

## THE PUBLIC FINANCE & FINANCIAL ACCOUNTABILITY (PEFA) FRAMEWORK

### Module 1: What is PEFA? Initiative & Mechanics of the Framework



#### **PEFA and PFM**

 An open and orderly PFM is one of the enabling elements to achieve the three desirable budgetary outcomes:

- Strategic allocation of resources
  - Efficient service delivery







**7 PEFA pillars of PFM performance** 



**Pillar One** Budget reliability



**Pillar Two** Transparency of public finances



**Pillar Three** Management of assets and liabilities



**Pillar Four** Policy-based fiscal strategy and budgeting



**Pillar Five** Predictability and control in budget execution



**Pillar Six** Accounting and reporting



Pillar Seven External scrutiny and audit 4



#### **PEFA and the budget cycle**







#### **PEFA** is a programme

- PEFA: Public Expenditure & Financial Accountability
- Founded as a partnership in 2001, now 9 members:







Assess the **status of country PFM systems** and develop a practical sequence of reform and capacity development actions, in a manner that:

- Encourages country ownership;
- Reduces the transaction costs to countries;
- Enhances donor harmonization;
- Allows monitoring of progress of country PFM performance over time;
- Better addresses developmental and fiduciary concerns;
- Leads to improved impact of reform.



### **PEFA Framework in a nutshell**

#### • **PEFA** is a standardized methodology with two components

- A standard set of high level PFM indicators to assess performance
- A concise, integrated performance report

#### • Its purpose is to:

- Provide a thorough, consistent and evidence-based analysis of PFM performance at a specific point in time
- Assess how PFM impacts on the key budget outcomes fiscal discipline, efficient resource allocation, efficient service delivery
- Establish the basis for developing and implementing improvements in PFM

#### • PEFA does not:

- Assess causes for good or poor performance
- Assess government policies



#### What does the PEFA framework cover? (PEFA and GFS 2014 structure of the public sector)





# What does the PEFA Framework not cover?

#### **PEFA is not used for:**

- Assessing PFM performance of public corporations
  - Corporate governance standards are different
  - Part of public sector not central government sector
  - (Exception is potential fiscal risk to central government)
- Directly assessing sector level PFM performance
  - However, information from a government PEFA assessment can be used to inform sector analysis



### **Benefits of PEFA**

- Measures progress over time through a set of standardized indicators
- Builds momentum for PFM reform
- Facilitates donors' decisions on priorities and use of country systems
- Fosters stakeholder coordination around one common assessment, including donor coordination (as many PEFAs are done jointly)
- Extensive international acceptance
- Conclusion: What matters more is what you do with your PEFA assessment once completed...



# How many PEFA assessments prepared?

## 636 assessments completed ... 22 planned... (as at January, 2020)



# How many PEFA assessments prepared?

**637** assessments prepared in 152 countries – *EU Lead for* **187** *Assessments and contributor in other* **63** (*as at January, 2020; Source: PEFA Secretariat*)

Type of assessment	Baseline assessments	Successive assessments	Total
National level	151	217	368
Sub-national level	223	<b>46</b>	<b>269</b>
Total	374	263	<b>637</b>



### Which countries are using PEFA?

A PEFA assessment has been undertaken in:

- 97% of Low Income Countries (LIC)
- 100% of Lower Middle Income Countries (LMIC)
- 75% of Upper Middle Income Countries (UMIC) and
- 35% of High Income Countries

Source: PEFA Secretariat, January 2020.



#### **PEFA** assessments by region

