

### Objectives of the project:

Contribute to the development of the global One CGIAR 2030 research and innovation portfolio and an advocacy campaign to elevate food, land and water systems transformation and One CGIAR onto the global agenda.

### Background:

In the past decades, CGIAR research has been critical to hundreds of innovations. Global demand for food is however projected to grow by 70% from 2010 to 2050. Just to meet that demand calls for transformative innovations in agriculture to adapt to a changing climate, to combat co-evolving pests and diseases, and to increase productivity of a fairly fixed land base and a shrinking supply of agricultural water. The COVID-19 pandemic further highlights the need for a food systems response.

CGIAR's original mission – to solve hunger – must now expand to address wider 21st century challenges as well and embrace a systems-transformation approach for sustainable food, land and water systems to deliver broad access to affordable, sufficient healthy diets and decent employment within environmental limits. Under resource scarcity and degradation, and global connectivity, the challenges of food and nutrition security, poverty reduction, gender equality, climate and environment are simply not separable. Today's context has been a driving force initiating the One CGIAR transformation and stands at the basis of the new global research and innovation portfolio and modalities aiming at generating solutions of global significance and regional and national relevance, working through major partnerships for transformation, through research and innovation.

### The theory of change to achieve the objectives:

The overall objective of the grant is “to contribute to a dynamic reformulation of CGIAR's partnerships, knowledge, assets, and global presence, aiming for greater integration and impact in the face of the interdependent challenges facing today's world.” This impact statement coincides with the purpose description of the One CGIAR process. The overall transition to One CGIAR is organized in seven distinct work packages of which two are supported through this EC grant project: 1) design of the global One CGIAR 2030 research and innovation portfolio and 2) developing a global advocacy campaign to elevate food, land and water systems transformation and One CGIAR on the agenda of decision makers.

The first outcome focuses on development of CGIAR three-year Investment Plans and CGIAR Initiatives – the two key vehicles for delivery of the CGIAR 2030 Research and Innovation Strategy. It includes establishment of the new Performance and Results Management System (PRMS) describing the processes, systems and performance management measures that will support delivery of CGIAR's research and innovation portfolio. The new Strategy and the PRMS are the central pieces of the One CGIAR transition.

The second expected Outcome, developing a global advocacy and engagement strategy, is to influence a broad range of stakeholders across the globe, within partner countries and within funding



governments. Decision makers should be convinced of the urgency of prioritising and investing in the different intervention areas as identified in CGIAR's new research portfolio. On the other hand, CGIAR will have to reposition itself as One CGIAR: a unified, globe-spanning organization and a key partner in science and innovation that advances transformation of food, land and water systems in a climate crisis.

Main activities:

The main activities of the project support the following:

- ✓ Development of the new CGIAR Initiatives and the 2022-2024 Investment Plan, which form the core of the One CGIAR 2030 research and innovation portfolio;
- ✓ Design and piloting of the new results framework (PRMS) and training of CGIAR staff in PRMS
- ✓ Development of advocacy and engagement strategies to elevate food, land and water systems transformation and One CGIAR on the agenda of decision makers
- ✓ Public outreach and communications and external engagement with key stakeholders

Organization:

The overall transition to One CGIAR is organized in seven distinct work packages along the lines of the System Council recommendations:

- ✓ Cross-cutting communication and change management;
- ✓ Research, including the development of the new research agenda and modality;
- ✓ Unified governance;
- ✓ Harmonizing policies and shared services across the System
- ✓ Development of country and regional engagement strategies
- ✓ Financial management and modalities
- ✓ Advocacy and global engagement

Strategic management of the work packages has been entrusted to a dedicated Transition Program Management Unit (TPMU), which is led by a consortium of experienced professionals.

The EC grant will be managed and implemented by the CGIAR System Office. Project activities will be executed by staff from the Programmes unit and the Funder and External Engagement unit. The CGIAR System Office has policies in place on [accounting](#), [procurement](#), [audit](#), [risk management](#), [open access and data management](#), [results evaluation](#), and [gender, diversity and inclusion](#).

Implementing organizations:

CGIAR System Organization

Partners of the project:

none

Other main stakeholders:

All One CGIAR research Centers contribute to the transition process

Localisation:

Montpellier, France and Rome, Italy

Funding and co-funding:

European Union	€ 2,500,000 EUR
Total budget	€ 2,500,000 EUR

Duration:

18 months; January 2021 – June 2022



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