

# *Decision Making & Decision shaping in the Common Security and Defence Policy*





# *EU External Action*

**External  
Action**

**Common Foreign  
& Security Policy  
(CFSP)**

**Common  
Security &  
Defence Policy  
(CSDP)**

# The Comprehensive Approach

Strategic Concept

**Brussels - PFCA / Regional Strategy**

**Development**

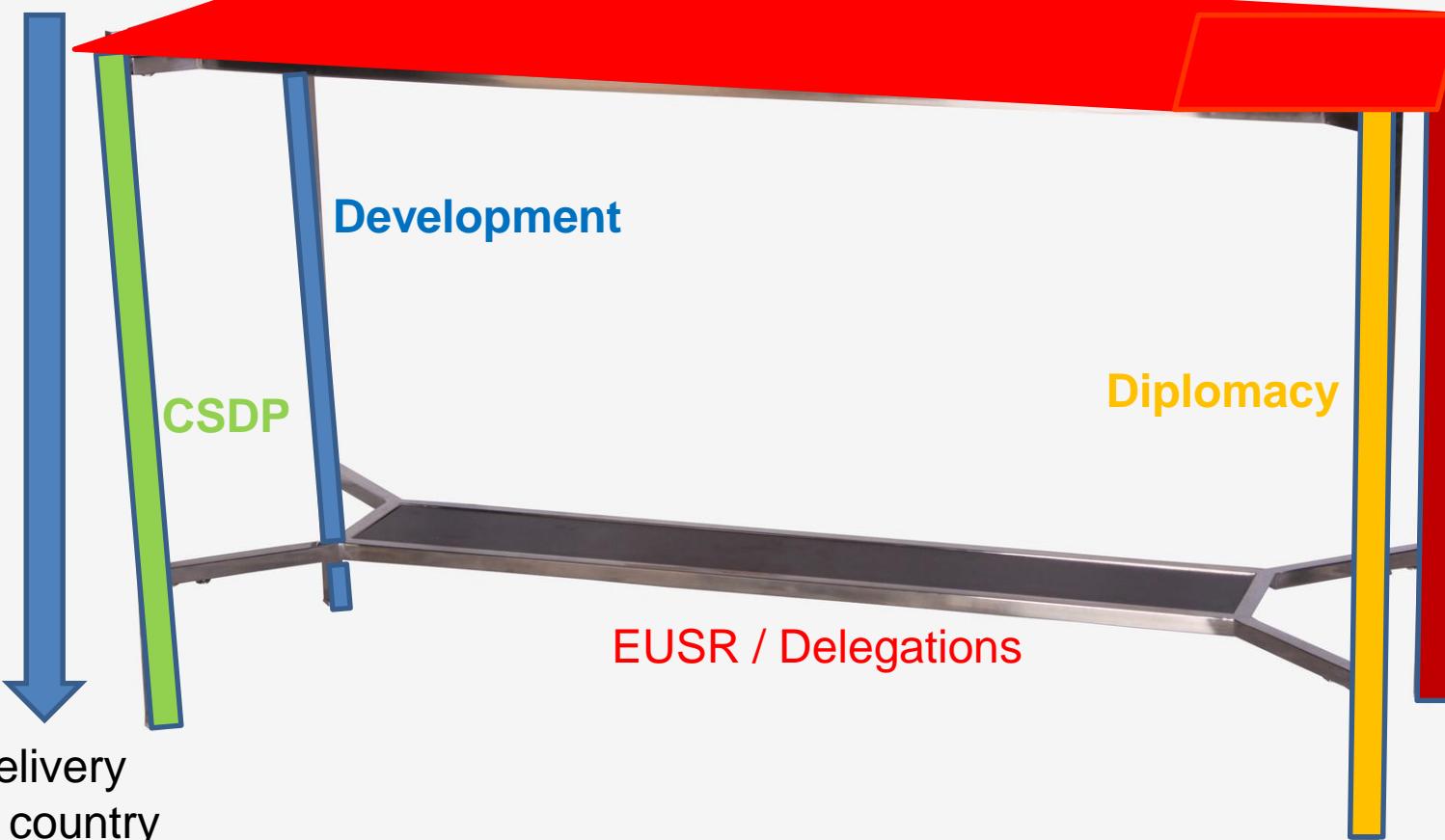
CSDP

Diplomacy

Trade

EUSR / Delegations

Delivery  
in country

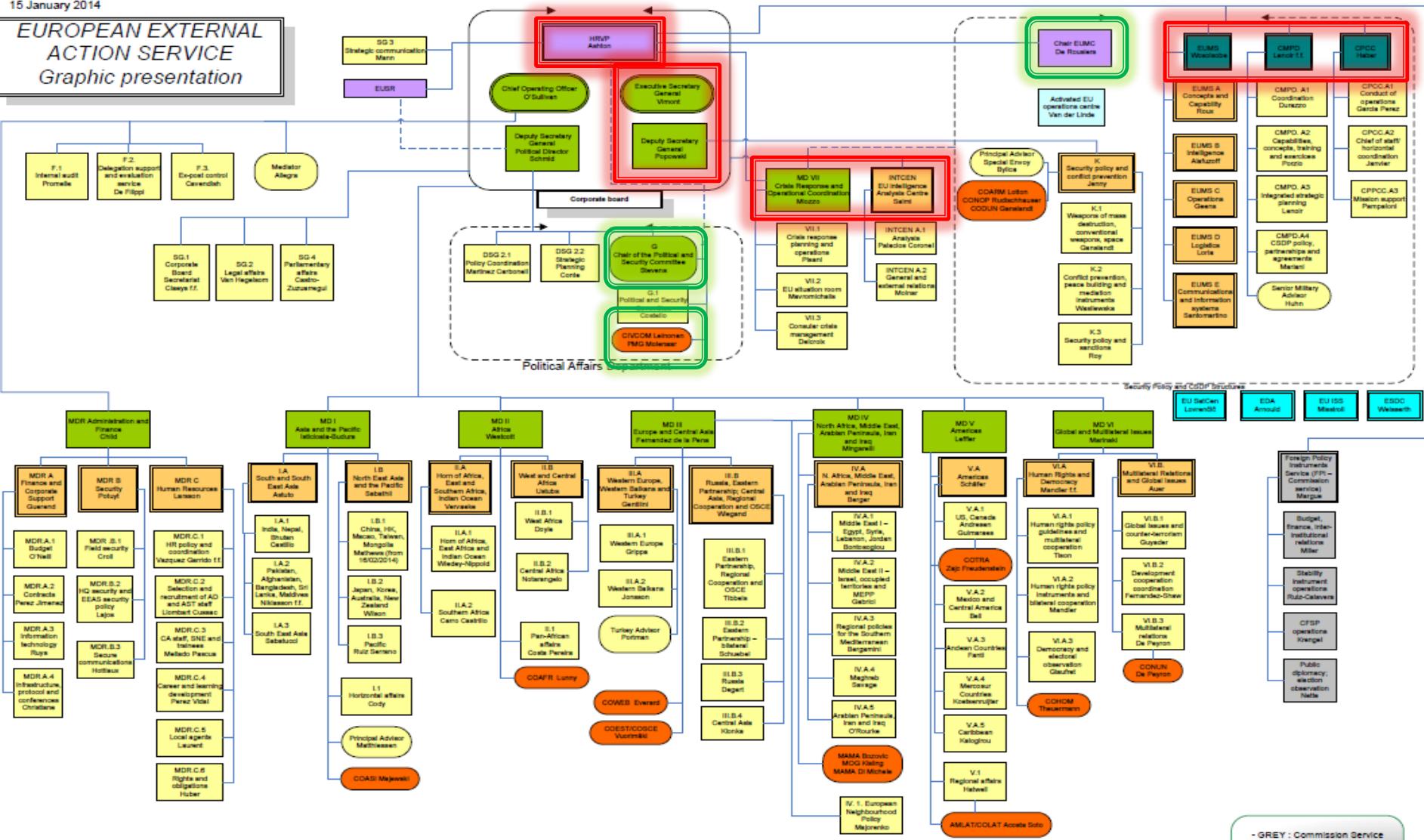




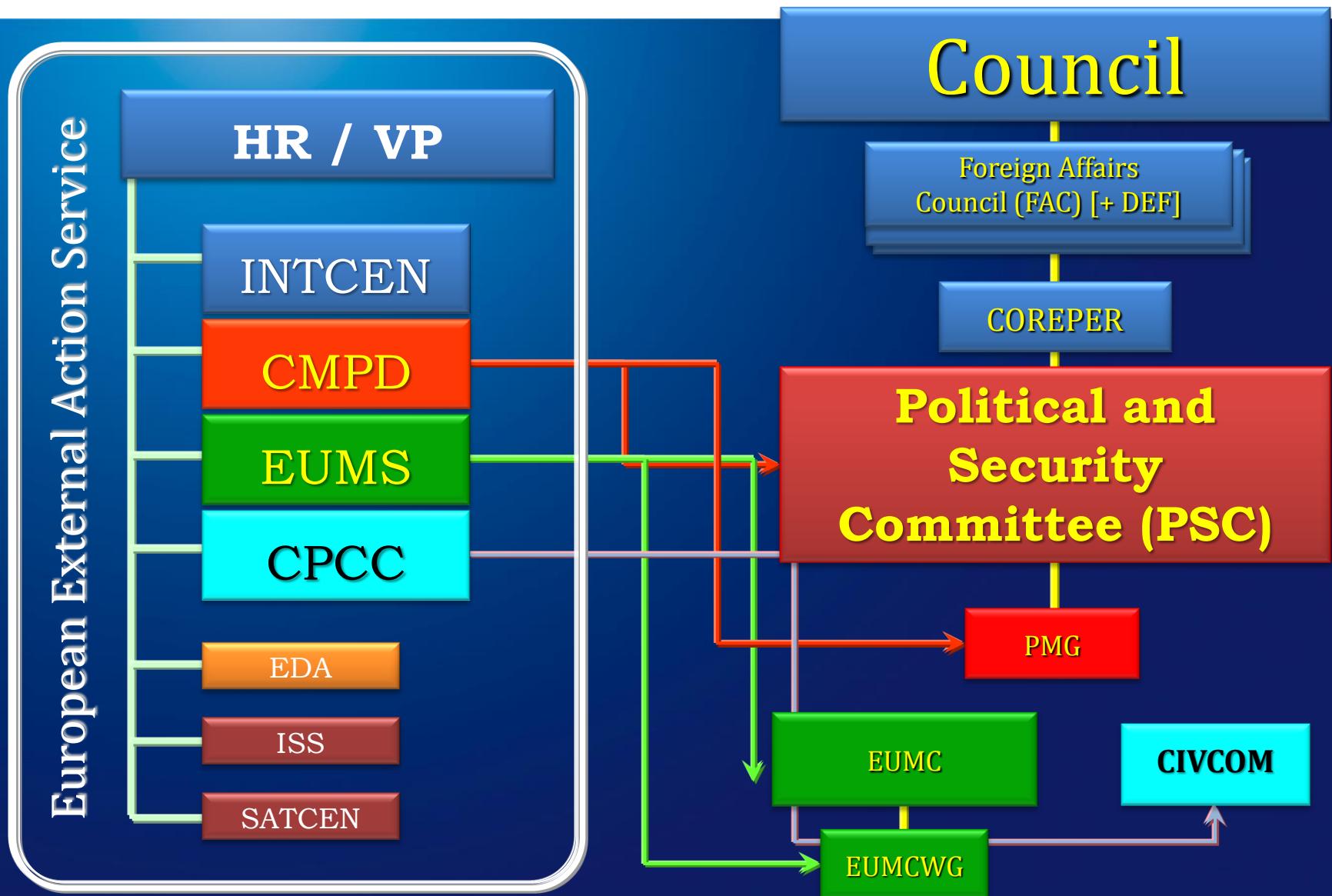
# *European External Action Service*

15 January 2014

EUROPEAN EXTERNAL  
ACTION SERVICE  
Graphic presentation



# Decision making bodies



# *Decision making and Planning process*

## **5 PHASES for CSDP OPERATION**

**PHASE 1: Identification of a Crisis – Dev. overall EU approach**

**PHASE 2: Development of CMC – Establishment of Mission/Op**

**PHASE 3: Operational Planning – Launching the Mission/Op**

**PHASE 4: Deployment of the Mission/Operation**

**PHASE 5: Strategic Review – Refocusing and/or termination**

# *Decision making and Planning process*



## Range of potential EU instruments



**Political  
Framework  
for Crisis  
Approach**

- Political context**
- What the crisis is**
- Why the EU should act**
- Instruments available & best suited**

# *Decision making and Planning process*

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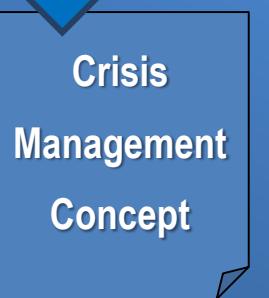
# *Decision making and Planning process*



## Range of potential EU instruments



Analyses Context and Scenario  
Articulates risk  
Defines CSDP objectives  
Determines CSDP added value  
Outlines Options for CSDP action  
Defines end state & potential Exit Strategy



# *Decision making and Planning process*

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# *Command & Control options*

## *Political Strategic Level*



**Council / Political & Security Committee**

## *Civilian Strategic Level*



## *Military Strategic Level*



Berlin Plus



Designated EU OHQ

Autonomous

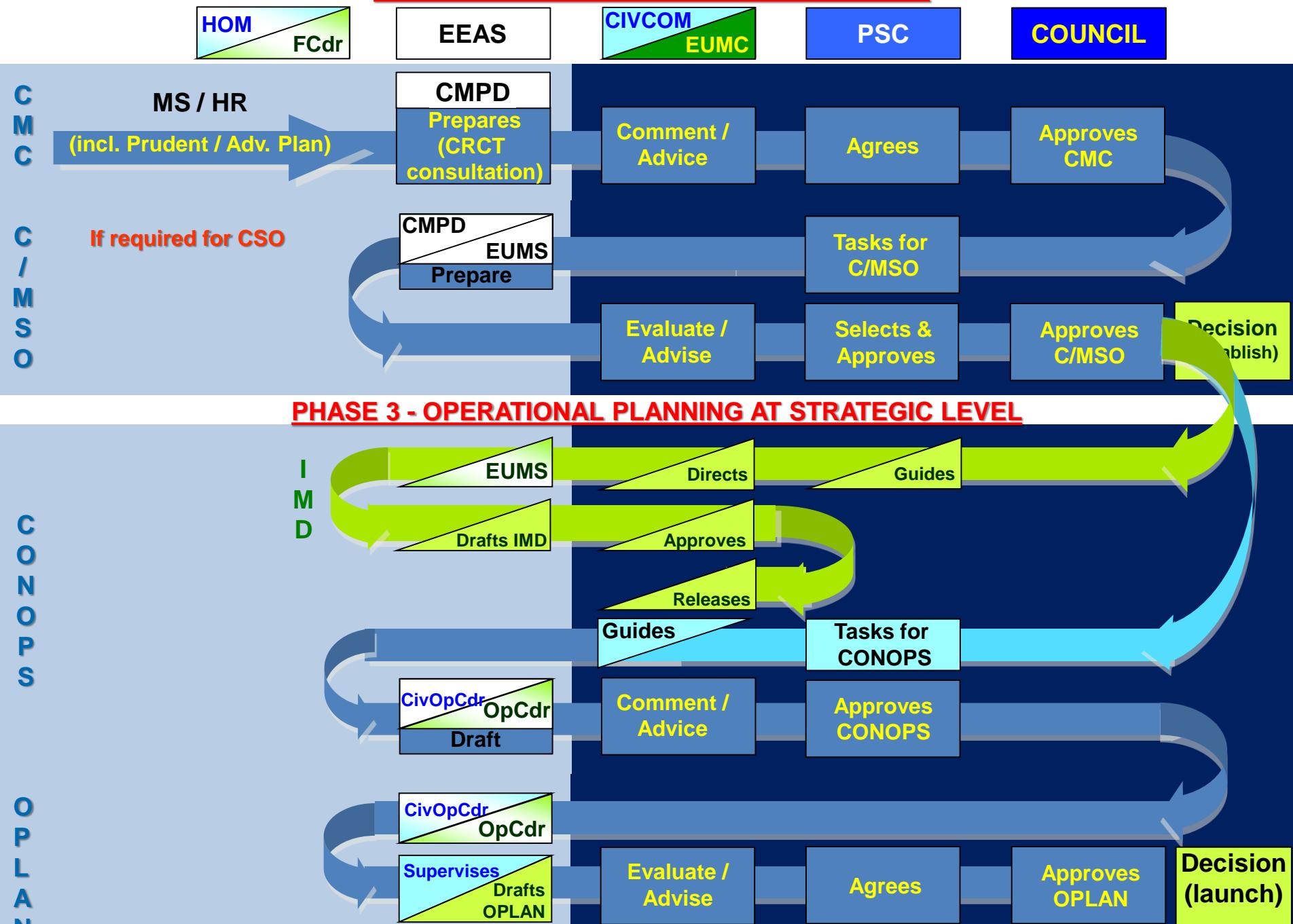


Operations Centre

Autonomous  
(very small scale)



## PHASE 2 - POLITICAL-STRATEGIC PLANNING



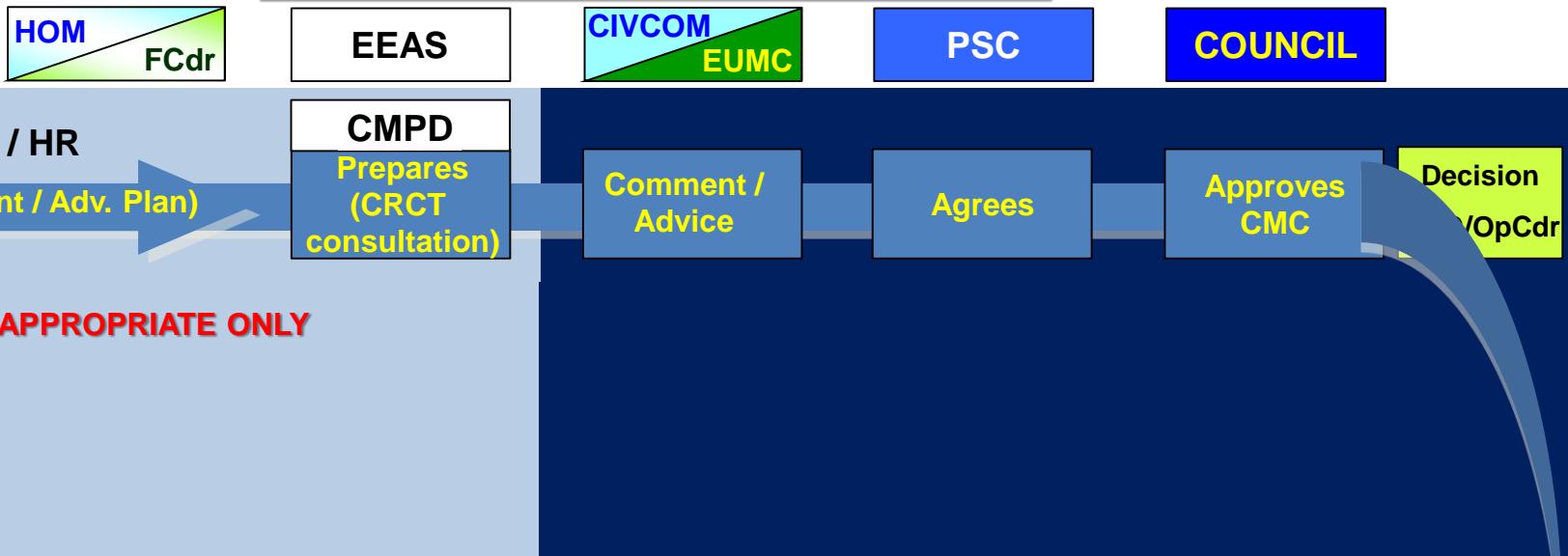
## PHASE 2 - POLITICAL-STRATEGIC PLANNING

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## PHASE 3 - OPERATIONAL PLANNING AT STRATEGIC LEVEL

**OMITTED**

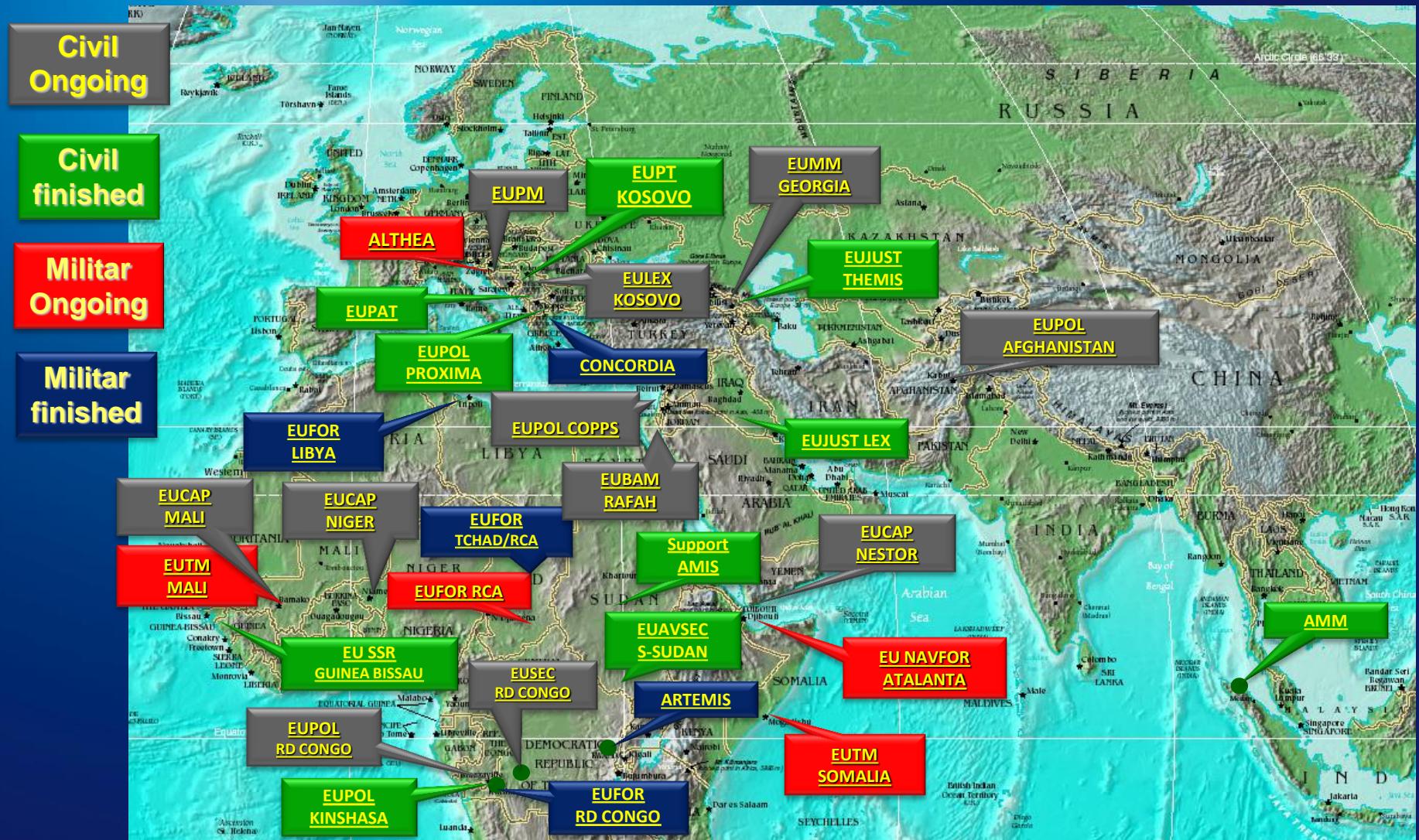


# *EU action in the field*

- **Diplomacy: Political Dialogue, 150 EU Delegations, Multilateral**
- **CSDP missions & operations**
  - Almost 10 years young
  - Mobilised in 3-6 weeks
  - 28 missions, total of 90.000 personnel
  - Wide variety of mandates, but often incl. Security Sector Reform
  - Today 11 civ missions, 4 mil operations, over 5.000 personnel
  - Compare: UN 120.000, NATO 150.000 (2011)
  - €400 million per year civ CSDP + Athena (mil CSDP)
- **EU Development and other co-operation**
  - €22 billion / year
  - EU + MS largest donor in the world
- **EU's humanitarian response – ECHO**
  - 500 staff, 40 offices, 100 countries, €1 billion / year
  - 20 years old / can mobilize in 12 hours
  - New civilian protection responsibilities



# CSDP action in the field



# Conclusion / Challenges

- *Not a perfect system but improving on a permanent basis*
- *Approaching former two pillars (Council – Commission)*
- *Comprehensive approach more efficient/develops*
- *Unanimity and MS' will as key factors on CSDP*
- *CSDP as the visible sign of political commitment*
- *Respect for specificities and decision making processes*

