

Value Chain Analysis for Development: providing evidence for better policies  
and operations in agricultural value chains

Brussels 18-19 January 2023

# CONTRIBUTION OF PROCESSING TO INCLUSIVE AND SUSTAINABLE GROWTH IN AGRI-FOOD VALUE CHAINS



Authors: Gideon Onumah (Corresponding author)<sup>1</sup>, Gregory Komlaga<sup>2</sup>, Ivonne Acosta-Alba<sup>3</sup>



# Some definitions as introduction

**Processing:** product transformation to a more desirable or valuable state

- Change of form to align to consumer needs (direct consumption or/and to cook)
- Better conservation storage (lengthen the shelf-life of seasonally-produced foods like fruits and vegetables)

Product transformation through processing creates tangible value added in VCs but is not the only source.

Our analysis is not limited to **Economic, social and environmental impacts of the processing stage** but also to similar effects on

Farm-level value added  
impact on demand for output and  
adoption of practices to improve  
quality and value

Investment in services delivery  
and logistics systems in VCs

# Question and issues



## **A. What economic contribution does processing make in the selected VCs?**

Is processing contributing to inclusive and sustainable growth in the selected VCs?

## **B. What are the social effects of processing in the selected VCs?**

- Is processing contributing to inclusiveness and social sustainability of selected VCs?
- What differences exist in terms of social effects due to operations of different types of agro-processors in the selected VCs?

## **C. What environmental damages to ecosystems quality, human health and resources depletion are associated with processing?**

- Compared to other stages (production, trade, etc) how is processing having impacts over the environment?
- Which are the main sources of environmental impact of processing ?

## **D. What are the policy implications of the above on actions to promote inclusive and sustainable growth in the selected VCs?**



# Selected VCA4D studies

To represent diversity of products and VC :

- ❖ **Staple crops VCs:** Maize (Nigeria and Zambia) and Sorghum (Ghana)
- ❖ **Export crops VCs:** Mango (Burkina Faso and Dominican Republic); Cashew (Sierra Leone); and Pineapple (Togo and Dominican Republic)

PARTICULARS	AVERAGE FOR STAPLE CROPS	AVERAGE FOR EXPORT CROPS
Contribution of smallholders to primary output	82.3%	54.7%
Large-scale farmers contribution to primary output	9.2%	32.3%
Postharvest losses	12-15%	15% plus
Share of locally-sold output processed	<b>51.4%</b>	<b>28.2%</b>
Contribution of SMEs to processing	43.6%	Below 25.0%
Large-scale processors' contribution	56.4%	75.0% plus

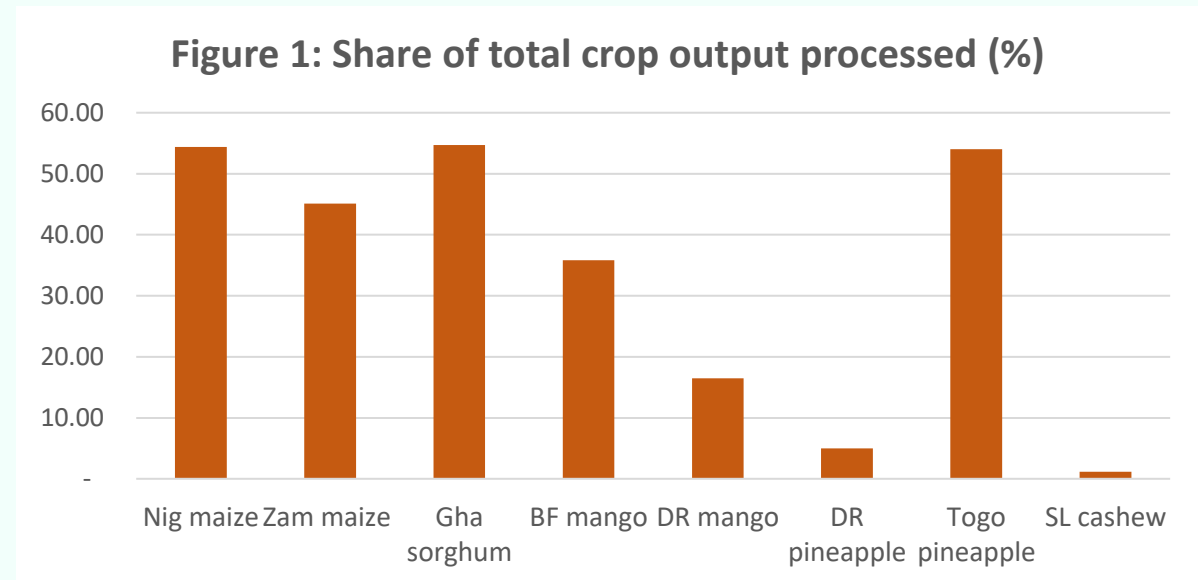
Source: Computed from various VCA4D studies.

# Finding 1: Contributions by processors in selected VCs



- ❑ Average processors' contribution to value added in staple crops VCs more than double that of exports crops (the bulk of which is exported unprocessed as shown below in Figure 1)
- ❑ Contribution to wages about the same level in both categories but staple crops generate more jobs per tonne of primary output than exports
- ❑ Average contribution to public finance surprisingly higher in staple crops VCs, possibly because bulk of transformation occurs in importing countries
- ❑ No surprise that contribution to net foreign exchange generation is higher for exports crops, though for maize in both Nigeria and Zambia export restrictions is a factor.

PARTICULARS	AVERAGE FOR STAPLE CROPS	AVERAGE FOR EXPORT CROPS
Contribution of primary producers to total VA	35%	45%
Contribution of traders & service providers to total VA	29%	41%
Contribution of processors to total VA	<b>36%</b>	<b>14%</b>
Jobs created per tonne of primary output	1.03	0.8
Wage to total VA ratio	<b>22.5%</b>	<b>19.3%</b>
Wage at primary production	44%	44%
Wage at trade & service provision	33%	32%
Wage at processing	23%	24%
Average VC net contribution to public finance per tonne (€)	<b>13.6</b>	<b>11.20</b>
Average VC net contribution to forex generation per tonne (€)	-2.75	165.00



# Finding 2 Incremental value added

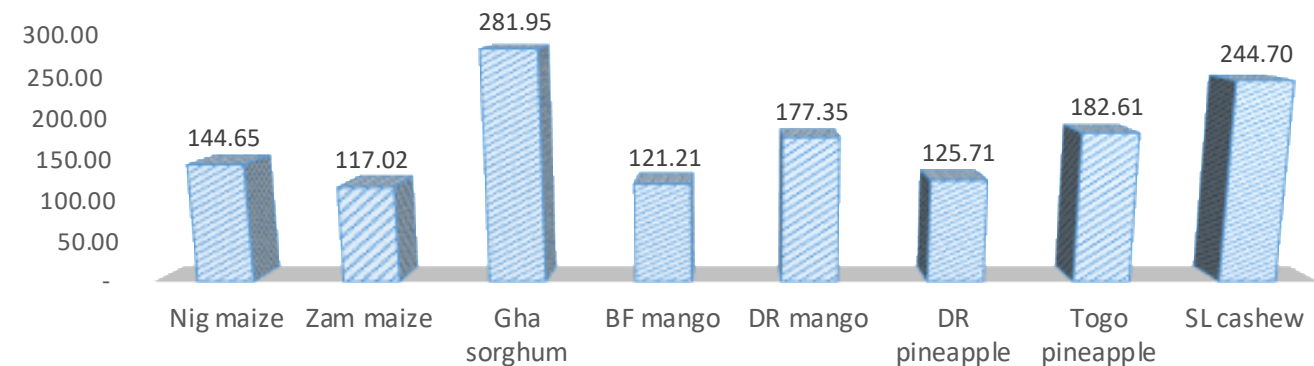


- **Evident export crops are higher value** average value per tonne estimated at €600 compared to about €360 for staples; **but**
- **Incremental value added (IVA) higher for staples than export crops, and derived by:**
  - Computing ratio of total value added of primary production (total volume of output x average producer price or farmgate price) provides an indication of incremental value added from primary produce flows at farmgate to markets → Processors/exporters plus service providers linked to their activities e.g. aggregators, transporters, and other service providers in the VCs. (e.g. Nigeria IVA about 45% and Sierra Leone cashew 145%)
- **Average IVA for staple crops is about 181% and 170% for export crops, implying:**
  - Operations of service providers and processors can make significant contribution in terms of driving growth in value added in agricultural VCs.

Growth more than increased output → optimise the contribution of all actors

Increased activities by service providers “compensate” loss of value added of low level of processing in the export crop VCs.

Figure 2: Ratio of total VA to value of crops output (%)



# Finding 3 Social impacts



- **Processing, especially in staples VCs, usually consists of (formal) large or medium-scale and informal (micro/small-scale)**
- **Social impact of formal processing:**
  - Limited direct rural employment though indirect positive rural income effects through uptake of raw produce.
  - Usually maintain good food and health safety standards as well as offer attractive remuneration (often through collective bargaining) – usually regulated.
  - Supply chains linked to formal processors creating opportunities for sustainable access to inputs and credit by smallholders
- **Social impact of informal processing:**
  - More inclusive in terms of generation of income in rural and low-income households
  - Major food safety challenges due to poor state of processing equipment
  - Processors/workers exposed to significant health and safety risks; wages and terms of employment may be uncertain due to lack of collective bargaining
  - Usually lack offtake contracts which can be used to leverage inputs credit.

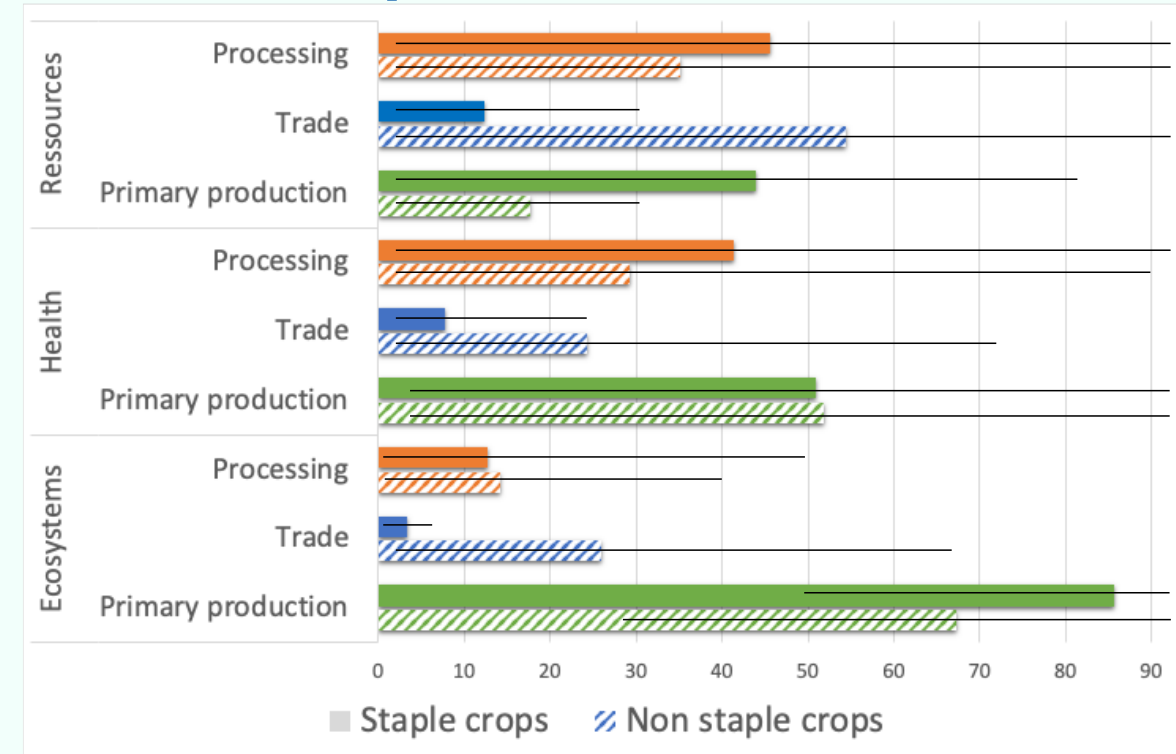


# Finding 4 Environmental impacts of processing



## Main stages of VC: Comparative analysis of primary production, trade/logistics and processing damages in areas of protection

- Staple crops: primary or agricultural production is the main contributor to the 3 areas of protection → shift if processing needs important amounts of energy (human health and depletion of resources).
- Export crops: trade and the processing stages are the main contributors to damages on human health and resources depletion.
- Reducing environmental footprint of processing VC: cumulative environmental impacts between actors and stages (Production, processing and trade)



Comparative analysis of the environmental damages of VC stages

Agricultural production : improve yields and agroecological practices to avoid land use change and ensure efficiency inputs (product quality)

Processing stages in farm (post-harvest practices and storing).  
Energy efficient technologies

Improve efficiency of transport, inputs production and logistics (include international transport)



# Finding 5 Importance of the technology efficiency of processing



- **Environmental, social and economic results are linked to the efficiency of the technology used in processing**
  - Main contribution of **environmental impact** from processing are energy resources and inefficient transformation (processes that require a lot of energy of biomass such as wood or gas)
  - Gap of the efficiency of transformation processes between artisanal and industrial units, as well as a more prevalent **formality** in the latter (better working conditions).
  - Micro/small-scale processors VCs rely old and inefficient technology (noise pollution as well as heavy air **pollution** e.g. electric generators) increasing **total operating costs** substantially (e.g. 30% of total operating costs in pito brewing sorghum)
  - Better processing, better **sanitary conditions and lifespan** of products for consumers (food safety and food security), better quality (**higher prices and new markets**)



Small-scale maize milling/processing unit in Kaduna State, Nigeria  
Source: Nigeria Maize VCA4D Study Report (2021)

# Implications for decision making process 1



## Evidence reviewed shows the following :

- a) **Processing contributes to IVA** – not only **directly but also through activities** of service providers involved in delivery of raw materials or distribution of processed products
- b) **Role in IVA generation** more **crucial in staples than in export crops VCs**. In latter services needed to ensure access export markets (usually quality related) create space for value added by logistics and other service providers. Building on that may be a more feasible option than aiming for upscaling export of processed products.
- c) **Processing by informal actors** (usually micro/small-scale processors) may be more inclusive in terms of income and social effects; and their operations expose workers to poor working conditions as well as health and safety risks. Need to be addressed but may difficult to institutionalise.

# Implications for decision making process 2



## Evidence reviewed shows the following :

- a) Environmental impacts of processing** in staple and export crops VCs depend deeply on the **energetic source** and the **efficiency** of the fuel use **technologies**
- b) Agricultural production** is the main hotspot affecting the **ecosystems quality**. In several cases the first action should be to increase yields using agroecological practices (**Synergy of agricultural and industry Ministries**)
- c) Technological efficiency** is a key factor to reduce the environmental hotspots and improve economic and social conditions → Access to “cleaner”, technology and credit access
- d) Potential impact of transport for international trade.** The export of raw products adds value, but it supposes import of processed products. International trade environmental impacts needs further analysis. (air travel which multiply the environmental damages per 30...)





**Thank you  
for your  
attention!**