



Digital Connectivity Webinar Series

European Commission's Directorate-General for International Partnership (DG INTPA) Unit F5

22, 25, 26, and 27 April 2022



Webinar 2: Implementation of Digital Connectivity



Webinar 2: Implementation of Digital Connectivity

Part 1: Foundations of Digital Connectivity: technologies and trends

- Fundamentals of the digital network architecture and ecosystem: network elements and trends on digital technology development
 - Concepts and importance of data transmission, performance, and the technologies to carry data flows
 - Most used telecommunication mediums (fibre cables, submarine, satellite, microwave, copper) and differences between them (latency and bandwidth)
 - Basics on installation and design of backbone, back-up route, trenching, branching unit, landing station, antennas, etc
 - Operation and maintenance of data transmission infrastructures to guarantee quality of service
 - Concepts and roles of Internet exchange points (IXPs) and data storage solutions (data centres), and how to protect data transmission links (cybersecurity)
- Quiz: Are fixed and mobile broadband services complements or substitutes?



Webinar 2: Implementation of Digital Connectivity

Part 2: Foundations of Digital Connectivity: financial aspects of digital infrastructure development

- Financing the digital connectivity: public budget shortage, the universalization strategies, and the social relevant appeal projects
 - Doing Business in developing countries: opportunities and threats
 - Exploring the architecture of cost of capital in developing nations (opportunity cost of financing digital infrastructure, and basics on WACC calculation)
- Fundamentals of the financial aspects of digital infrastructure development
 - Overview on the costs of telecommunication infrastructures
 - Business models for retail and wholesale digital connectivity services
 - Case study: Ella link and how it works to finance and develop a submarine cable
 - Financial tools (grants, guarantees, digital bonds, the role of development banks, etc)
 - Different actors involved and the private sector role: telecom operators, promoters, suppliers, etc
- Quiz: What are the main challenges and alternatives to attract private investment to bridge digital connectivity gaps in developing countries?



Learning outcomes:

- learn the foundations of the digital network architecture and ecosystem
- get knowledge about main concepts and importance of data transmission, performance, and the technologies to carry data flows, the most used telecommunication and differences between them, basics on installation and design of network connectivity infrastructure, its operation and maintenance to guarantee quality of service
- Understand the main concepts and roles of Internet exchange points (IXPs) and data storage solutions (data centres), and how to protect data transmission links (cybersecurity)
- understand the financial aspects of digital infrastructure development, like the costs of telecommunication infrastructures, the common business models for retail and wholesale digital connectivity services, financial tools available to enable investment, and the different actors involved in the development of digital ecosystem (telecom operators, promoters, suppliers, etc.).



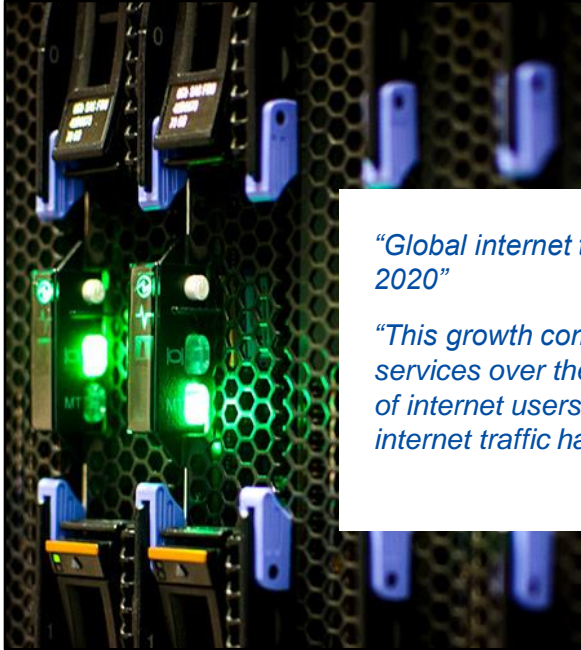


Part 1- Implementation of Digital Connectivity

Fundamentals of the digital network architecture and ecosystem



I. Concepts and importance of data transmission, performance, and the technologies to carry data flows



“Global internet traffic surged by more than 40% in 2020”

“This growth comes on top of rising demand for digital services over the past decade: since 2010, the number of internet users worldwide has doubled, while global internet traffic has expanded 15-fold.”

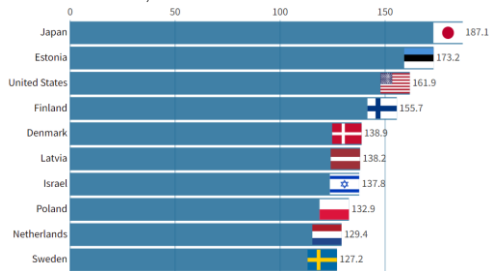
IEA, 2021



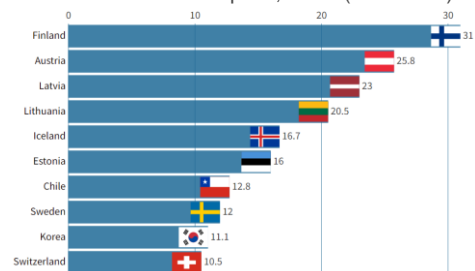
<https://www.iea.org/reports/data-centres-and-data-transmission-networks>

Drivers of data transmission flow trend

Mobile broadband subscriptions per 100 inhabitants, June 2021



Monthly mobile data usage per mobile broadband subscription, 2020 (GB/month)



- Data transmission rate is among the most dynamic characteristics of broadband services.
- key factor for service usability and customer experience, as well as expanding the possibility of application use.

Source: OCDE, 2021

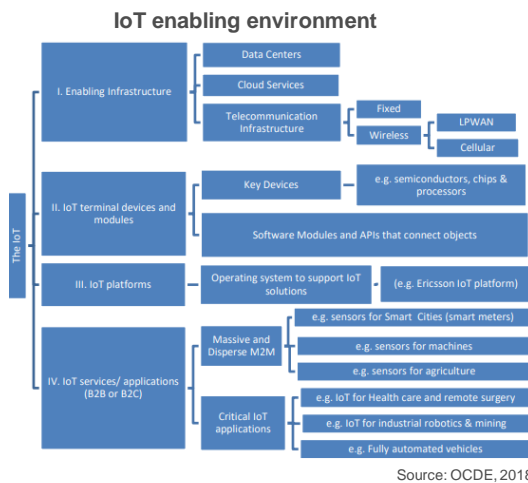
Notes: Top 10 OECD countries



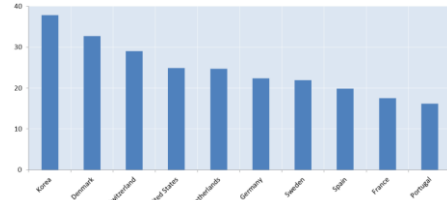
https://group.ntt/en/newsrelease/2019/03/07/190307a.html?_gl=1*124zwqc*_ga*MTg3NDA4MTQ3My4xNjQ4NzcxMDM1*_ga_5CBG7Y69V5*MTY0ODc3MTAzMy4xLjAuMTY0ODc3MTAzMy4w&_ga=2.131965519.1984268397.1648771035-1874081473.1648771035

<https://www.oecd.org/digital/broadband/broadband-statistics/>

The role of new technologies: from connecting people to connecting things



Devices online per 100 inhabitants, top OECD countries



IoT: Concept

"The Internet of Things includes all devices and objects whose state can be altered via the Internet, with or without the active involvement of individuals"

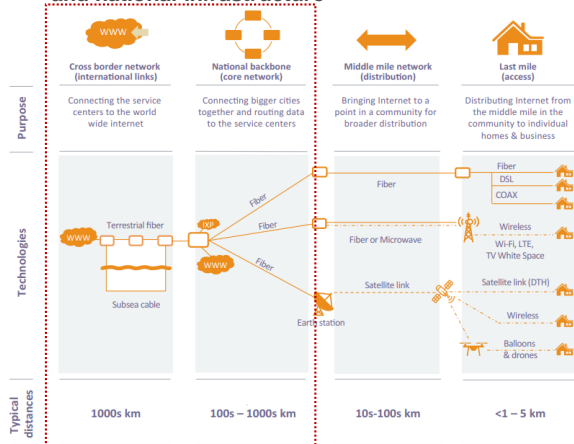
Source: OCDE, 2018



[https://www.oecd.org/officialdocuments/publicdisplaydocumentpdf/?cote=DSTI/CDEP/CISP/MADE\(2017\)1/FINAL&docLanguage=En](https://www.oecd.org/officialdocuments/publicdisplaydocumentpdf/?cote=DSTI/CDEP/CISP/MADE(2017)1/FINAL&docLanguage=En)

Technologies to carry data flows

Cross-borders international and national infrastructure



Source: WB, 2018

Highlights

- Enable local networks to connect to the wider Internet.
- Assure access to regional and international high-speed networks.
- Fibre networks form the basis of backhaul networks, with some niche applications for microwave and satellite.
 - A fibre pair can carry as much traffic as all geosynchronous satellites combined together.
- In most OECD countries backhaul networks have become interconnected meshes crossing borders and complimented by multiple Internet Exchange Points
- (IXPs) and direct interconnections between networks. This allows traffic to be rerouted when necessary and provides competition and alternative paths.



<https://www.oecd-ilibrary.org/docserver/5jz8m9jf3wkl-en.pdf?expires=1649772685&id=id&accname=guest&checksum=739CF34E004F90579964D1F0F5FA8282>

<https://openknowledge.worldbank.org/bitstream/handle/10986/31072/132845-7-12-2018-17-20-11-InnovativeBusinessModels.pdf>

Submarine fiber networks: facts

- The first intercontinental submarine fibre was the trans-Atlantic TAT-8 cable installed in 1988
 - It could carry 591.2 Mbit/s
- Investment in submarine fibre has averaged from USD 1 billion to USD 2 billion per year
- Modern Submarine Fibres' capacities of 80 channels of 40 Gbit each for 3.2 Terabit per fibre pair
 - can be upgraded to 100 Gbit/s* channels, 500 Gbit/s super-channels and optical component.
 - manufacturers expect 1 Tbit/s channels to be available by 2020, allowing a single fibre pair to carry up to 100 Terabit/s

* For reference, a 100 GB 4K movie can be download in 8 seconds with a 100 Gbps speed.

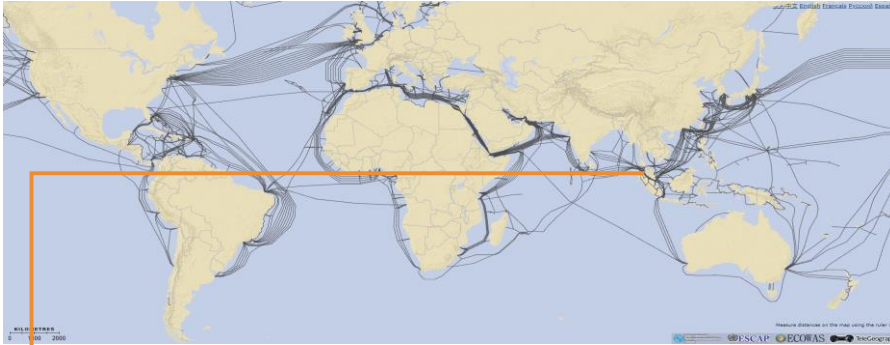
- Preferred technology for carrying data over large distances in and between countries separated generally by oceans or large expanses of water
- Less prone to failure than over-land cables
- Capable of carrying enormous amounts of data
 - A single intercontinental submarine fibre can potentially carry more data, with less delay than could be achieved by combining all the world's active geostationary communications satellites together

Source: OECD, 2014



<https://www.oecd-ilibrary.org/docserver/5jz8m9jf3wkl-en.pdf?expires=1648671665&id=id&accname=guest&checksum=45370960105696738D6F0F4B7D13C82E>

The economic impact of subsea cables



Example: The Direct and Indirect Economic Impact of Subsea Cables on Indonesia

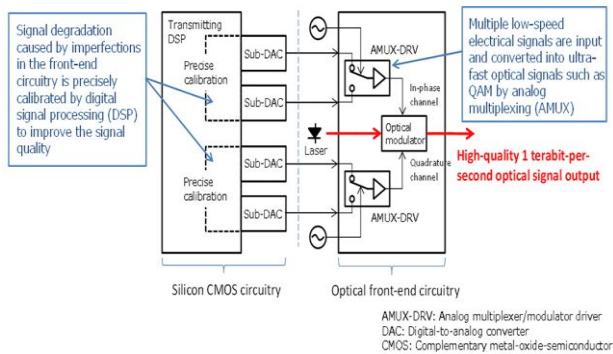
Indicator	Time period	Outcome
Economic growth	2012—2017	5.4% increase in gross domestic product (GDP) per capita
Employment	2012—2017	5.5% increase in service-sector employment over 6 years
Long-term economic growth	1997—2017	0.41% increase in GDP per capita for every 10% increase in international bandwidth consumption per user



Source: RTI, 2020

<https://www.rti.org/publication/economic-impacts-submarine-fiber-optic-cables-and-broadband-connectivity-indonesia/fulltext.pdf>

Technology frontier: Optical Fibre



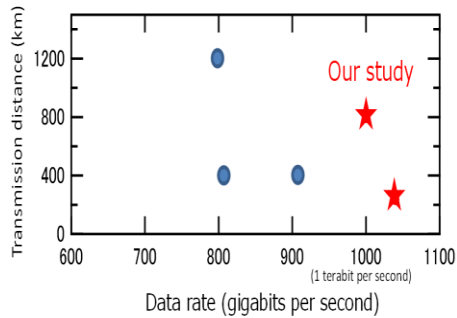
NTT New technology

- **Multiplex function:** the required bandwidth of electrical signals between the two circuit blocks reduced by half compared with conventional equipment
- **Calibration technology:** allowed generating high-quality optical signals with large numbers of modulation levels and multiplexed signals



https://group.ntt/en/newsrelease/2019/03/07/190307a.html?_gl=1*124zwqc*_ga*MTg3NDA4MTQ3My4xNjQ4NzcwMDM1*_ga_5CBG7Y69V5*MTY0ODc3MTAzMy4xLjAuMTY0ODc3MTAzMy4w&_ga=2.131965519.1984268397.1648771035-1874081473.1648771035

Technology frontier: Optical Fibre



Source: NTT, 2020

NTT New technology

- Success in long-distance transmission of ultra-high capacity 1 terabit/second optical signal
- Expected to provide large-capacity network communications for IoT and 5G services
- World's longest transmission in commercial environments: 1,122 km

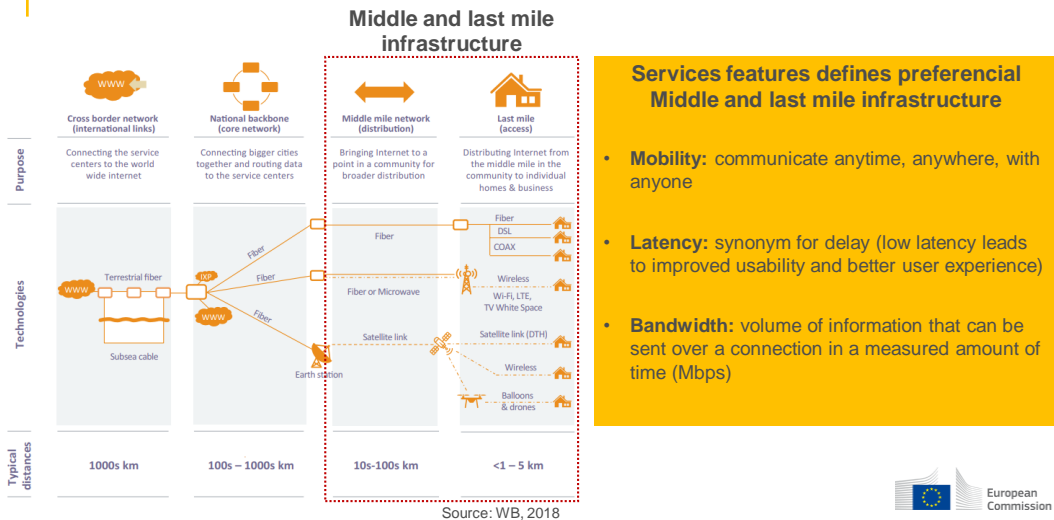


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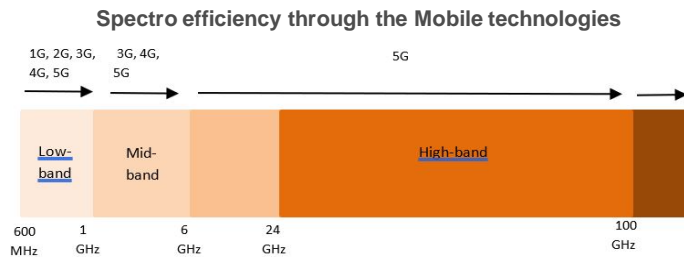
II. Most used telecommunication mediums

Most used telecommunication mediums



<https://openknowledge.worldbank.org/bitstream/handle/10986/31072/132845-7-12-2018-17-20-11-InnovativeBusinessModels.pdf>

Technology answer to demand: network coverage between 3G, 4G, 5G



- 4G is more spectrally efficient than 3G, just as 5G is more spectrally efficient than 4G
- Every leap in network performance or capability is called a new generation
- Average download speeds:
 - 3G: 7.4Mbps
 - 4G: 36.4Mbps
 - 5G: 100Mbps-200Mbps

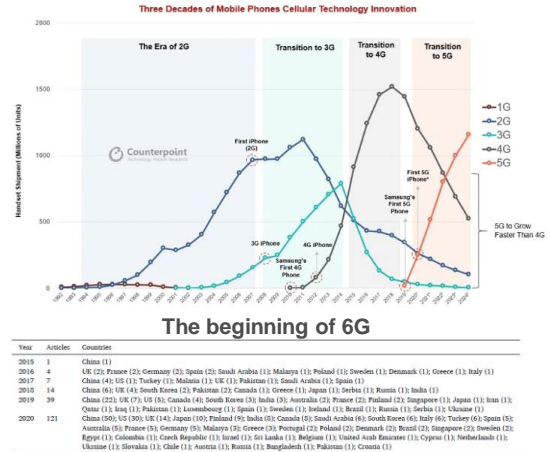
<https://justaskthales.com/en/reader-response-whats-the-difference-in-network-coverage-between-3g-4g-5g/#:~:text=4G%20is%20more%20spectrally%20efficient,lot%20of%20hype%20around%205G.>

Waves of technology development: the 5G

Scientific publications on 5G (2005–2020)



Source: Mendonça et al., 2022



<https://www.sciencedirect.com/science/article/abs/pii/S0308596122000301>

Quality of Service (QoS): another driver of enhanced transmission flow capacity

QoS technical and non-technical point of view, and customer satisfaction



Source: ITU-T Supplement 9 to Rec. Series E.800 (12/2013)

Customer Satisfaction?

- Dependent on customer expectations and on technical and non-technical aspects of the service provision
- QoS depends on end-to-end technical aspects, which include network performance and terminal performance, and on non-technical aspects (not directly related to the equipment), such as point of sale, customer care, etc

<https://www.fortinet.com/resources/cyberglossary/qos-quality-of-service>

Discussion (5+5 min)

- Consider that a certain developing country has 500 poorly populated cities lacking digital connectivity (no optic fibre reaching the cities, 3G mobile networks, and old, copper infrastructure). The total population of these cities counts approx. 10% of the entire population of the country, and all of them are far from big cities and have no more than 30,000 inhabitants. 5% of the cities are in the middle of an area of preservation with strict environmental rules.
- The government has started discussing a broadband policy aimed at:
 - Increase high-speed (fiber) fixed broadband penetration from 5% to 60% in 5 years
 - Increase wireless broadband penetration from 10% to 95% in 3 years
 - Designed measures should focus on promoting adoption (demand-side) and investment (supply-side)
- Question for discussion:
 - *What are the most suitable technologies to be deployed in these cities, both in middle-mile and last-mile, to achieve the aims of this policy?*
 - *Should the government provide incentives for certain technological solutions, or should the policy be technology neutral?*



III. Basics on installation and design of infrastructures



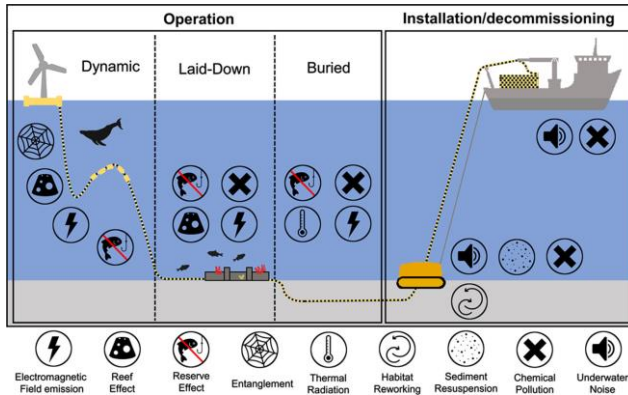
In developed economies, regulators have been increasingly supporting and incentivizing infrastructure sharing agreements.

In Europe, the EC has recommended the adoption of legislation that relies on sharing to help accelerate investment in next-generation networks.

Source: IDB, 2020; OFCOM/CSMG, 2010; EC, 2013.



Hidden Infrastructure: Subsea optical cables impact on the marine environment



Note: this diagram refers to submarine power cables and might be considered only as reference
Source: Taormina et al., 2018

Highlights

- Installation increases noise, pollution, turbidity and physical disturbance
- Operation produces electromagnetic fields, heat, entanglement risk, pollution and reef/reserve effects
- Overall impacts on ecosystems are considered minor or short-term

Source: ITU, 2018



<https://www.itu.int/rec/T-REC-G.Sup41-201802-I/en>

Low Impact Techniques: trenching

Technical recommendations for minimizing the impact of micro-trench construction on a roadway

	Considered Condition	Highly Recommended	Recommended	Not Recommended
Pavement layers	P1: Asphalt above natural soil		X	
	P2: Asphalt layer (5 cm)+unbounded road base (25 cm)+natural soil		X	
	P3: Asphalt layer (5 cm)+binder asphalt (10 cm)+ unbounded road base (15 cm)+natural soil	X		
Filling material	R1: Special mortar		X	
	R2: Modified asphalt + special mortar	X		
	R3: Modified asphalt	X		
	R4: Modified asphalt + gravel	X		
Micro-trench position	G1: Centerline of the road lane	X		
	G2: At the bottom of a vehicle's wheel			X
	G3: Close to a vehicle's wheel			X



Source: ITU, 2016



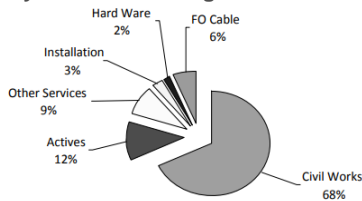
https://www.itu.int/rec/dologin_pub.asp?lang=e&id=T-REC-L.155-201611-I!!PDF-E&type=items

Installation and design of infrastructures

Summary of last mile technologies and deployment

Technology Issues	DSL		HFC	FTTH		
	ADSL	VDSL		A/BPON	GPON	EPON
Downstream Bandwidth	1.544~8 Mbps	Up to 22 Mbps	500 Kbps~30 Mbps	622 Mbps	2.5 Gbps	1.25 Gbps
Upstream Bandwidth	16 Kbps~1 Mbps	Up to 13 Mbps	100 Kbps	155~622 Mbps	1.25/2.5 Gbps	1.25 Gbps
Maintenance Cost	High		High	Low		
Installed First Cost	Low		Low	High		
Deployment Time	Fast		Fast	Slow		
Using Existing Plant	All		Most	None		

First year cost of rolling-out a new fibre network



Source: OECD, 2008

“One reason why the pace of fibre investment in the local loop is relatively slow is the cost associated with network construction, in particular for rights of way and ducts or poles, as well as the associated legal and regulatory difficulties”



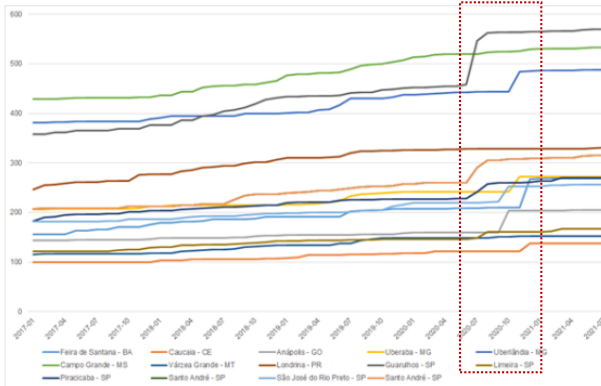
Notes:

From the perspective of costs for maintenance and installation, both Digital Subscriber Line (DSL) and Hybrid Fibre Coax (HFC) solutions have high lifetime maintenance and service costs, while featuring fairly low installation costs by using existing facilities. Even though fibre in the last mile has low maintenance and service costs, the typical fibre solution has fairly high installation costs, in particular where existing ducts or poles cannot be used. The main access architectures for fibre to end user premises are:

- FTTC or FTTN (fibre to the curb or node) ñ fibre is deployed to a street cabinet or node and from there the existing copper loop (usually upgraded) is used to access the home.
- FTTB (fibre to the building) ñ fibre is deployed up to the building from where copper or Ethernet can be used to connect end user premises.
- FTTH (fibre to the home) ñ the local loop would simply be constituted by optical fibre from the optical distribution frame (ODF) of the service provider up to the end user's home.

Installation and Design of outdoors infrastructure

Antennas licensing after municipalities engagement in regulatory reforms (sample for Brazil)



Source: Freitas et al., 2021

Infrastructure deployment

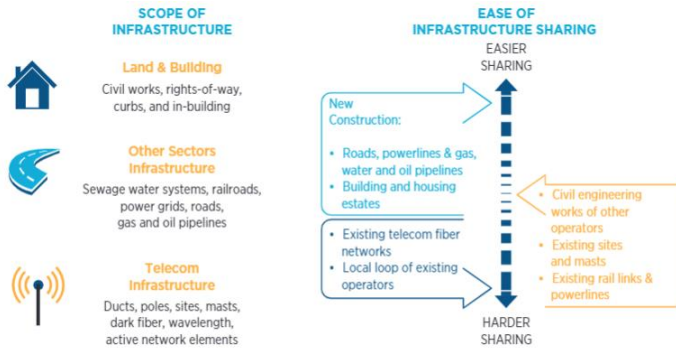
- Improved access to rights of way and reduced access costs can be achieved in a number of ways
 - Reducing barriers associated with obtaining authorization for access to and use of rights of way
 - Ensuring clarification of jurisdiction for both granting rights of way and settling disputes and coordination among the public authorities involved
- Harmonizing administrative procedures for access to rights of way and ensuring consistency in the application of these procedures across a country

<https://static1.squarespace.com/static/5a02330280bd5ebd052c8a40/t/61e6f90911f68824aa35579d/1642526997719/CPRLATAM2021+%281%29.pdf>

<https://www.oecd-ilibrary.org/docserver/230502835656.pdf?expires=1649773243&id=id&accname=guest&checksum=1A653B6458C1C67703949A7736CFBAAB>

Infrastructure Sharing: preferential policy

Sharing levels and processes



Source: IDB, 2020

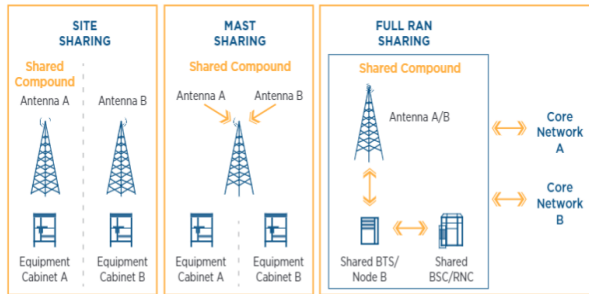
Sharing policies

- One of the instruments with the most potential to reduce the cost of networks deployment:
 - make private sector investment viable
 - can occur at different levels
 - capable of reducing the cost of investment associated with providing coverage to a particular household or population



<https://publications.iadb.org/publications/english/document/Digital-Transformation-Infrastructure-Sharing-in-Latin-America-and-the-Caribbean.pdf>

Common sharing policies in the mobile network market



Source: IDB, 2020

Cost savings practices in Mobile Network

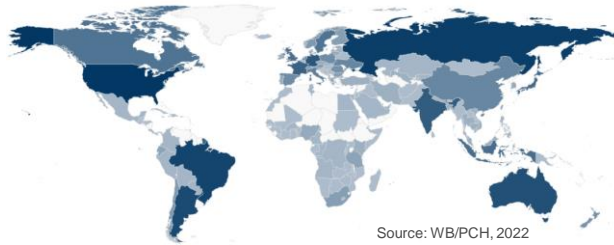
- cut broadband network deployment and expansion costs.
- It is widely agreed that civil engineering works constitute the dominant part of overall network deployment costs
- estimates as high as 80% for certain technologies
- A proper infrastructure-sharing policies allows saving between 20% and 30% of network deployment costs



IV. Internet exchange, data centres, and cybersecurity

Internet Exchange Points (IXPs)

Internet Exchange Point Locations



Source: WB/PCH, 2022

Countries with IXPs: 149 (top 10)

United States	121	Germany	27
Russia	35	India	23
Brazil	34	France	18
Argentina	29	Japan	16
Australia	28	United Kingdom	15

Highlights

- IXPs allow domestic data traffic to be exchanged locally, without the need for the data to travel vast distances to reach overseas IXPs, incurring significant costs and time delays in the process
 - "Latin America spends around US\$2 billion a year for international bandwidth—a sum that could be reduced by one-third through greater use of IXPs."

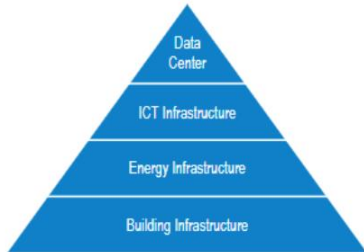
Source: WB/PCH, 2022



<https://blogs.worldbank.org/opendata/improving-data-infrastructure-helps-ensure-equitable-access-poor-people-poor-countries>

Data Centers: ICT data heart

The Data Center Infrastructure Pyramid



Scale Effect

- "According to the Japan Data Center Council (JDCC), consolidation of these servers in data centers can lead to a 15 percent (250,000 tons) reduction in annual greenhouse gas emissions"
- "Virtualizing and consolidating servers in data centers would result in an estimated 40 percent (680,000 tons) reduction in emissions"

Source: IDB, 2017

Data Centers: Concept

- facility that centralizes operations and equipment
- it stores, manages, and disseminates its data
- houses servers, high-performance computers that process data and are stored in easy-to-manage and always available storage devices



Cybersecurity: fundamentals

Global Cybersecurity Index 2020

Top Ranked			Bottom Ranked		
Country Name	Score	Rank	Country Name	Score	Rank
United States of America**	100	1	Belize	10.29	159
United Kingdom	99.54	2	Mali**	10.14	160
Saudi Arabia	99.54	2	Guinea-Bissau	9.85	161
Estonia	99.48	3	Liberia	9.72	162
Korea (Rep. of)	98.52	4	Grenada	9.41	163
Singapore	98.52	4	Lesotho	9.08	164
Spain	98.52	4	Nicaragua**	9	165
Russian Federation	98.06	5	Solomon Islands	7.08	166
United Arab Emirates	98.06	5	Haiti	6.4	167
Malaysia	98.06	5	Tuvalu**	5.78	168
Lithuania	97.93	6	South Sudan**	5.75	169
Japan	97.82	7	Dem. Rep. of the Congo	5.3	170
Canada**	97.67	8	Afghanistan	5.2	171
France	97.6	9	Marshall Islands**	4.9	172
India	97.5	10	Timor-Leste**	4.26	173
Turkey	97.49	11	Dominica	4.2	174
Australia	97.47	12	Comoros**	3.72	175
Luxembourg	97.41	13	Central African Rep.**	3.24	176
Germany	97.41	13	Maldives**	2.95	177
Portugal	97.32	14	Honduras**	2.2	178
Latvia	97.28	15	Djibouti	1.73	179
Netherlands**	97.05	16	Burundi	1.73	179
Norway**	96.89	17	Eritrea**	1.73	179
Mauritius	96.89	17	Equatorial Guinea**	1.46	180
Brazil	96.6	18	Dem. People's Rep. of Korea**	1.35	181
Belgium	96.25	19	Micronesia*	0	182
Italy	96.13	20	Vatican*	0	182
			Yemen*	0	182

Source: ITU, 2021

Cybersecurity: concept and strategies

- Encompasses multiple different governance, policy, operational, technical and legal aspects
- Cybersecurity strategies cover tools, policies, guidelines, risk management approaches, actions, trainings, best practices, assurance, and technologies that can be used to protect the availability, integrity, and confidentiality of assets in the connected infrastructures pertaining to government, private organizations, and citizens
 - these assets include connected computing devices, personnel, infrastructure, applications, digital services, telecommunications systems, and data in the digital environment.



<https://ncsguide.org/the-guide/introduction/>

https://www.itu.int/dms_pub/itu-d/opb/str/D-STR-GCI.01-2021-PDF-E.pdf

Discussion (10+10 min)

- Consider that a certain developing country has 500 poorly populated cities lacking digital connectivity (no optic fibre reaching the cities, 3G mobile networks, and old, copper infrastructure). The total population of these cities counts approx. 10% of the entire population of the country, and all of them are far from big cities and have no more than 30,000 inhabitants. 5% of the cities are in the middle of an area of preservation with strict environmental rules.
- The government has started discussing a broadband policy aimed at:
 - Increase high-speed (fiber) fixed broadband penetration from 5% to 60% in 5 years
 - Increase wireless broadband penetration from 10% to 95% in 3 years
 - Designed measures should focus on promoting adoption (demand-side) and investment (supply-side)
- Question for discussion:
 - ***What should be the main elements of this broadband policy? Please discuss and detail what kind of public incentives should be offered to promote deployment of transport networks, as well as access networks on these cities.***



Part 1: Quiz



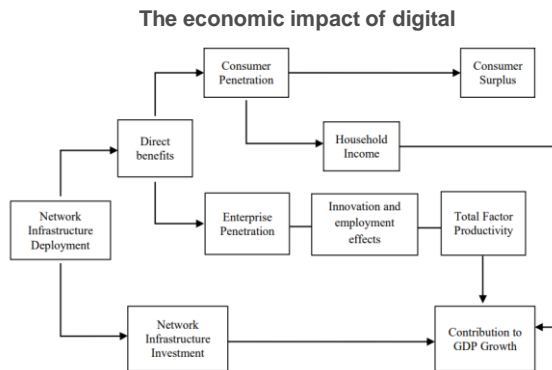
Part 2 - Implementation of Digital Connectivity

Financing the digital connectivity



I. Doing business in developing countries

Economic effects of digital communications



Source: Katz and Berry, 2014

Economic effects of digital communications take place via:

- additional job creation leads to multiplier effects which ripple through the economy
- positive externalities which arise for both businesses and consumers, particularly in terms of time savings and efficiency
- Increasing in real household income, as well as produce a consumer surplus

Quick reminder of the demand side drivers



Source: World Bank, 2019

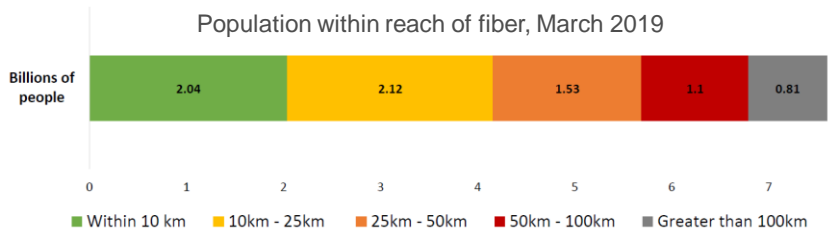
Closing the Digital Divide

- Most investment in the past decade was focused on larger cities with relatively high-density households and businesses.
 - half of the globe's population—about four billion people—are not yet connected to the Internet.
- Most governments around the world are now addressing the issue of connectivity to rural and other underserved areas in their priority policy agendas.



<https://openknowledge.worldbank.org/bitstream/handle/10986/31072/132845-7-12-2018-17-20-11-InnovativeBusinessModels.pdf>

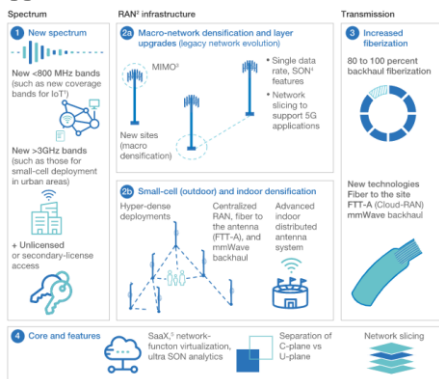
The increasing marginal cost



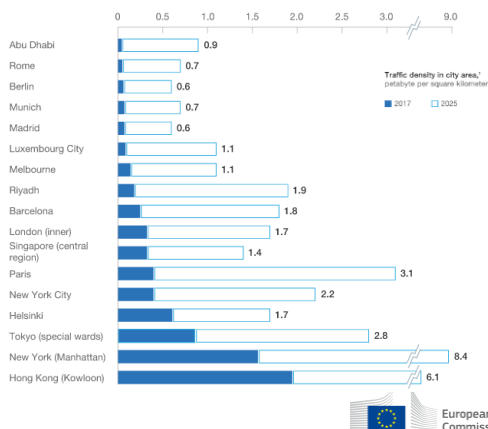
- The marginal cost to connect the unconnected people increases as:
 - the distances to reach them increase
 - The population density is lower
 - The economic attractiveness is lower

The inevitable growth of infrastructure cost

Growing demand related to 5G use cases will trigger investment across all network domains.



Network traffic density is growing in urban locations

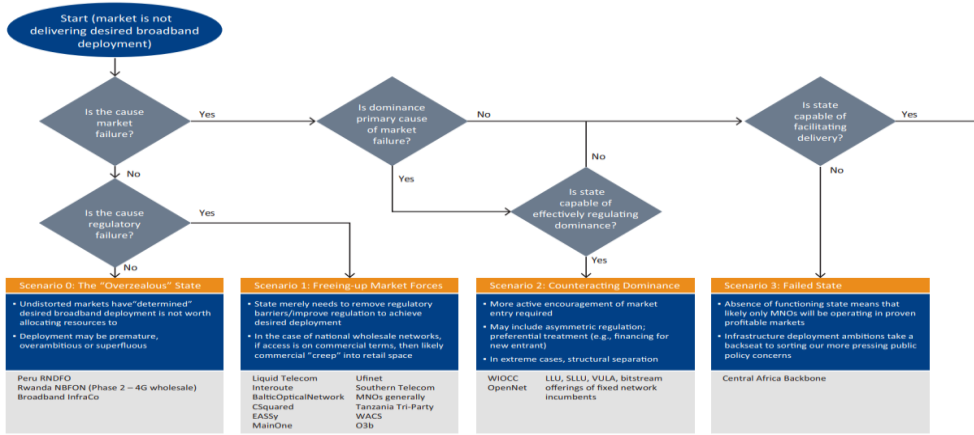


Source: McKinsey's, 2020



<https://www.mckinsey.com/industries/technology-media-and-telecommunications/our-insights/the-road-to-5g-the-inevitable-growth-of-infrastructure-cost>

Decision-Tree for scenarios for the state's role in infrastructure deployment



Source: World Bank, 2018



<https://openknowledge.worldbank.org/bitstream/handle/10986/31072/132845-7-12-2018-17-20-11-InnovativeBusinessModels.pdf>

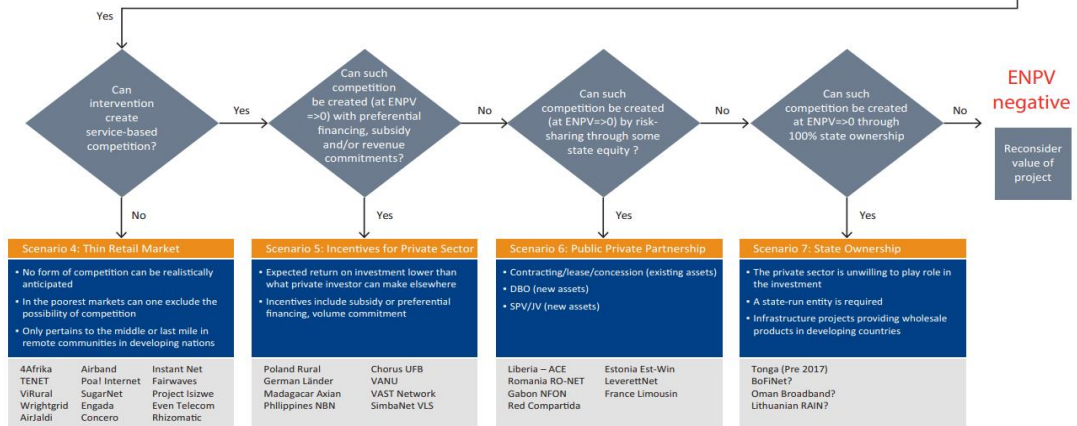
Notes:

- lessons for policy makers seeking to intervene to deploy in underserved areas.
- Decision-making tool (seven scenarios plus a "null" scenario):
 - Null Scenario:
 - the state should reconsider any proposed intervention. Where there is no demonstrable market or regulatory failure to address, state action is generally not justified. There are at least three examples in the list of reviewed projects where the state may have been unnecessarily ambitious in its objectives—the second phase of Rwanda NBFON (involving the pursuit of a single wholesale mobile network for 4G), Peru RNDFO, and South Africa's Broadband InfraCo. In the latter two, state investment was made in national backbones in markets in which the private sector was capable of delivering infrastructure on its own.
 - Scenario 1:
 - results when there is no inherent market failure, but

counterproductive regulation, unnecessary legal constraints, or unduly burdensome financial obligations are imposed by the state. In this scenario, the state's role is simply to eliminate or minimize the self-created cause of infrastructure inadequacy. In most cases, this amounts to improving licensing—simply authorizing the entry of new players, ensuring spectrum is available, and so on.

- Scenario 2:
 - is the case of market failure primarily arising from dominance in the market. Here more active regulatory intervention may be required. This may take the form of more active encouragement of private sector competitors, for example, the creation of WIOCC in the crossborder market of East Africa, mandated access of dominant player networks, or more radical solutions such as structural separation. Before addressing other, more interventionist, roles that the state may play in infrastructure development, the state has to answer the question of whether it is capable of taking on such a role to create missing markets or infrastructure. The vast majority of states are in some way capable of playing a constructive role;
- Scenario 3:
 - states that have severe institutional issues, or an inability to commit to required policy or provide appropriate leadership.
 - deals with fundamental governance weaknesses must be a central part of any development program implemented. Consistent with the principle of promoting competition, the next question is whether a more active role for the state can be used to create service-based competition.

Decision-Tree for scenarios for the state's role in infrastructure deployment



ENPV Economic net present value

SPV (Special purpose vehicle) and JV (Joint ventures) are types of PPP.

The SPV allows for the segregation of all assets and liabilities linked to the private provision of services.

Joint ventures between the public and private sectors in PPP arise when a contracting authority may require to have an equity stake ("shares") in the project company

<https://openknowledge.worldbank.org/bitstream/handle/10986/31072/132845-7-12-2018-17-20-11-InnovativeBusinessModels.pdf>

Notes:

- Scenario 4:**
 - the market cannot even support service-based competition

- it is probably very thin. These cases tend to be remote local markets. There are a number of innovative technologies and business models discussed in this report that address these particular circumstances.
- *[Scenario 5, 6, and 7 address state action that is progressively more interventionist:

 - In each case, the state's financial commitments should be justified on the basis of a robust cost-benefit analysis.]*
- **Scenario 5:**
 - is the case where the state can limit its intervention to subsidy, preferential financing, or sales commitments, which offset low or uncertain nonstate revenues. In this case, the state can stay out of the management or ownership of the entity undertaking the project. Ideally, incentives would be competed for through an appropriately structured tender process.
- **Scenario 6:**
 - represents those cases in which the subsidy required to interest the private sector in taking up the opportunity is too high for the state to afford. In these cases, the state must take on more of the project risk in order to attract the private sector.
- **Scenario 7:**
 - is limited to those instances in which the state cannot build a sufficiently attractive offer of financial incentives and risk-sharing to interest the private sector. This would be a very small set of cases indeed. Of all the projects reviewed in this report, arguably, only one may have met this criterion.

Insights on Countries' risk: the ease of doing business index- top scores

Rank	Economy	DB score	Rank	Economy	DB score	Rank	Economy	DB score
1	New Zealand	86.8	65	Puerto Rico (U.S.)	70.7	129	Lebanon	57.9
2	Singapore	86.2	66	Puerto Rico (U.S.)	70.7	130	Lebanon	57.9
3	Hong Kong SAR, China	85.3	67	Puerto Rico (U.S.)	70.7	131	Lebanon	57.9
4	Denmark	85.3	68	Puerto Rico (U.S.)	70.7	132	Lebanon	57.9
5	Korea, Rep.	84.0	69	Puerto Rico (U.S.)	70.7	133	Lebanon	57.9
6	United States	84.0	70	Puerto Rico (U.S.)	70.7	134	Lebanon	57.9
7	Georgia	83.7	71	Puerto Rico (U.S.)	70.7	135	Lebanon	57.9
8	United Kingdom	83.5	72	Puerto Rico (U.S.)	70.7	136	Lebanon	57.9
9	Norway	82.6	73	Puerto Rico (U.S.)	70.7	137	Lebanon	57.9
10	Sweden	82.0	74	Puerto Rico (U.S.)	70.7	138	Lebanon	57.9
11	Malaysia	81.5	75	Puerto Rico (U.S.)	70.7	139	Lebanon	57.9
12	Malaysia	81.5	76	Puerto Rico (U.S.)	70.7	140	Lebanon	57.9
13	Malaysia	81.5	77	Puerto Rico (U.S.)	70.7	141	Lebanon	57.9
14	Malaysia	81.5	78	Puerto Rico (U.S.)	70.7	142	Lebanon	57.9
15	Malaysia	81.5	79	Puerto Rico (U.S.)	70.7	143	Lebanon	57.9
16	Malaysia	81.5	80	Puerto Rico (U.S.)	70.7	144	Lebanon	57.9
17	Malaysia	81.5	81	Puerto Rico (U.S.)	70.7	145	Lebanon	57.9
18	Malaysia	81.5	82	Puerto Rico (U.S.)	70.7	146	Lebanon	57.9
19	Malaysia	81.5	83	Puerto Rico (U.S.)	70.7	147	Lebanon	57.9
20	Malaysia	81.5	84	Puerto Rico (U.S.)	70.7	148	Lebanon	57.9
21	Malaysia	81.5	85	Puerto Rico (U.S.)	70.7	149	Lebanon	57.9
22	Malaysia	81.5	86	Puerto Rico (U.S.)	70.7	150	Lebanon	57.9
23	Malaysia	81.5	87	Puerto Rico (U.S.)	70.7	151	Lebanon	57.9
24	Malaysia	81.5	88	Puerto Rico (U.S.)	70.7	152	Lebanon	57.9
25	Malaysia	81.5	89	Puerto Rico (U.S.)	70.7	153	Lebanon	57.9
26	Malaysia	81.5	90	Puerto Rico (U.S.)	70.7	154	Lebanon	57.9
27	Malaysia	81.5	91	Puerto Rico (U.S.)	70.7	155	Lebanon	57.9
28	Malaysia	81.5	92	Puerto Rico (U.S.)	70.7	156	Lebanon	57.9
29	Malaysia	81.5	93	Puerto Rico (U.S.)	70.7	157	Lebanon	57.9
30	Malaysia	81.5	94	Puerto Rico (U.S.)	70.7	158	Lebanon	57.9
31	Malaysia	81.5	95	Puerto Rico (U.S.)	70.7	159	Lebanon	57.9
32	Malaysia	81.5	96	Puerto Rico (U.S.)	70.7	160	Lebanon	57.9
33	Malaysia	81.5	97	Puerto Rico (U.S.)	70.7	161	Lebanon	57.9
34	Malaysia	81.5	98	Puerto Rico (U.S.)	70.7	162	Lebanon	57.9
35	Malaysia	81.5	99	Puerto Rico (U.S.)	70.7	163	Lebanon	57.9
36	Malaysia	81.5	100	Puerto Rico (U.S.)	70.7	164	Lebanon	57.9
37	Malaysia	81.5	101	Puerto Rico (U.S.)	70.7	165	Lebanon	57.9
38	Malaysia	81.5	102	Puerto Rico (U.S.)	70.7	166	Lebanon	57.9
39	Malaysia	81.5	103	Puerto Rico (U.S.)	70.7	167	Lebanon	57.9
40	Malaysia	81.5	104	Puerto Rico (U.S.)	70.7	168	Lebanon	57.9
41	Malaysia	81.5	105	Puerto Rico (U.S.)	70.7	169	Lebanon	57.9
42	Malaysia	81.5	106	Puerto Rico (U.S.)	70.7	170	Lebanon	57.9
43	Malaysia	81.5	107	Puerto Rico (U.S.)	70.7	171	Lebanon	57.9
44	Malaysia	81.5	108	Puerto Rico (U.S.)	70.7	172	Lebanon	57.9
45	Malaysia	81.5	109	Puerto Rico (U.S.)	70.7	173	Lebanon	57.9
46	Malaysia	81.5	110	Puerto Rico (U.S.)	70.7	174	Lebanon	57.9
47	Malaysia	81.5	111	Puerto Rico (U.S.)	70.7	175	Lebanon	57.9
48	Malaysia	81.5	112	Puerto Rico (U.S.)	70.7	176	Lebanon	57.9
49	Malaysia	81.5	113	Puerto Rico (U.S.)	70.7	177	Lebanon	57.9
50	Malaysia	81.5	114	Puerto Rico (U.S.)	70.7	178	Lebanon	57.9
51	Malaysia	81.5	115	Puerto Rico (U.S.)	70.7	179	Lebanon	57.9
52	Malaysia	81.5	116	Puerto Rico (U.S.)	70.7	180	Lebanon	57.9
53	Malaysia	81.5	117	Puerto Rico (U.S.)	70.7	181	Lebanon	57.9
54	Malaysia	81.5	118	Puerto Rico (U.S.)	70.7	182	Lebanon	57.9
55	Malaysia	81.5	119	Puerto Rico (U.S.)	70.7	183	Lebanon	57.9
56	Malaysia	81.5	120	Puerto Rico (U.S.)	70.7	184	Lebanon	57.9
57	Malaysia	81.5	121	Puerto Rico (U.S.)	70.7	185	Lebanon	57.9
58	Malaysia	81.5	122	Puerto Rico (U.S.)	70.7	186	Lebanon	57.9
59	Malaysia	81.5	123	Puerto Rico (U.S.)	70.7	187	Lebanon	57.9
60	Malaysia	81.5	124	Puerto Rico (U.S.)	70.7	188	Lebanon	57.9
61	Malaysia	81.5	125	Puerto Rico (U.S.)	70.7	189	Lebanon	57.9
62	Malaysia	81.5	126	Puerto Rico (U.S.)	70.7	190	Lebanon	57.9
63	Malaysia	81.5	127	Puerto Rico (U.S.)	70.7	191	Lebanon	57.9
64	Malaysia	81.5	128	Puerto Rico (U.S.)	70.7	192	Lebanon	57.9
65	Malaysia	81.5	129	Puerto Rico (U.S.)	70.7	193	Lebanon	57.9

Rank	Economy	DB score
1	New Zealand	86.8
2	Singapore	86.2
3	Hong Kong SAR, China	85.3
4	Denmark	85.3
5	Korea, Rep.	84.0
6	United States	84.0
7	Georgia	83.7
8	United Kingdom	83.5
9	Norway	82.6
10	Sweden	82.0

Some highlights

- Since 2003/04, the 20 best-performing economies have carried out a total of 464 regulatory changes, suggesting that even the gold standard setters have room to improve their business climates
- More than half of the economies in the top-20 cohort are from the OECD high-income group

Source: WB, 2021

Disclaimer: World Bank Group to Discontinue Doing Business Report



Insights on Countries' risk: the ease of doing business index- bottom scores

Rank	Economy	DB score	Rank	Economy	DB score	Rank	Economy	DB score
1	New Zealand	86.0	65	Paraguay	50.0	129	Timor-Leste	37.0
2	Denmark	85.0	66	Portugal	49.0	130	Togo	36.0
3	China, P.R.	84.0	67	Qatar	48.0	131	Togo	36.0
4	Denmark	83.0	68	Romania	47.0	132	Togo	36.0
5	China, P.R.	82.0	69	Romania	46.0	133	Togo	36.0
6	United States	81.0	70	Romania	45.0	134	Togo	36.0
7	United States	80.0	71	Romania	44.0	135	Togo	36.0
8	United States	79.0	72	Romania	43.0	136	Togo	36.0
9	United States	78.0	73	Romania	42.0	137	Togo	36.0
10	United States	77.0	74	Romania	41.0	138	Togo	36.0
11	United States	76.0	75	Romania	40.0	139	Togo	36.0
12	United States	75.0	76	Romania	39.0	140	Togo	36.0
13	United States	74.0	77	Romania	38.0	141	Togo	36.0
14	United States	73.0	78	Romania	37.0	142	Togo	36.0
15	United States	72.0	79	Romania	36.0	143	Togo	36.0
16	United States	71.0	80	Romania	35.0	144	Togo	36.0
17	United States	70.0	81	Romania	34.0	145	Togo	36.0
18	United States	69.0	82	Romania	33.0	146	Togo	36.0
19	United States	68.0	83	Romania	32.0	147	Togo	36.0
20	United States	67.0	84	Romania	31.0	148	Togo	36.0
21	United States	66.0	85	Romania	30.0	149	Togo	36.0
22	United States	65.0	86	Romania	29.0	150	Togo	36.0
23	United States	64.0	87	Romania	28.0	151	Togo	36.0
24	United States	63.0	88	Romania	27.0	152	Togo	36.0
25	United States	62.0	89	Romania	26.0	153	Togo	36.0
26	United States	61.0	90	Romania	25.0	154	Togo	36.0
27	United States	60.0	91	Romania	24.0	155	Togo	36.0
28	United States	59.0	92	Romania	23.0	156	Togo	36.0
29	United States	58.0	93	Romania	22.0	157	Togo	36.0
30	United States	57.0	94	Romania	21.0	158	Togo	36.0
31	United States	56.0	95	Romania	20.0	159	Togo	36.0
32	United States	55.0	96	Romania	19.0	160	Togo	36.0
33	United States	54.0	97	Romania	18.0	161	Togo	36.0
34	United States	53.0	98	Romania	17.0	162	Togo	36.0
35	United States	52.0	99	Romania	16.0	163	Togo	36.0
36	United States	51.0	100	Romania	15.0	164	Togo	36.0
37	United States	50.0	101	Romania	14.0	165	Togo	36.0
38	United States	49.0	102	Romania	13.0	166	Togo	36.0
39	United States	48.0	103	Romania	12.0	167	Togo	36.0
40	United States	47.0	104	Romania	11.0	168	Togo	36.0
41	United States	46.0	105	Romania	10.0	169	Togo	36.0
42	United States	45.0	106	Romania	9.0	170	Togo	36.0
43	United States	44.0	107	Romania	8.0	171	Togo	36.0
44	United States	43.0	108	Romania	7.0	172	Togo	36.0
45	United States	42.0	109	Romania	6.0	173	Togo	36.0
46	United States	41.0	110	Romania	5.0	174	Togo	36.0
47	United States	40.0	111	Romania	4.0	175	Togo	36.0
48	United States	39.0	112	Romania	3.0	176	Togo	36.0
49	United States	38.0	113	Romania	2.0	177	Togo	36.0
50	United States	37.0	114	Romania	1.0	178	Togo	36.0
51	United States	36.0	115	Romania	0.0	179	Togo	36.0
52	United States	35.0	116	Romania	-1.0	180	Togo	36.0
53	United States	34.0	117	Romania	-2.0	181	Togo	36.0
54	United States	33.0	118	Romania	-3.0	182	Togo	36.0
55	United States	32.0	119	Romania	-4.0	183	Togo	36.0
56	United States	31.0	120	Romania	-5.0	184	Togo	36.0
57	United States	30.0	121	Romania	-6.0	185	Togo	36.0
58	United States	29.0	122	Romania	-7.0	186	Togo	36.0
59	United States	28.0	123	Romania	-8.0	187	Togo	36.0
60	United States	27.0	124	Romania	-9.0	188	Togo	36.0
61	United States	26.0	125	Romania	-10.0	189	Togo	36.0
62	United States	25.0	126	Romania	-11.0	190	Togo	36.0
63	United States	24.0	127	Romania	-12.0	191	Togo	36.0
64	United States	23.0	128	Romania	-13.0	192	Togo	36.0
65	United States	22.0	129	Romania	-14.0	193	Togo	36.0
66	United States	21.0	130	Romania	-15.0	194	Togo	36.0
67	United States	20.0	131	Romania	-16.0	195	Togo	36.0
68	United States	19.0	132	Romania	-17.0	196	Togo	36.0
69	United States	18.0	133	Romania	-18.0	197	Togo	36.0
70	United States	17.0	134	Romania	-19.0	198	Togo	36.0
71	United States	16.0	135	Romania	-20.0	199	Togo	36.0
72	United States	15.0	136	Romania	-21.0	200	Togo	36.0
73	United States	14.0	137	Romania	-22.0	201	Togo	36.0
74	United States	13.0	138	Romania	-23.0	202	Togo	36.0
75	United States	12.0	139	Romania	-24.0	203	Togo	36.0
76	United States	11.0	140	Romania	-25.0	204	Togo	36.0
77	United States	10.0	141	Romania	-26.0	205	Togo	36.0
78	United States	9.0	142	Romania	-27.0	206	Togo	36.0
79	United States	8.0	143	Romania	-28.0	207	Togo	36.0
80	United States	7.0	144	Romania	-29.0	208	Togo	36.0
81	United States	6.0	145	Romania	-30.0	209	Togo	36.0
82	United States	5.0	146	Romania	-31.0	210	Togo	36.0
83	United States	4.0	147	Romania	-32.0	211	Togo	36.0
84	United States	3.0	148	Romania	-33.0	212	Togo	36.0
85	United States	2.0	149	Romania	-34.0	213	Togo	36.0
86	United States	1.0	150	Romania	-35.0	214	Togo	36.0
87	United States	0.0	151	Romania	-36.0	215	Togo	36.0
88	United States	-1.0	152	Romania	-37.0	216	Togo	36.0
89	United States	-2.0	153	Romania	-38.0	217	Togo	36.0
90	United States	-3.0	154	Romania	-39.0	218	Togo	36.0
91	United States	-4.0	155	Romania	-40.0	219	Togo	36.0
92	United States	-5.0	156	Romania	-41.0	220	Togo	36.0
93	United States	-6.0	157	Romania	-42.0	221	Togo	36.0
94	United States	-7.0	158	Romania	-43.0	222	Togo	36.0
95	United States	-8.0	159	Romania	-44.0	223	Togo	36.0
96	United States	-9.0	160	Romania	-45.0	224	Togo	36.0
97	United States	-10.0	161	Romania	-46.0	225	Togo	36.0
98	United States	-11.0	162	Romania	-47.0	226	Togo	36.0
99	United States	-12.0	163	Romania	-48.0	227	Togo	36.0
100	United States	-13.0	164	Romania	-49.0	228	Togo	36.0
101	United States	-14.0	165	Romania	-50.0	229	Togo	36.0
102	United States	-15.0	166	Romania	-51.0	230	Togo	36.0
103	United States	-16.0	167	Romania	-52.0	231	Togo	36.0
104	United States	-17.0	168	Romania	-53.0	232	Togo	36.0
105	United States	-18.0	169	Romania	-54.0	233	Togo	36.0
106	United States	-19.0	170	Romania	-55.0	234	Togo	36.0
107	United States	-20.0	171	Romania	-56.0	235	Togo	36.0
108	United States	-21.0	172	Romania	-57.0	236	Togo	36.0
109	United States	-22.0	173	Romania	-58.0	237	Togo	36.0
110	United States	-23.0	174	Romania	-59.0	238	Togo	36.0
111	United States	-24.0	175	Romania	-60.0	239	Togo	36.0
112	United States	-25.0	176	Romania	-61.0	240	Togo	36.0
113	United States	-26.0	177	Romania	-62.0	241	Togo	36.0
114	United States	-27.0	178	Romania	-63.0	242	Togo	36.0
115	United States	-28.0	179	Romania	-64.0	243	Togo	36.0
116	United States	-29.0	180	Romania	-65.0	244	Togo	36.0
117	United States	-30.0	181	Romania	-66.0	245	Togo	36.0
118	United States	-31.0	182	Romania	-67.0	246	Togo	36.0
119	United States	-32.0	183	Romania	-68.0	247	Togo	36.0
120	United States	-33.0	184	Romania	-69.0	248	Togo	36.0
121	United States	-34.0	185	Romania	-70.0	249	Togo	36.0
122	United States	-35.0	186	Romania	-71.0	250	Togo	36.0
123	United States	-36.0	187	Romania	-72.0	251	Togo	36.0
124	United States	-37.0	188	Romania	-73.0	252	Togo	36.0
125	United States	-38.0	189	Romania	-74.0	253	Togo	36.0
126	United States	-39.0	190	Romania	-75.0	254	Togo	36.0
127	United States	-40.0	191	Romania	-76.0	255	Togo	36.0
128	United States	-41.0	192	Romania	-77.0	256	Togo	36.0
129	United States	-42.0	193	Romania	-78.0	257	Togo	36.0
130	United States	-43.0	194	Romania	-79.0	258	Togo	36.0
131	United States	-44.0	195	Romania	-80.0	259	Togo	36.0
132	United States	-45.0	196	Romania	-81.0	260	Togo	36.0
133	United States	-46.0	197	Romania	-82.0	261	Togo	36.0
134	United States	-47.0	198	Romania	-83.0	262	Togo	36.0
135	United States	-48.0	199	Romania	-84.0	263	Togo	36.0
136	United States	-49.0	200	Romania	-85.0	264	Togo	36.0
137	United States	-50.0	201	Romania	-86.0	265	Togo	36.0
138	United States	-51.0	202	Romania	-87.0	266	Togo	36.0
139	United States	-52.0	203	Romania	-88.0	267	Togo	36.0
140	United States	-53.0	204	Romania	-89.0	268	Togo	36.0
141	United States	-54.0	205	Romania	-90.0	269	Togo	36.0
142	United States	-55.0	206	Romania	-91.0	270	Togo	36.0
143	United States	-56.0	207	Romania	-92.0	271	Togo	36.0
144	United States	-57.0	208	Romania	-93.0	272	Togo	36.0
145	United States	-58.0	209	Romania	-94.0	273	Togo	36.0
146	United States	-59.0	210	Romania	-95.0	274	Togo	36.0
147	United States	-60.0	211	Romania	-96.0	275	Togo	36.0
148	United States	-61.0	212	Romania	-97.0	276	Togo	36.0
149	United States	-62.0	213	Romania	-98.0	277	Togo	36.0
150	United States	-63.0	214	Romania	-99.0	278	Togo	36.0
151	United States	-64.0	215	Romania	-100.0	279	Togo	36.0
152	United States	-65.0	216	Romania	-101.0	280	Togo	36.0
153	United States	-66.0	217	Romania	-102.0	281	Togo	36.0
154	United States	-67.0	218	Romania	-103.0	282	Togo	36.0
155	United States	-68.0	219	Romania	-104.0	283	Togo	36.0
156	United States	-69.0	220	Romania	-105.0	284	Togo	36.0
157	United States	-70.0	221	Romania	-106.0	285	Togo	36.0
158	United States	-71.0	222	Romania	-107.0	286	Togo	36.0
159	United States	-72.0	223	Romania	-108.0	287	Togo	36.0
160	United States	-73.0	224	Romania	-109.0	288	Togo	36.0
161	United States	-74.0	225	Romania	-110.0	289	Togo	36.0
162	United States	-75.0	226	Romania	-111.0	290	Togo	36.0
163	United States	-76.0	227	Romania	-112.0	291	Togo	36.0
164</								

Classification of risk on infrastructure assets

Risk Categories	Development Phase	Construction Phase	Operation Phase	Termination Phase
Political and regulatory	Environmental review	Cancellation of permits	Change in tariff regulation	Contract duration
	Rise in pre-construction costs (longer permitting process)	Contract renegotiation	Decommission	Asset transfer
			Currency convertibility	
			Change in taxation	
			Social acceptance	
Macroeconomic and business	Prefunding	Default of counterparty	Refinancing risk	
	Financing availability		Liquidity	
			Volatility of demand/market risk	
			Inflation	
			Real interest rates	
Technical			Exchange rate fluctuation	
			Governance and management of the project	
	Project feasibility	Construction delays and cost overruns	Qualitative deficit of the physical structure/ service	Termination value different from expected
	Archaeological			
		Technology and obsolescence		
		Force majeure		

Source: ITU, 2021

Classification of risks linked to infrastructure:

- technical and operational risks are exposed to different levels of political and regulatory risk
- exist throughout the value chain and lifecycle of a project
- highest at development phase when the costs are highest, at construction phase, operation phase, and exit or termination phase.
- may require several funding models over its lifecycle



https://www.itu.int/en/ITU-D/Conferences/GSR/2021/Documents/Publications/GSR21_Financing%20Universal%20Access%20To%20Digital%20Technologies%20And%20Services.pdf

Discussion (5+5 min)

- Consider that a certain developing country has 500 poorly populated cities lacking digital connectivity (no optic fibre reaching the cities, 3G mobile networks, and old, copper infrastructure). The total population of these cities counts approx. 10% of the entire population of the country, and all of them are far from big cities and have no more than 30,000 inhabitants. 5% of the cities are in the middle of an area of preservation with strict environmental rules.
- The government has started discussing a broadband policy aimed at:
 - Increase high-speed (fiber) fixed broadband penetration from 5% to 60% in 5 years
 - Increase wireless broadband penetration from 10% to 95% in 3 years
 - Designed measures should focus on promoting adoption (demand-side) and investment (supply-side)
- Question for discussion:
 - *Re-visit your policy design in light of the decision-tree for governmental intervention. Please, draw some assumptions and discuss which scenario(s) and interventions should be more suitable to achieve the policy goals described above.*



II. Fundamentals of the financial aspects of digital infrastructure development

Structure of the Internet

Tier 1

- Large ISP's directly connected to internet backbone
- Connected to international Gateway



Tier 2

- Medium size ISP's having peers with some networks
- Pays IP transits/settlements to reach some parts of the network

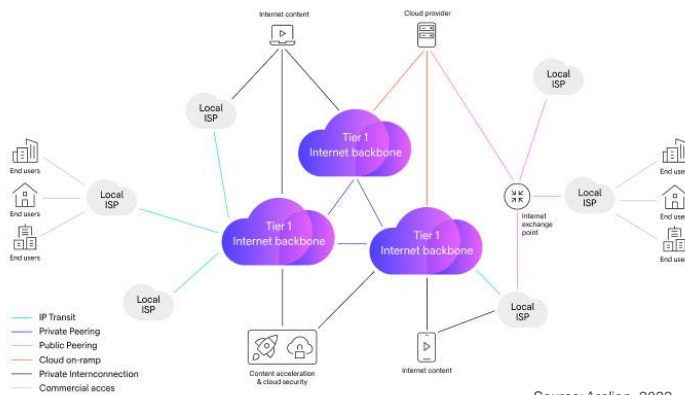


Tier 3

- Local ISP's buying services from Tier 1 and Tier 2 ISP's
- No backbone
- Focused only on retail market

The Tier 1 networks: largest providers

Service providers (Tier 1) in the Internet ecosystem

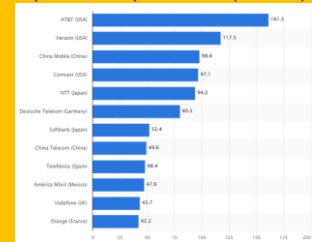


Source: Arelion, 2022

Highlights

- The largest providers are known as Tier 1 networks.

Top Tier 1 companies 2020 (revenue)



Source: Statista, 2022

- They are positioned at the top of the Internet ecosystem
- Tier 1 networks exchange Internet backbone traffic on the basis of privately negotiated interconnection agreements



<https://www.arelion.com/knowledge-hub/what-is-guides/what-is-the-Intern>

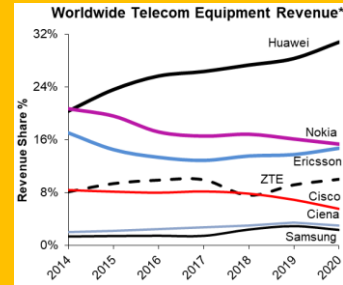
<https://www.statista.com/statistics/221382/revenue-of-top-30-global-telecommunication-operators/et-backbone.html>

Suppliers: telecommunications vendors

2005 GSM/CDMA	2010 3G	2015 4G	2020 5G
Alcatel	Alcatel-Lucent	Alcatel-Lucent	Ericsson
Ericsson	Lucent	Lucent	Fujitsu
Fujitsu	Ericsson	Ericsson	Huawei
Huawei	Fujitsu	Fujitsu	NEC
NEC	Huawei	Huawei	Nokia
Lucent	NEC	NEC	Samsung
Matsushita	Matsushita	Nokia	ZTE
Motorola	Motorola	Samsung	
Nokia	Nokia	ZTE	
Nortel	Siemens		
Panasonic	Panasonic		
Samsung	Samsung		
Siemens	ZTE		
ZTE			
14	11	8	7

Source: Freitas, 2021

World Revenue Share per vendor



- oligopolistic competition imposes additional pressure on issues such as cost, innovation, and final price of consumers.

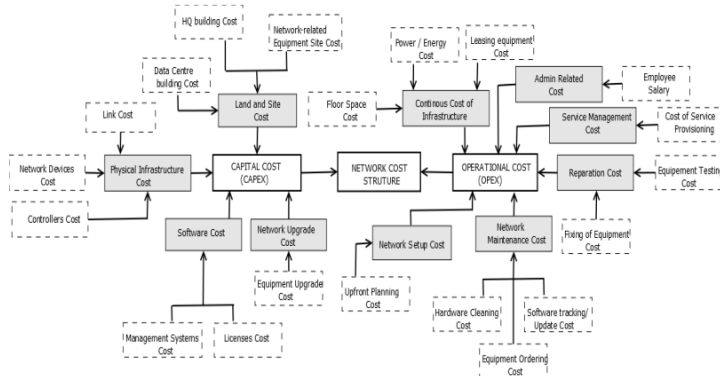
Source: EETimes, 2021



<https://www.eetasia.com/huawei-maintains-lead-in-global-communications-equipment-market/>

Costs of telecommunication infrastructures

General Expenditure Structure of a Network



Source: Karakus, 2018

Highlights

- cost structure comprises capital expenditures and operational expenses of any wireline and wireless network
- network cost model is a tool to estimate the cost values of network equipment's and related network elements
- ISP and network operators develop cost models for their networks to obtain accurate network cost information

- dashed rectangles represent the input costs and actions to the corresponding expenditure groups represented as rounded rectangles.

Business models: attributes and success measures

Primary attributes	Success measures	General recommendations
<ul style="list-style-type: none"> The <u>market structure</u> in which the deployment operates The <u>economic context</u> (for example, strength of demand) The <u>regulatory and policy efficacy</u>, that is, how well policy, regulation and enforcement align with objectives of the deployment The degree and nature of <u>infrastructure-sharing</u> The business model, which may include one of a number of approaches 	<ul style="list-style-type: none"> <u>Geographic reach</u> of network Increase in installed <u>bandwidth</u>; <u>Volume</u> of national traffic <u>Utilization of network</u> relative to legacy network(s) replaced <u>Prices</u> of network services relative to legacy prices and affordability Investment and <u>unit investment</u> (for example, per fiber kilometer) <u>Performance</u> to plan. 	<ul style="list-style-type: none"> <u>Limited, incremental state intervention</u> Private investment first <u>Minimize regulatory failure</u> Consensus on a coherent vision, political will, and leadership. Governments should take a <u>sober view of what activity it can credibly and reliably carry out</u>. <u>Promoting competition</u>

Source: WB, 2018



<https://openknowledge.worldbank.org/bitstream/handle/10986/31072/132845-7-12-2018-17-20-11-InnovativeBusinessModels.pdf>

Notes:

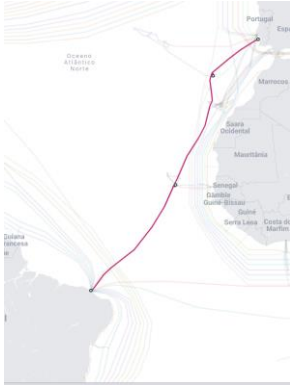
GENERAL RECOMMENDATIONS There are five key principles that should form the basis of any policy for promoting broadband deployment:

- **Limited, incremental state intervention.** Governments should intervene only in cases of clear market failure and only to the extent necessary to overcome market failure and complement private investment. In such cases, the government should attempt to achieve its objectives through the least disruptive means possible and should only increase the scale or degree of intervention if the market failure proves persistent.
- **Minimize regulatory failure.** Governments can take many actions to encourage infrastructure deployment that do not require any direct intervention in the market. The state should first consider the result of measures to obviate or minimize regulatory failure before it concludes that market failure exists.
- **Consensus on a coherent vision, political will, and leadership.** Intervention should be based on clear policy objectives for the sector, be conducted with commitment on the part of leadership, and flow through to

regulation consistent with the policy objectives. • Governments should take a sober view of what activity it can credibly and reliably carry out. All states will have limits as to the skill sets, finances, and legal authority, among others, available to actively participate in infrastructure deployment. Governments should assess these capabilities and craft their participation accordingly. • Promoting competition. Government intervention should be directed at increasing competition, through service-based competition when infrastructure competition is not viable. When infrastructure competition is not feasible, governments should generally support open access wholesale arrangements.

Case Study: The EU-Latin America submarine cable (BELLA Cable)

EllaLink (Cable Length: 6,200 km)



EU investment aims at:

- ensuring a very high-capacity bandwidth for research and education.
 - Such as: make it easier for researchers in Latin America to access the Large Hadron Collider in Geneva (Switzerland), and for researchers in Europe to access the Astronomical and Cosmic Ray Observatories in the Atacama Desert (northern Chile).
- developing the broadband infrastructure in Latin America to make the most out of the new transatlantic connection.
- Today Latin America relies on undersea cables going to the U.S. to carry almost all (85-90%) of its communications to Europe.

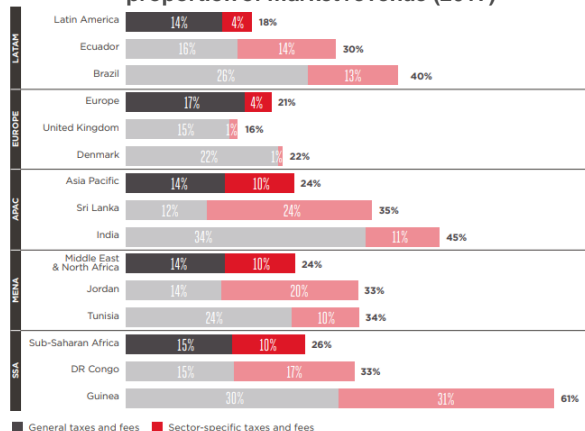
Source: EU, 2020



<https://digital-strategy.ec.europa.eu/en/news/eu-latin-america-submarine-cable-boosting-connection-between-our-continents>

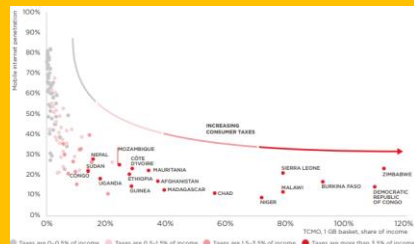
Taxation: sector-specific taxes reduce affordability and investment

General and sector-specific taxes and fees as a proportion of market revenue (2017)



Source: GSMA, 2018

Total cost of mobile ownership for 1 GB (as a proportion of income) and mobile internet penetration (2017)

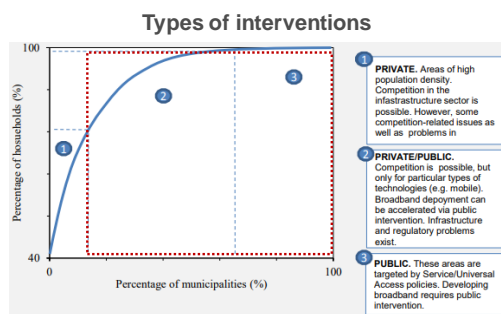


"For countries where taxes account for more than 3.5% of consumers' incomes, reducing taxes could be an important strategy to improve mobile connectivity"



https://www.gsma.com/mobilefordevelopment/wp-content/uploads/2018/02/Enabling_Rural_Coverage_English_February_2018.pdf

Financing instruments and channels



Source: UN,2017

Private financing mechanisms

Modes		Infrastructure Finance Instruments		Market Vehicles
Asset Category	Instrument	Infrastructure Project	Corporate Balance Sheet / Other Entities	Capital Pool
Fixed Income	Bonds	Project Bonds Municipal, Sub-sovereign bonds Green Bonds, Sukuk	Corporate Bonds, Green Bonds Subordinated Bonds	Bond Indices, Bond Funds, ETFs
	Loans	Direct/Co-Investment lending to infrastructure project, Syndicated Project Loans	Direct/Co-Investment lending to infrastructure corporate Syndicated Loans, Securitized Loans (ABS), CLOs	Debt Funds (GPs) Loan Indices, Loan Funds
Mixed	Hybrid	Subordinated Loans/Bonds, Mezzanine Finance	Subordinated Bonds, Convertible Bonds, Preferred Stock	Mezzanine Debt Funds (GPs), Hybrid Debt Funds
Equity	Listed	YieldCos	Listed infrastructure & utilities stocks, Closed-end Funds, REITs, IITs, MLPs	Listed Infrastructure Equity Funds, Indices, Trusts, ETFs
	Unlisted	Direct/Co-Investment in infrastructure project equity, PPP	Direct/Co-Investment in infrastructure corporate equity	Unlisted Infrastructure Funds

Source: OECD,2015



<https://www.unescap.org/sites/default/files/Universal%20Access%20and%20Service%20Funds.pdf>

<https://www.oecd.org/finance/private-pensions/Infrastructure-Financing-Instruments-and-Incentives.pdf>

Notes:

- From an investor's perspective, the instruments and pooling mechanisms selected for investment will depend on the nature of the asset (debt, equity, listed or unlisted), regulatory and tax considerations, and on how the investors have defined and allocated infrastructure in their portfolios, based on their asset/liability framework. Other considerations are diversification and level of investor sophistication: small investors with limited resources and small amounts of capital allocated to infrastructure are limited to capital pool channels and corporate investments while large funds may be able to commit capital directly to projects.
- The instrument column divides the asset categories into the principal modes – fixed income into bonds and loans, equity into listed and unlisted shares, and

hybrids being combinations of both. These instruments can further define the level of control in an investment, liquidity and the types of contractual claims on cash flows.

- Together, loans and bonds form the largest categories of infrastructure finance, mirroring the broader fixed income markets: global debt markets are the deepest capital markets in the world. Debt instruments can be structured to have long-term maturities that extend over the life of long-term assets. Debt financing can be provided through multiple instruments; debt instruments can take the form of direct loans held on the balance sheets of financial institutions or may be structured for resale to investors or distribution in markets, be it private markets (such as private-placement debt) or public markets through registered corporate and government bonds. Furthermore, financiers of infrastructure projects can take advantage of clientele effects⁸ in debt markets: issues can be tailored to fit the demands and preferences of certain investors such as pension funds and insurance companies thereby broadening the appeal of infrastructure finance to a larger potential pool of capital.
- Hybrid instruments such as mezzanine finance are debt instruments with equity-like participation, thus forming a bridge between debt and equity instruments.
- Equity finance refers to all financial resources that are provided to firms in return for an ownership interest. Investors may sell their shares in the firm/project, if a market exists, or they may get a share of the proceeds if the asset is sold. They are crucial in the financing of infrastructure investments as the providers of risk capital to initiate a project or refinancing. Listed shares are indirect participation rights in corporations, projects and other entities; investors hold minority positions with limited ability to influence management. Unlisted shares often confer direct ownership, control, and operation of the corporate entity or project asset due to concentrated shareholder positions and closer ties to managers.
- Equity investors are interested in maximizing total return on equity – in the case of infrastructure, these objectives can be met through maximizing dividend yield since many projects lack a strong growth component. Other investor requirements (private equity) such as exit strategy are an important consideration.

Discussion (10 + 10 min)

- Consider that a certain developing country has 500 poorly populated cities lacking digital connectivity (no optic fibre reaching the cities, 3G mobile networks, and old, copper infrastructure). The total population of these cities counts approx. 10% of the entire population of the country, and all of them are far from big cities and have no more than 30,000 inhabitants. 5% of the cities are in the middle of an area of preservation with strict environmental rules.
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 - Increase wireless broadband penetration from 10% to 95% in 3 years
 - Designed measures should focus on promoting adoption (demand-side) and investment (supply-side)
- Question for discussion:
 - *How could European Commission delegation in the country contribute to the design and implementation of this national broadband policy?*
 - *Detail the current EU initiatives and programs that could be supportive, as well as others that could be created.*





Part 2 -Quiz

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