# SHARING KNOWLEDGE AND TRANSITION EXPERIENCE FOR **DEVELOPMENT:** MAPPING OF (SELECTED) NEW **EUROPEAN DONORS**

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# Content of the presentation

- Aim and scope of mapping
- Territorial focus of experience sharing
- Thematic focus of experience sharing
- Modalities used by donor countries
- Volumes of programmable bilateral aid
- Capacity constraints
- Cooperation: current state of affairs and ideas for improvement

# Aim and scope of mapping

- □ **Aim:** mapping of the TES/ODA in Europe and CIS with participation of emerging donors, in particular:
  - key players (providers, stakeholders, recipients), including state and non-state actors, and their capacities
  - substantive areas of focus and extent of overlap/duplication among various players
  - modalities used (institutional set up, funding models, involvement of academia, NGOs and private sector and partnerships with multilateral organizations)
- Countries covered: Poland, Czech Republic, Slovakia,
  Slovenia, Hungary, Romania, Bulgaria, Croatia, Turkey
  (Latvia and Lithuania); focus on their TES/ODA activities in Balkans and CIS

# Territorial focus of experience sharing

- Georgia (Bulgaria, Czech Republic, Estonia, Latvia, Lithuania, Poland, Romania, Slovakia, Turkey)
- Moldova (Bulgaria, Czech Republic, Estonia, Hungary, Latvia, Lithuania, Poland, Romania, Slovakia, Slovenia, Turkey)
- Ukraine (Czech Republic, Estonia, Hungary, Latvia, Lithuania, Slovakia, Poland, Romania, Turkey)
- □ **Serbia** (Czech Republic, Bulgaria, Hungary, Romania, Slovakia, Slovenia, Turkey)
- □ **Belarus** (Czech Republic, Estonia, Latvia, Lithuania, Poland, Romania, Slovakia)
- □ **Egypt and Tunisia** (Czech Republic, Poland, Romania, Slovakia, Turkey)
- Afghanistan (NATO operation support)

# Thematic focus of experience sharing

- Transition specific topics:
  - **Political transformation:** democratization, civil society and human rights (Poland, Czech Republic, Slovakia, Romania)
  - Economic/administrative transformation: EU integration and good governance / capacity building (Poland, Czech Republic, Slovakia, Slovenia, Bulgaria, Croatia)
- Economic domain: agriculture and environment, with a focus on water and energy
- Social domain: education (vocational, higher and life-long) and health (healthcare services, sanitation)

### Modalities used by donor countries

- strong line ministries (Czech Republic, Hungary, Romania, Croatia, Turkey, ... Slovakia)
  - specific knowledge, horizontal relationships
- MFA or government council coordination (Poland, Czech Republic)
  - better focus on priorities, longer-term programming
- MFA and implementing agency (Czech Republic, Slovakia, Turkey, ... Hungary)
  - division of policy and implementation, accountability, focus on results
- TF and other external instruments (Czech Republic, Slovakia, Hungary, Romania, Bulgaria)
  - use of more formalized mechanisms for assistance delivery
- government sponsored NGDO platform or public foundations (Poland, Czech Republic, Slovakia, Hungary, Romania, Bulgaria)
  - preserving local knowledge, more competitive in EU tenders, possibility to outgrow the region
- quasi-governmental centers of excellence (Slovenia)
  - very specialized assistance, broad territorial focus
- business orientation of bilateral ODA (Czech Republic, Slovenia)
  - domestic industry/service sector support

#### Volumes of programmable bilateral aid

- funds available limited to 15-20m EUR annually and due to budget constraints not expected to grow
  - □ Czech Republic ca. 7m EUR
  - □ Slovakia ca. 2-3m EUR
  - □ Slovenia ca. 3m EUR
  - Hungary ca. 2m EUR
  - Romania ca. 2m EUR
- project size tends to be fairly small due to limited overall funding

# Capacity constraints

- majority of bilateral ODA is represented by knowledge sharing (no budget support or big infrastructure projects)
- administrative capacity
  - lack of staff and rotation in diplomacy
  - weak relative position of ODA units / implementing agencies
  - leading to externalization of project management
- other important factors
  - outdated legislative framework and policy documents
  - short-term focused prioritization and planning
  - limited resources, many small interventions, high transaction cost
  - shaky political commitment in times of austerity

### Cooperation: Current state of affairs

- □ ideal conditions for cooperation among NMS
  - similar transition experience
  - overlapping priorities (territorial and thematic)
  - underdeveloped administrative capacity
  - limited funding
- reluctance to team up with other NMS due to concerns about impact and visibility, specifics in transition experience considered competitive
- interest to cooperate mainly with traditional donors (SIDA, DFID, USAID) and/or internationals (UNDP) due to established procedures, possibility of know-how transfer

# Cooperation: Ideas for improvement

- advantages of joining forces
  - better relevance and visibility, being respectable partners for recipient countries
  - sizing up local consultancies / NGOs to become more competitive in EU tenders (piloting in regard to Arab Spring countries?)
- what can be done among NMS themselves
  - joint programming (if not implementation)
  - more frequent meetings of officials involved in ODA (quarterly)
  - best practice transfer on ODA implementation among NMS
  - cooperation among embassies to identify needs in recipient countries
- EU initiatives that can serve as a base for improving cooperation
  - EU Communication "Supporting societies in democratic transition", European Transition Compendium, European Endowment for Democracy, V4 platform
  - leveraging available EU funds, meaningful if done jointly (NMS are rich in know-how but lack financial strength)
  - ENPI/ENI (CBC component in particular) and IPA (innovative financing arrangements)

#### THANK YOU FOR YOUR ATTENTION.

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