



#### **Civilian CSDP Missions**

\* authorised strength

\*\* subject to Council Decision

### 11 Missions

In total\*: 2.339 International Staff; (+ 1.543 local staff)





## Civilian Capability Development

- 1. Civilian Headline Goals
- 2. Civilian Capability Development Plan
- 3. Action lines 2012-2013



## 1. Civilian Headline Goals



## Background

- Dec. 2003 European Security Strategy: EU ambition, key threats and challenges
- June 2004 European Council:
  - Adopts Military Headline Goal;
  - Requests Civilian Headline Goal for December.



## Civilian Priority Areas

- Feira, June 2000:
  - Police
  - Rule of Law
  - Civilian Administration
  - -Civil Protection
- Added later:
  - Monitoring
  - Support to EUSR



### CHG 2008

- Dec. 2004 European Council approves CHG 2008 (15863/04):
  - Overall coherence of civ. capability development
  - Improve and maintain civ. capabilities
  - quantity and quality
  - Readiness



## Level of ambition

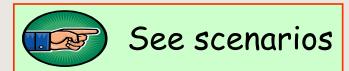
 Around a dozen ESDP civilian missions of varying formats together with a major mission (up to 3000 experts) - Lasting for several years

Rapid reaction



## CHG step-by-step

Draw up scenarios



- Identify MS capabilities needed to address those scenarios
- Ask MS for the availability of needed resources (Questionnaire)
- Identify shortfalls on basis of MS replies
- Propose action to overcome shortfalls



### **CHG 2010**

- Planning methodology as in CHG 2008
- Exploration of synergies with:
  - EU military
  - European Commission
  - Other relevant actors
- List of required non-human resources:
  - Equipment
  - Concepts



### Extension of CHG 2010

- 2010: horizon of HLG 2010 and CHG 2010
- December 2010: Council "extends the implementation of the respective existing civilian and military Headline Goals beyond 2010".
- Occasion to explore:
  - Synergies and gaps
  - More systematic inclusion of Lessons Learned, National Strategies and long-term vision
  - Better use of support instruments (software etc.) and capability development know-how (including from EDA)



### Practical Difficulties Encountered

- Different ministries / services (no one-stop shop)
- Novelty (no civilian capability planning culture)
- Personnel identification, training, deployment, financing differ among MS
- All contacts via intermediary (MFA); difficulties for EU services to liaise directly with operational/ technical level



## Challenges Ahead

- Change of mentality
- Civilian capabilities need also to be developed with a view to their development in external actions and not only for domestic purposes
- Need for creation of incentives for civilian experts
- Training



# 2. The multi-annual workprogramme for Civilian Capability Development



### A stable framework for civilian capability development

- Better exploitation of possible synergies with EU Military, European Commission, non-EU States and International Organisations
- More rational use of supporting tools developed over the years
  - · Goalkeeper software environment,
  - Shared Civilian and Military Lessons Database
  - Software built by EDA
- Better management of the cycle of reporting and guidance at political level
- Maximizing efficient use of resources.

Important considerations from our experience with CHG 2008 and CHG 2010

CMPD - CIVCOM MEETING OF 28 FEBRUARY 2011



#### **Four Drivers**

- EU Ambitions:
  - CHG 2008, CHG 2010, 2008 Declaration on Capabilities etc.
- National Strategies
  - National regulatory and budgetary measures, national rosters of civilian personnel potentially available for CSDP missions, and training
- Lessons Learned
  - Operational experiences with consequences in the realm of (civilian) capability development
- Capability Trends
  - Climate change, Arab Spring and aftermath, current economic crisis, etc.

The four drivers represent the principal forces that drive CSDP civilian capability development.

CMPD - CIVCOM MEETING OF 28 FEBRUARY 2011



# 3. Action Lines 2012-2013



### Main areas of work

- Establishment of a list of generic civilian tasks
- Goalkeeper development
- National strategies (High Level Seminars)
- Integrated Border Management concept
- European Gendarmerie Force (EUROGENDFOR)
- "Niche" Capabilities
- Permanent Warehouse
- Shared Service Centre

• . . .



## Questions?



## Goalkeeper (1)

### Information hub to:

- 1. Support civilian capability development;
- 2. Support CSDP mission planning and preparation;
- 3. Ensure continuity in methodology and institutional memory.

### Based on:

- CHG 2008 List of Required Capabilities;
- Mission reality (Calls for contribution)
- Agreed concepts on civilian CSDP
- Training offered in the field of (civilian) CSDP.



### Goalkeeper software environment



EU Concepts
National measures
(Governor)



## Goalkeeper (4)

https://esdp.consilium.europa.eu