

Annex 4

TEMPLATE FOR COUNTRY STRATEGY PAPERS (MAX 15 PAGES)

The EU will, as a rule, base its strategy and MIP/NIP on the partner country NDPs. This means that CSPs will become an exception.

If a CSP is still to be prepared, it should follow the format below:

List of acronyms

Executive Summary (max. 1-2 pages)

1. Country analysis (max. 8 pages)

This section should address the following issues:

- 1.1. Political situation (state and trends of human rights, democracy, rule of law, governance, pace of reforms, conflict risk assessment, security, etc.)
- 1.2. Economic situation, vulnerability and potential (macroeconomic trends; likely outlook in terms of sustainable growth, taking into account overall governance situation and investment climate, productive capacities, employment and trade potential and related binding constraints (such as sustainable access to energy) and migrants remittances).
- 1.3. Sustainable agricultural and food security situation (including livestock and fisheries) and food security situation (level of food insecurity, weight of agriculture in the economy and in employment, child malnutrition, capacity to address food crisis including through social transfers).
- 1.4. Regional integration and cooperation
- 1.5. Social situation and vulnerability (poverty and inequality situation, taking into account employment, social protection schemes and access to social services and, in this connection, regional labour mobility and migratory flows)
- 1.6. Environmental situation, including natural resources and pollution effects on public health and environmental vulnerability, in particular due to climate change, natural and man-made disasters, land degradation or biodiversity loss
- 1.7. Country capacities (institutions, civil society and private sector)
- 1.8. Other important elements the EU Delegation may wish to underline.

This section should be analytical, and should focus on the reasons and challenges behind trends. To the extent possible, the analysis should be based on existing analyses and, where possible, improve on these.

This section should conclude by identifying the overall country needs and priorities.

2. Overview of past and present donor cooperation, complementarity and consistency (max. 5 pages)

2.1. EU development cooperation and lessons learned

This section should cover all EU external aid instruments used for the country, including regional cooperation, thematic programmes, global initiatives and humanitarian aid. Reference should also be made to the recommendations from possible recent country evaluations or relevant sector evaluations or mid- or end term reviews that have taken place.

2.2. Information on programmes of other donors and donor coordination

This section should provide an overview of the programmes of the EU Member States and other donors, and EIB and other European Development Finance Institutions project pipelines, indicating their complementarity with the EU strategy. The section should also discuss what type of instruments the donors are using in their cooperation and whether there is a sector focus to their efforts.

2.3. Political and policy dialogue between donors and partner country

This section shall describe the development of the political and policy dialogue between the government and the EU.

2.4. State of partnership with partner country, aid effectiveness agenda and progress towards harmonisation and alignment

The strategy paper should describe the progress towards improving the coordination of policies, and the alignment with the recipient country's programming cycles, systems and procedures and more in general, the state of play of the aid effectiveness agenda. The section will describe the role, attitude and position of the partner country in the harmonisation and alignment process and its capacity/willingness to play a leading role.

2.5. Policy Coherence for Development (PCD)

This section should, where relevant, summarise the main concerns of the country as regards EU policy coherence for development (notably in the following areas: trade, environment, climate change, security, agriculture, fisheries, social dimension of globalisation, employment and decent work, migration, research and innovation, information society, transport and energy) which may be relevant in relation to possible bilateral assistance programmes to be considered.

On the basis of the above analysis, the Delegation will submit a proposal for the overall lines of EU response including in particular, sections 1.1 and 1.2 of the template for the Multiannual Indicative Programme, as detailed in Annex 5 of the present Programming Instructions.

Attachments (max. 3 pages)

1. Country at a glance (i.e. macro economic indicators and indicators derived from the Millennium Development Goals (MDGs), as well as possible other indicators relevant for the country, including risk indicators for disaster prone countries) (2 pages)
2. Donor Matrix showing indicative allocations per sector (1 page)
3. Annexes on thematic issues when these are relevant for the programming (for example the executive summary of a Country Environment Profile or similar studies, where interventions in one or more of the proposed sectors may have an environmental impact, or where climate changes might affect such interventions).