

# *Decision Making & Decision shaping in the Common Security and Defence Policy*



# *EU External Action*



# The Comprehensive Approach

Strategic Concept

**Brussels - PFCA / Regional Strategy**

**Development**

**CSDP**

**Diplomacy**

**Trade**

**EUSR / Delegations**

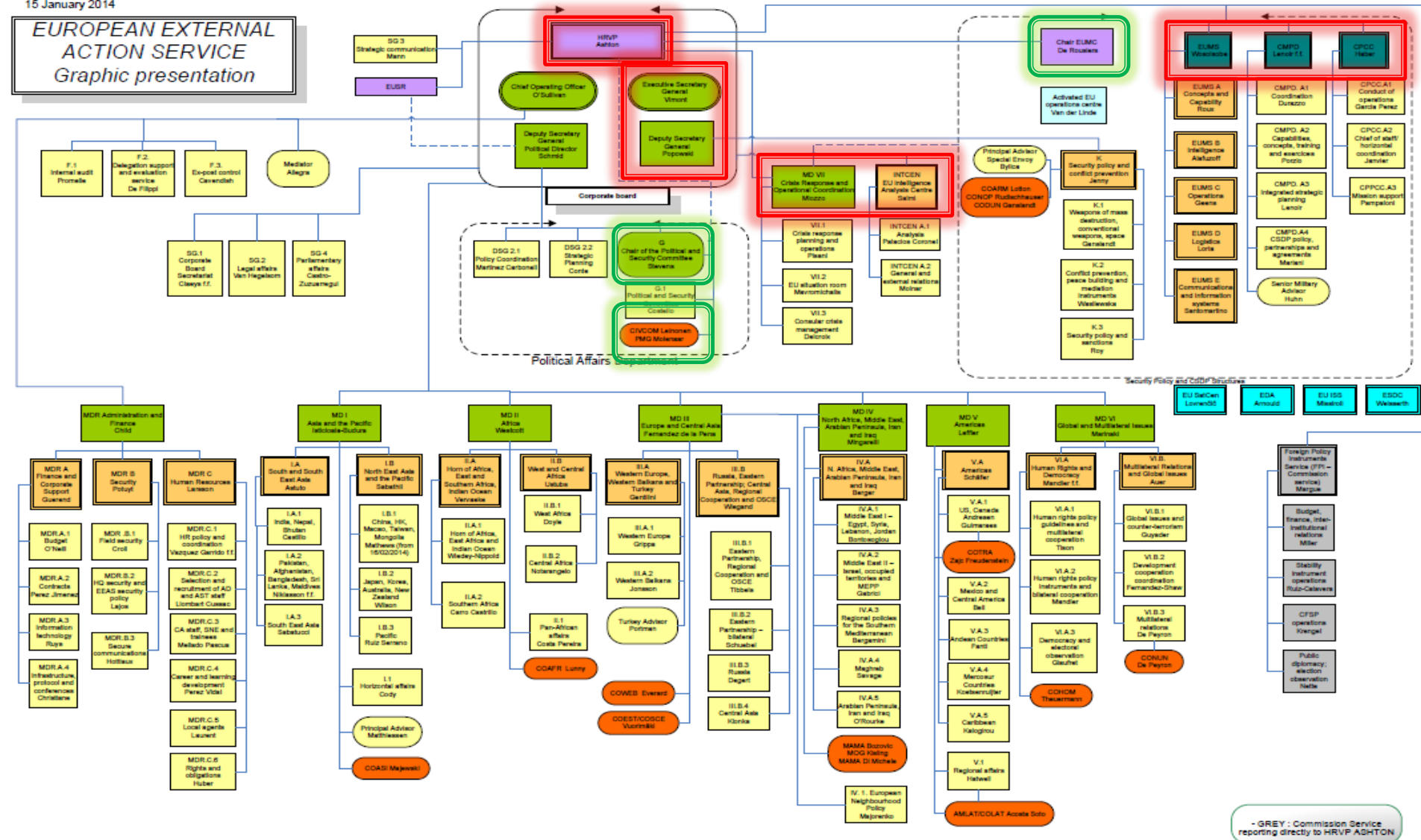
Delivery  
in country





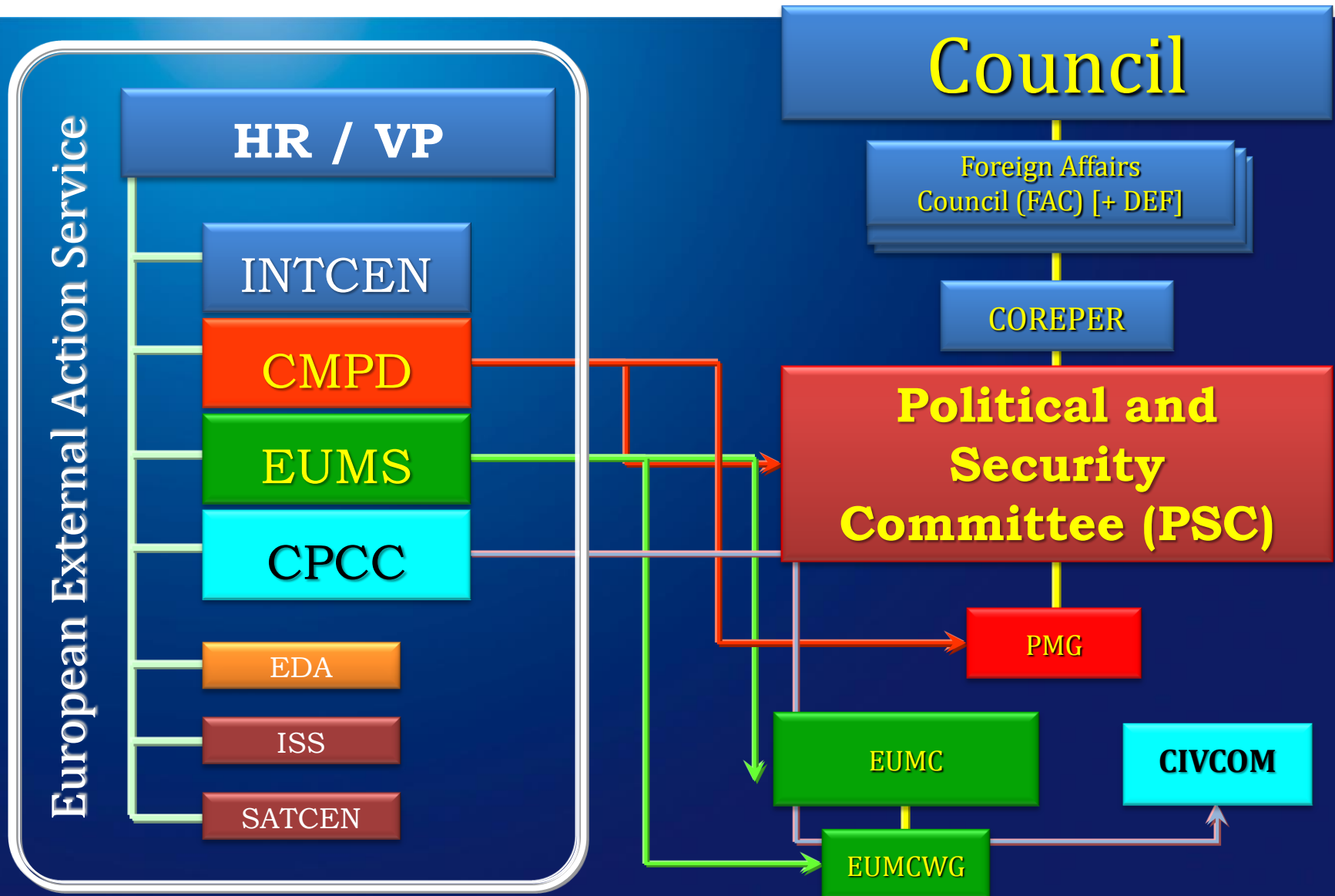
*European External Action Service*

EUROPEAN EXTERNAL  
ACTION SERVICE  
*Graphic presentation*



- GREY : Commission Service  
reporting directly to HRVP ASHTON

# *Decision making bodies*



## **5 PHASES for CSDP OPERATION**

**PHASE 1: Identification of a Crisis – Dev. overall EU approach**

**PHASE 2: Development of CMC – Establishment of Mission/Op**

**PHASE 3: Operational Planning – Launching the Mission/Op**

**PHASE 4: Deployment of the Mission/Operation**

**PHASE 5: Strategic Review – Refocusing and/or termination**

# *Decision making and Planning process*



## Range of potential EU instruments

Diplomatic  
actions

Economic  
Sanctions

CSDP  
Action

Development  
Aid

Humanitarian  
Activities

Conflict  
Prevention  
measures

.....

**Political  
Framework  
for Crisis  
Approach**

**-Political context**

**-What the crisis is**

**-Why the EU should act**

**-Instruments available & best suited**

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# *Decision making and Planning process*



## Range of potential EU instruments



Analyses Context and Scenario  
Articulates risk  
Defines CSDP objectives  
Determines CSDP added value  
Outlines Options for CSDP action  
Defines end state & potential Exit Strategy

**Crisis  
Management  
Concept**

**PFCA**



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# Command & Control options

## *Political Strategic Level*



**Council / Political & Security Committee**

## *Civilian Strategic Level*



## *Military Strategic Level*



**Berlin Plus**



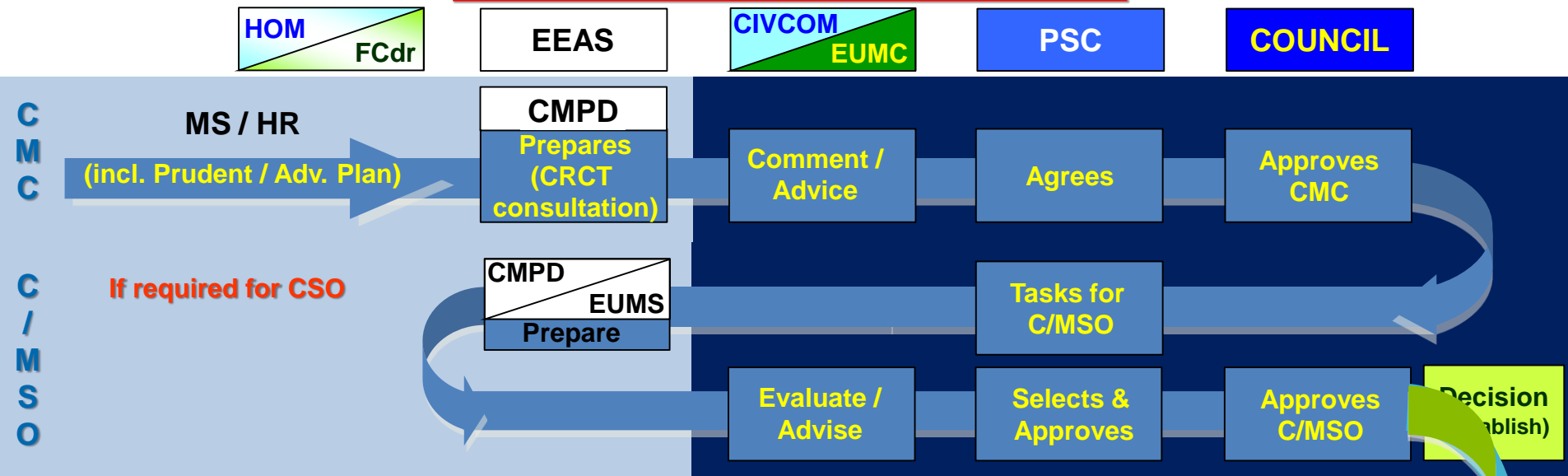
**Autonomous**



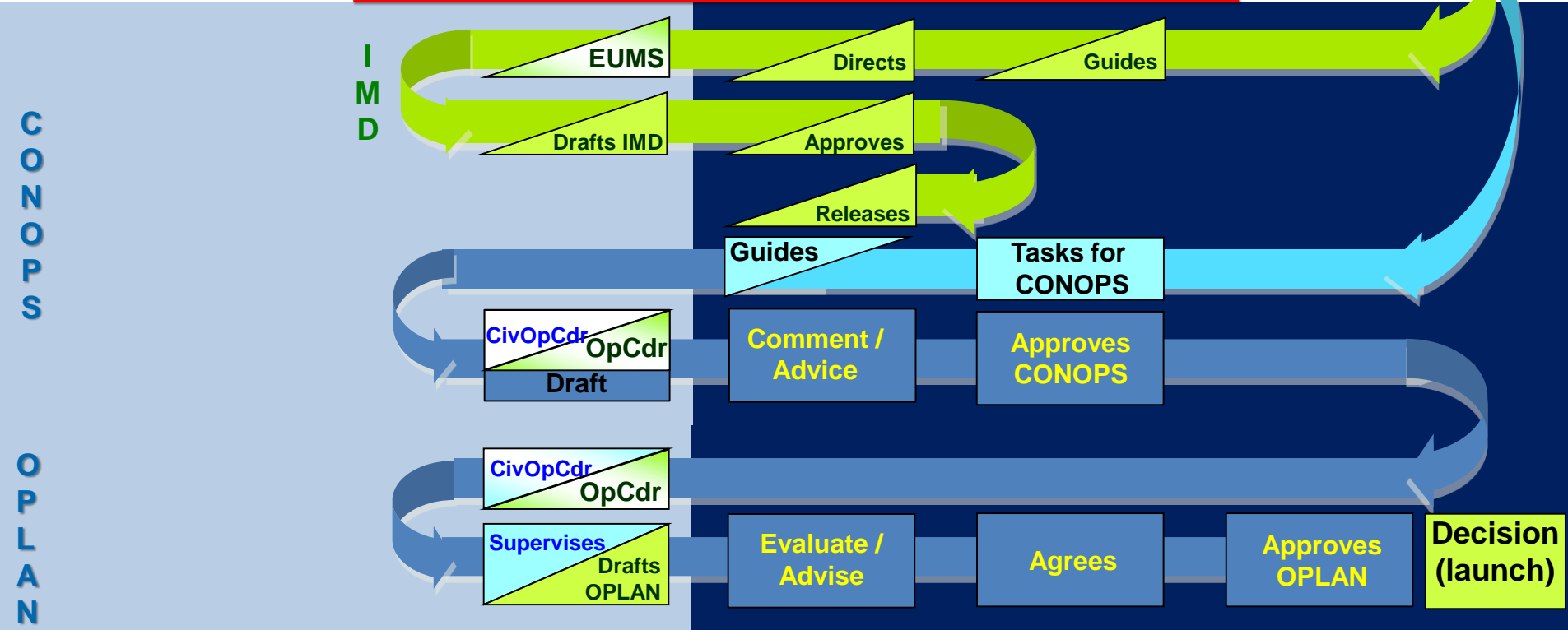
**Autonomous  
(very small scale)**



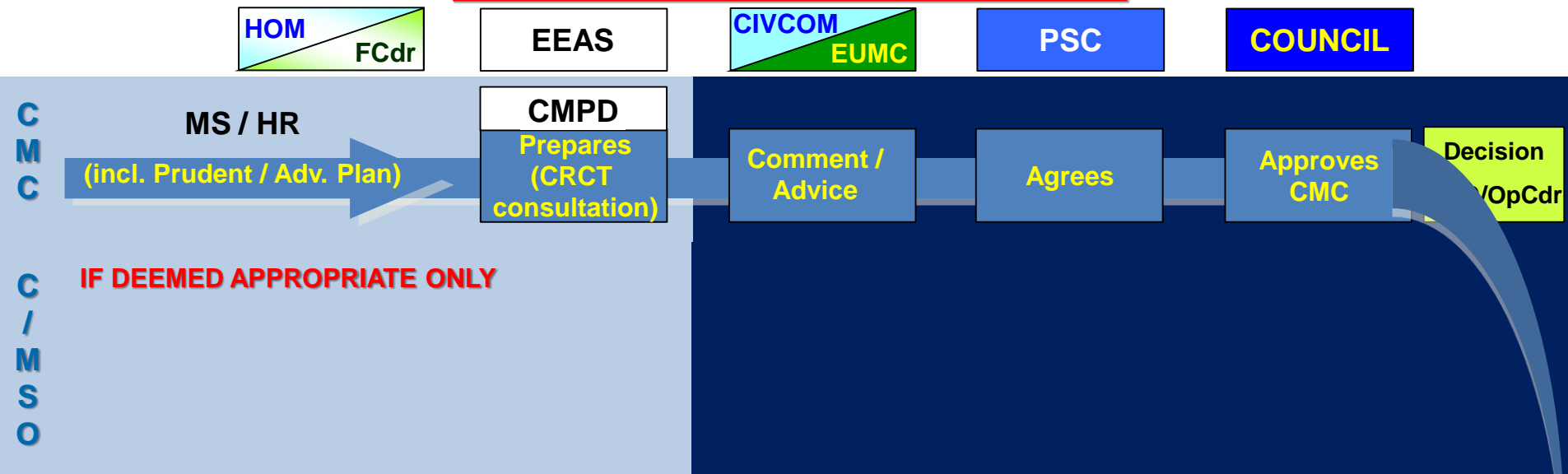
## PHASE 2 - POLITICAL-STRATEGIC PLANNING



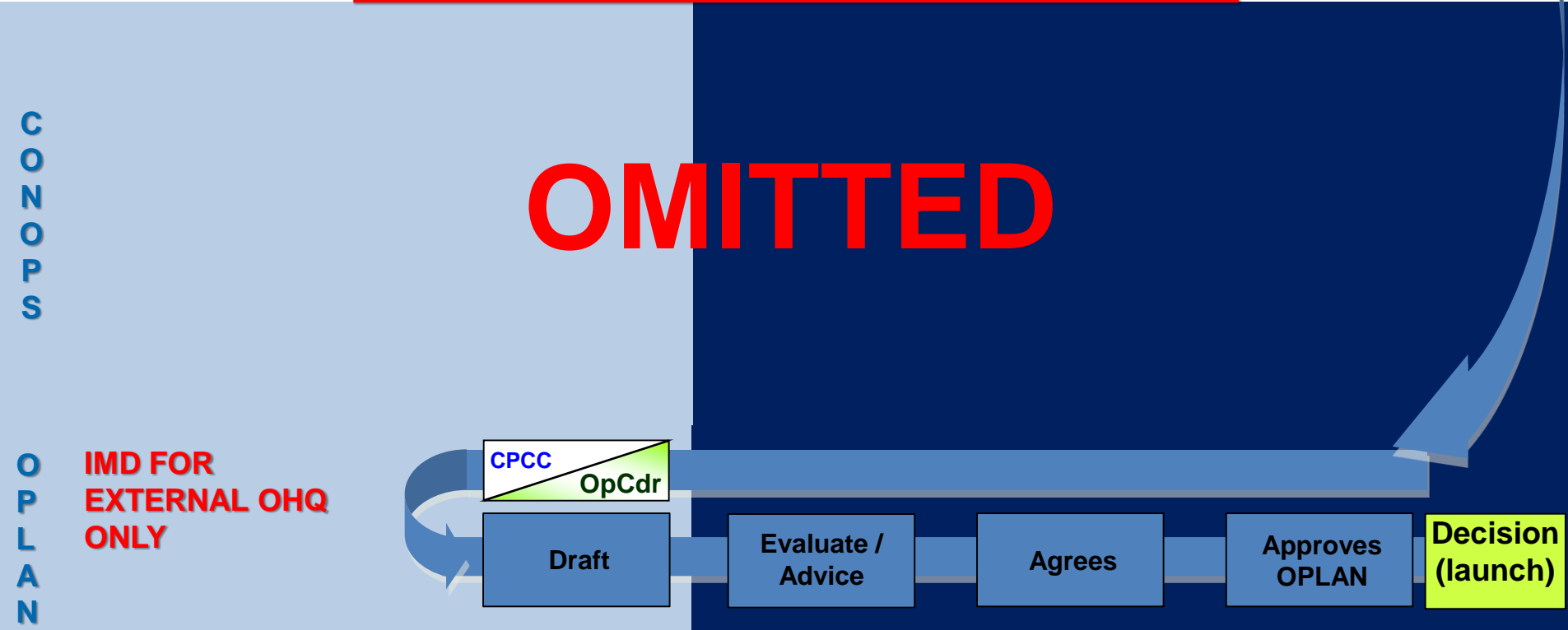
## PHASE 3 - OPERATIONAL PLANNING AT STRATEGIC LEVEL



## PHASE 2 - POLITICAL-STRATEGIC PLANNING



## PHASE 3 - OPERATIONAL PLANNING AT STRATEGIC LEVEL





# *EU action in the field*

- **Diplomacy: Political Dialogue, 150 EU Delegations, Multilateral**
- **CSDP missions & operations**
  - Almost 10 years young
  - Mobilised in 3-6 weeks
  - 28 missions, total of 90.000 personnel
  - Wide variety of mandates, but often incl. Security Sector Reform
  - Today 11 civ missions, 4 mil operations, over 5.000 personnel
  - Compare: UN 120.000, NATO 150.000 (2011)
  - €400 million per year civ CSDP + Athena (mil CSDP)
- **EU Development and other co-operation**
  - €22 billion / year
  - EU + MS largest donor in the world
- **EU's humanitarian response – ECHO**
  - 500 staff, 40 offices, 100 countries, €1 billion / year
  - 20 years old / can mobilize in 12 hours
  - New civilian protection responsibilities





# *CSDP action in the field*



# *Conclusion / Challenges*

- *Not a perfect system but improving on a permanent basis*
- *Approaching former two pillars (Council – Commission)*
- *Comprehensive approach more efficient/develops*
- *Unanimity and MS' will as key factors on CSDP*
- *CSDP as the visible sign of political commitment*
- *Respect for specificities and decision making processes*

