



European Union
EXTERNAL ACTION

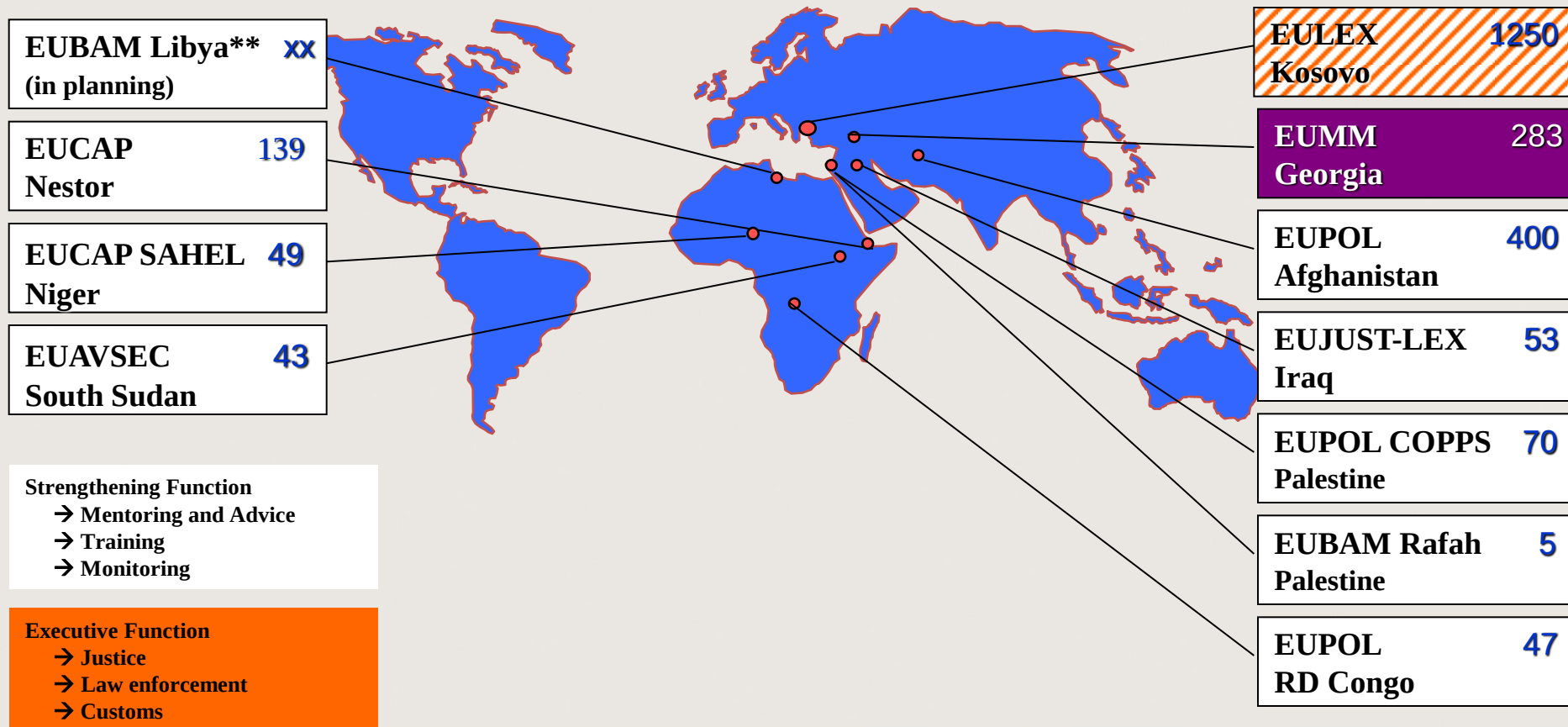


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Civilian CSDP Missions

11 Missions

In total*: 2.339 International Staff; (+ 1.543 local staff)



* authorised strength
** subject to Council Decision

Civilian Capability Development

1. Civilian Headline Goals
2. Civilian Capability Development Plan
3. Action lines 2012-2013

1. Civilian Headline Goals

Background

- Dec. 2003 - European Security Strategy: EU ambition, key threats and challenges
- June 2004 - European Council:
 - Adopts Military Headline Goal;
 - Requests Civilian Headline Goal for December.

Civilian Priority Areas

- Feira, June 2000:
 - Police
 - Rule of Law
 - Civilian Administration
 - Civil Protection
- Added later:
 - Monitoring
 - Support to EUSR

CHG 2008

- Dec. 2004 - European Council approves CHG 2008 (15863/04):
 - Overall coherence of civ. capability development
 - Improve and maintain civ. capabilities
 - quantity and quality
 - Readiness

Level of ambition

- Around a dozen ESDP civilian missions of varying formats together with a major mission (up to 3000 experts) - Lasting for several years
- Rapid reaction

CHG step-by-step

- Draw up scenarios
- Identify MS capabilities needed to address those scenarios
- Ask MS for the availability of needed resources (Questionnaire)
- Identify shortfalls on basis of MS replies
- Propose action to overcome shortfalls



See scenarios

CHG 2010

- Planning methodology as in CHG 2008
- Exploration of synergies with:
 - EU military
 - European Commission
 - Other relevant actors
- List of required non-human resources:
 - Equipment
 - Concepts

Extension of CHG 2010

- 2010: horizon of HLG 2010 and CHG 2010
- December 2010: Council “extends the implementation of the respective existing civilian and military Headline Goals beyond 2010”.
- Occasion to explore:
 - Synergies and gaps
 - More systematic inclusion of Lessons Learned, National Strategies and long-term vision
 - Better use of support instruments (software etc.) and capability development know-how (including from EDA)

Practical Difficulties Encountered

- Different ministries / services (no one-stop shop)
- Novelty (no civilian capability planning culture)
- Personnel identification, training, deployment, financing differ among MS
- All contacts via intermediary (MFA); difficulties for EU services to liaise directly with operational/ technical level

Challenges Ahead

- Change of mentality
- Civilian capabilities need also to be developed with a view to their development in external actions and not only for domestic purposes
- Need for creation of incentives for civilian experts
- Training

2. The multi-annual workprogramme for Civilian Capability Development

A stable framework for civilian capability development

- Better exploitation of possible synergies with EU Military, European Commission, non-EU States and International Organisations
- More rational use of supporting tools developed over the years
 - Goalkeeper software environment,
 - Shared Civilian and Military Lessons Database
 - Software built by EDA
- Better management of the cycle of reporting and guidance at political level
- Maximizing efficient use of resources.

Important considerations from our experience
with CHG 2008 and CHG 2010

Four Drivers

- **EU Ambitions:**
 - CHG 2008, CHG 2010, 2008 Declaration on Capabilities etc.
- **National Strategies**
 - National regulatory and budgetary measures, national rosters of civilian personnel potentially available for CSDP missions, and training
- **Lessons Learned**
 - Operational experiences with consequences in the realm of (civilian) capability development
- **Capability Trends**
 - Climate change, Arab Spring and aftermath, current economic crisis, etc.

The four drivers represent the principal forces that drive CSDP civilian capability development.

3. Action Lines 2012-2013

Main areas of work

- Establishment of a list of generic civilian tasks
- Goalkeeper development
- National strategies (High Level Seminars)
- Integrated Border Management concept
- European Gendarmerie Force (EUROGENDFOR)
- “Niche” Capabilities
- Permanent Warehouse
- Shared Service Centre
- ...

Questions?

Goalkeeper (1)

Information hub to :

1. Support civilian capability development;
2. Support CSDP mission planning and preparation;
3. Ensure continuity in methodology and institutional memory.

Based on:

- CHG 2008 List of Required Capabilities;
- Mission reality (Calls for contribution)
- Agreed concepts on civilian CSDP
- Training offered in the field of (civilian) CSDP.

Goalkeeper software environment

Training
(Schoolmaster)

Standard Job Descriptions
Call for contributions
(Headhunter)

Rosters in Member States
Electronic reply to CfC
(Registrar)

EU Concepts
National measures
(Governor)

Goalkeeper (4)

<https://esdp.consilium.europa.eu>