**Topic n° 4: How to ensure an appropriate division of labour and inclusion of indicative allocations**

**Who was there?**

* Luis Navarro (EUD Malawi); Cristina Gutierrez (ES cooperation in Mozambique); Havard Hoknes (Norwegian cooperation in Ethiopia) ; Enrico Strampelli (EUD in Mozambique); Bern Kruger (DE Embassy in Ethiopia) - moderator ; Hans Peter Vander Woude (NL Embassy in Uganda); Antoon Delie (BE Embassy in Maputo).
* Karina Dzialowska-Vacher (EUD in Comoros); Pierre Laye (FR Embassy in Comoros) ; Izabella Erikson (SE Embassy in Ethiopia); Sophie Monseur (EUD in Burundi); Lars Wilke (DE Embassy in Kenya) – moderator; Saffia Diop (EUD in Tanzania); Simone Knapp (AT in Uganda); Francisco Carreras (EUD in Ethiopia); Guy Hambrouck (BE Embassy in Burundi); Dirk Teerlinck (BE HQ)
* Julien Bouzon (EUD in Kenya); Jorge Peralta (ES HQ); Felix Fernandez (EEAS HQ); Theo Hoorntje (EUD in Uganda)
* David Mogollon (EUD in Ethiopia) – note taker;

**Definition of sectors:**

Depending on the country:

* Decided at country level
* Different possibilities:
  + As formulated by the Government:
  + Interlocutors (Ministries)
  + National strategies
  + MTEF
  + Etc.
* Who cares? Any definition of sectors is ok.

**Division of Labour:**

* Incentives in the mid/ long -term. Short-term investment.
* Priorities & incentives: separate political and technical levels. Technical level should inform the political level.
* Other donors to be included
* Partner Government in the lead vs. EU Internal affair
* HQ: Either joint programming or overall MS strategies / priorities
* Decision at HQs on overall division of labour desirable?
* Together (EU+MS) at country level for convincing our respective HQs
* What's a good division of labour?
  + Avoiding duplication
  + Looking for complementarities
  + Improving impact
  + Gives EU weight and added value
* Sustainability of DoL is a key issue.
* Additional complexities: DoL within DoL: ex. Spain in Morocco with 17 regions.
* More forwards looking
* In the past failure in the translation of the high level political decisions on clear guidelines.
* Lessons learnt from previous exercise.

**Criteria**

* Criteria (comparative advantage):
  + Expertise on the ground
  + Funds
  + Access to the Gov.
  + Needs of the Gov
* Other division of labours within sectors (complementarity & flexibility):
  + Geographical
  + Aid modality
  + Etc.
* How to tackle MS (or EU) priorities vs. Gov. priorities.

**Number of focal sectors**

* Do more with less!!!!
* Flexibility on the 2 or 3 sectors principle for countries with few donors (ex. Comoros, Burundi)
* Cross cutting issues (resilience, gender, private sector etc.) vs. selection of 2 or 3 sectors. Cross-cutting… sector? PFM?
* EU should set priorities as we cannot be everywhere.
* "Must be sectors"? (ex. CC, HR)
* Not to put the emphasis in abandoning sectors.

**Indicative allocations:**

* Key role of HQ.
* Towards multiannual programming. Minimum of years? (ex. FR)
* Sometimes lack of communication between HQ & country level on allocations
* 2 dimensions: Commitment & disbursement. Easier the first than the second.
* Task force HQ on indicative allocations?