



Session D1: Presentation

The TALD toolbox: Aid modalities available to EUDs

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National context

SCENARIO 1

**Favorable enabling
environment**

SCENARIO 2

**Partially favorable
environment**

SCENARIO 3

**Decentralization stalled
or merely symbolic**

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**EU
Aid
modalities**

**BUDGET
SUPPORT**

**MIXED
(Budget and
project
support)**

**PROJECT
SUPPORT**

However....



*Before choosing which is the most appropriate aid modality (the instrument) one should first understand the nature of the demand (the problem) so as to define **why** a certain modality is pertinent or not*





Identifying the possible points of entry:



SCENARIO 3
Decentralization stalled or merely symbolic

- High level political/policy dialogue about the importance of TALD
 - Support to constitutional reforms
- Support to the implementation of a national decentralization policy (work with Assoc. of LAs)

Identifying the possible points of entry:



SCENARIO 2 **Partially favorable** **environment**

- Combination of « top-down » initiatives with « bottom up » projects
- Sectorial support, but in response to LA's priorities
- Work with Assoc. of LAs

Identifying the possible points of entry:

SCENARIO 1 Favorable enabling environment

- Direct projects for territorial development
- Support to local multi-stakeholder governance
- Aid for PPPs
- Support for local development plans
- Work with Assoc. of LAs



Développement territorial

Fourniture de services locaux

Gestion locale de l'environnement

Développement économique local

Technical assistance for the adoption of local development plans

Systèmes améliorés de planification du développement local

Large compréhension de l'étendue du développement local

Systèmes de planification locale améliorés

Instruments diversifiés de financement du développement local

Institutions et capacités améliorées pour la mise en oeuvre du développement local

Political dialogue to encourage multilevel cooperation

Program to support the implementation of the National Urban Agenda

Politiques nationales

Politique de décentralisation appuyant l'autonomie et la redevabilité des AL

Agenda national urbain appuyant un rôle accru des AL

Politique nationale de développement rural donnant un rôle accru aux AL

Institutions et capacités sous-nationales

Institutions efficaces multiniveaux de coopération intergouvernementale

Développement du leadership et des capacités administratives des AL

Citoyenneté active et Partenariat Public-Privé

How to choose the right modality?

The EU has a fairly decent menu of **aid modalities**: calls for proposals, grants, budget support...

EUDs should not refrain themselves from **combining** several modalities, in order to achieve the desired result

Experience shows that focusing on just one modality can be problematic, particularly when the aim is to **unfold the developmental potential** of a given territory



Grants to the LA or budget support?

- Can they receive a grant?
- If money goes to the central govt. will it reach the LA?
- With or without conditions?



Capacity building?



- Training for local authorities?
- Support for planning?
- Support for strengthening multi-stakeholder local governance?



Political / policy dialogue?

- How to foster decentralization reform?
- Are there specific priority sectors where there is an opportunity for local governments?
- What type of institutional transformation should be supported in order to foster the developmental role of LAs?

Do not be disappointed if:

The EU Country Strategy Paper does not talk about LAs, decentralization or local development; nothing stops an EUD from delving into the challenging but fascinating opportunity of territorial development



Innovation and
learning should not be
hurried

One should not press
for premature budget
execution or fast track
spending





Example of mixed modalities:

Budget support and direct grants to local actors

EUROSAN DEL: Honduras 2012-2017

Support to the decentralization of food and nutrition policies, with a high component of LA's capacity building in vulnerable zones, in partnership with local NGOs and the national association of LAs.



CASE STUDY SLIDES TO BE PROVIDED BY HONDURAS EUD?

The **ART** of TALD: **10** tips



- 1.** Do not conceive LAs as simple « beneficiaries » of EC aid, but as **full-fledged development partners**
- 2.** When feasible, partner and work with existing institutions and systems, even if weak or imperfect, **avoiding duplications and incoherence** with current policies
- 3.** Promote **continuous evaluation and learning** when implementing your program or project

4. Frame your support on the **legal competences of LAs** and focus on local priorities

5. Aim your efforts at achieving great opportunities and not just at solving small obstacles: stop spreading **the myth about the weaknesses of LAs**

6. Change your attitude and dare to **experiment new possibilities to discover**, even in hard contexts. No shortcuts, no cookie-cutter approaches, each project is unique



The **ART** of TALD: **10** tips

7. Avoid too many details when formulating a proposal, do not try to conceive a perfect project from the beginning

8. Prioritize effective communication, citizen and partner awareness, focus on youth and vulnerable populations

9. Be creative but also pragmatic: do not lose sight of concrete results and long-term impact



10. Give yourself a vision, dream the possible...



Thank you

