

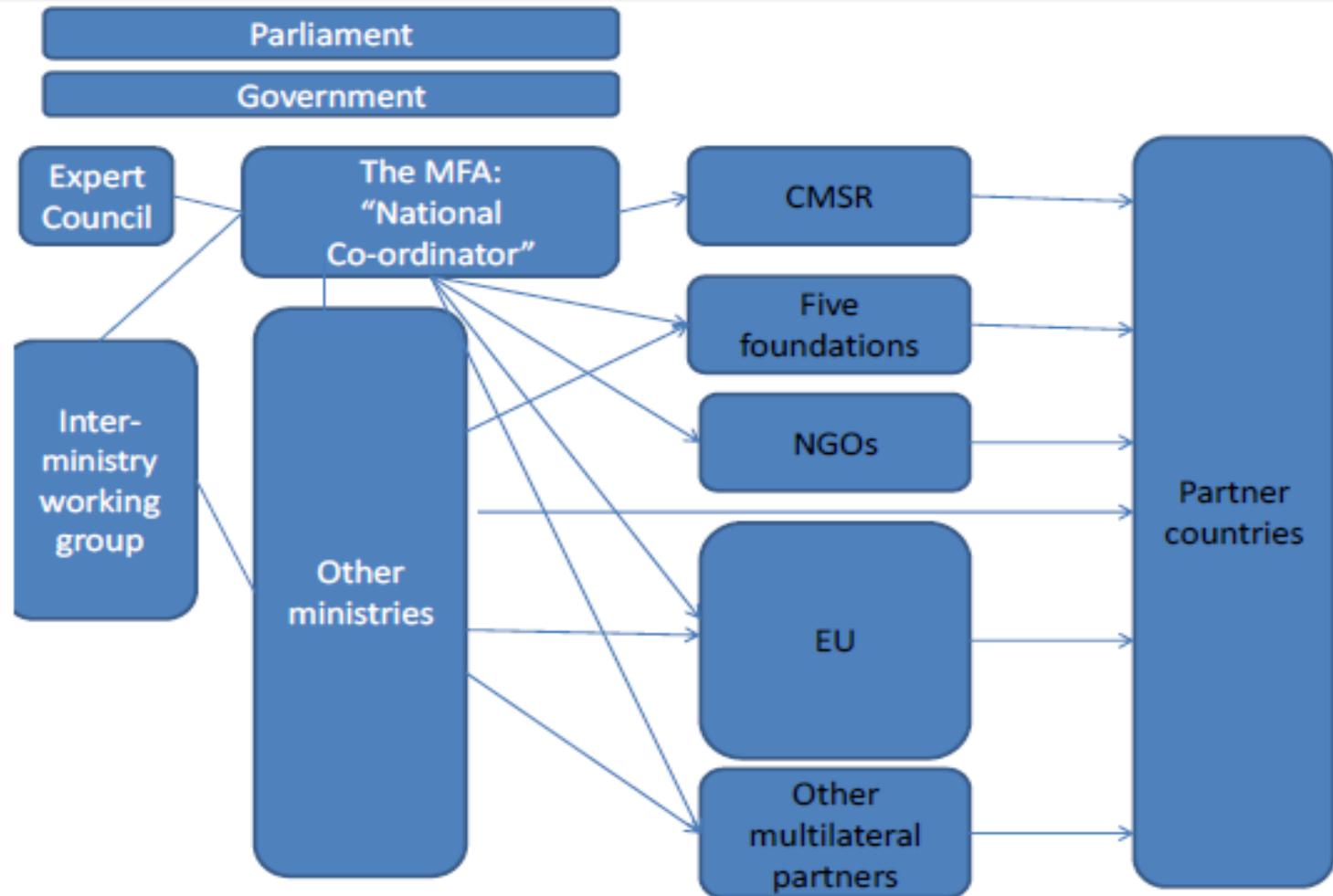
Development cooperation practices:
Engagement with different stakeholders
– contracting out development
assistance projects to third parties

THE CASE OF SLOVENIA

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ORGANIZATION AND MANAGEMENT OF SLOVENIAN ODA



Source: OECD Special Review of Slovenia, 2012

Ministry of Foreign Affairs – “National Coordinator”

- Coordination role given to the **DIRECTORATE** at the MFA by the *Act and Resolution* >> but its role and responsibilities under-defined
- Success in **centralizing** ODA activities; however, Directorate is responsible for less than a half of total bilateral ODA
- Small team working at the Directorate + high level of **staff turnover**
- Directorate’s lack of capacities in policy formulation >> however, plans to establish a cadre of development professionals, recruited as officials
- Lack of technical knowledge in PCM and M&E (performance measurement)

Implementing partners

- ▣ Line ministries
- ▣ “Foundations” or mini-implementing agencies
- ▣ ODA channeled to and through NGOs

Implementing partners:

Mini implementing agencies

- The Centre for International Cooperation and Development (**CMSR**) >> receives a large share of MFA's programming ODA mainly to co-finance infrastructure projects in priority countries
- The Centre for European Perspective (**CEP**) >> sharing experience in EU accession processes
- The Center of Excellence in Finance (**CEF**) >> public financial management
- **ITF** – Enhancing Human Security >> post-conflict rehabilitation
- The Centre for e-Governance Development for SEE (**CeGD**) >> e-governance

Implementing partners: Mini implementing agencies

- **Established by the government** >> government presides or is a member of the management board, as well as a main funder
- The **mandates** of these institutions are in line with both geographical and thematic priorities of Slovenian ODA >> it also allows these institutions to specialize
- Different **funding schemes**: applying for funding for projects or funding full work program >> two of the implementing agencies have a rather extensive donor base
- Until 2010, the MFA did not ask for detailed information on how much money went to programs and how much to administrations

Implementing partners: Mini implementing agencies

- There seems to be a **lack of coordination** between the Directorate and implementing agencies as well as among agencies
- More technical knowledge on the side of implementing agencies (PCM, M&E, etc.) >> two of them also report to international donors; therefore, their performance measurement system well in place
- Role of MFA's Directorate in monitoring and evaluating the impact of ODA in general, and the work of implementing agencies in specific, rather weak and should be strengthened

Implementing partners: NGDOs and humanitarian organizations

- United under umbrella of national platform **SLOGA**
- Preferred modality of work: development **projects** >> **annual calls** for projects by the Directorate
- Both sides welcome recent developments in strengthening dialogue and cooperation; however, different types of partnership with NGOs could be explored