

Theme 1: Water Infrastructure for Economic Growth

Focus area	Event / Product	Activities according to work plan	Actions 2011		Programme / partner institution	Institution in charge	Level
			Code	Items			
1.1 Create enabling framework	Multipurpose water infrastructure supported in sector policies, strategy and plans	Promote multipurpose water infrastructure incorporation into national, basin and regional water sector policies, strategies and IWRMD plans	A1.1.1	Link with AUC / PIDA / RBOs / RECs	PIDA / AfDB / RBOs / RECs	AUC	All levels
	Policy and strategies reviewed, investment strategy for the water sector developed	Complete national policy review and develop strategy for multipurpose water infrastructure development, and increased investment in infrastructure	A1.1.2	Status reports	PIDA	AUC / AMCOW	Country
	National policies support private sector investment in infrastructure	Create a more coherent policy framework for public-private partnerships that will attract increased private capital into the water sector	A1.1.3	Link with CAADP	CAADP	AUC	Transb & Country
	National and basin plans reflect RWH and other small- and medium-scale infrastructure	incorporate rain water harvesting and other small- and medium-scale water infrastructure into water sector policies, strategies and IWRMD plans	A1.1.4	Input paper conference	UNEP / AfDB / CREPA / ARN (African Rainwater Network), etc.	AMCOW / AUC	Transb & Country
	water sector infrastructure prominent in policy and strategy	Ensure policy and strategy reflects prominence of water infrastructure for economic growth and development in Africa, including water for agriculture, energy, industry and mining, and urban development	A1.1.5	Input paper conference for 2013	AfDB / PIDA / CEMA / Agric. Minist council	AMCOW / AUC	All levels

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1.2 Investment and funding	Countries identified	Identify countries that have not integrated IWRMD plans into their national development and investment plans, including adequate focus on WSS	A1.2.1	Status reports	RECs / RBOs	AMCOW	Continent
	IWRMD and investment plans developed for all countries	Engage and support countries without water sector investment plans (IWRMD)	A1.2.2	Attend SWA steering committee meetings	SWA / ANEW	AMCOW	Country
		Develop IWRMD plans, together with strategies for achieving water security	A1.2.3	Status Reports	GWP	AMCOW	Transb & Country
		Develop water sector investment plans, together with strategies for achieving water security	A1.2.4	Status Reports	AfDB	AMCOW	Country
	Co-operation between riparian states on joint infrastructure improved	Co-operate with riparian states on planning for transboundary infrastructure development	A1.2.5	Link with PIDA	ANBO / RBOs / RECs	AMCOW / AUC	Country
	Transboundary infrastructure opportunities implemented	Implement transboundary water infrastructure development	A1.2.6	Link with PIDA	ANBO / RBOs / RECs	AMCOW / AUC	Transb
	National water infrastructure opportunities implemented	Implement national water infrastructure development	A1.2.7	Status Reports	AfDB	AMCOW / AUC	Country
	CAADP supported and Maputo Agreement implemented	Support CAADP in implementing the Maputo Agreement by providing adequate water for irrigation and agriculture	A1.2.8	Link with CAADP & RECs	Global Donor Platform for Rural Development	AMCOW / AUC	Country

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1.3 Hydropower infrastructure development	Benefits of hydropower widely recognised, leading to increased investment in hydropower	Promote benefits of hydropower, including small hydropower	A1.3.1	Status Reports, link with PIDA and AWF	AfDB	AMCOW / AUC	Continent
	Increased development of hydropower opportunities	Identify and implement hydropower installations, including small hydropower	A1.3.2	Status Reports, link with PIDA and AWF	AfDB	AMCOW / AUC	Transb
		Identify and implement hydropower installations, including small hydropower	A1.3.3	Status Reports, link with PIDA and AWF	AfDB	AMCOW / AUC	Country
1.4 Infrastructure management	Policy paper developed and disseminated	Develop policy paper on approaches to optimisation of existing infrastructure	A1.4.1	Link with AUC (Infrastructure & Energy Dept.	PIDA, AfDB, GWP, RECs	AMCOW / AUC	Continent
	Understanding of potential for improved use of existing infrastructure	Promote optimisation and revitalisation of existing infrastructure	A1.4.2	Link with AUC (Infrastructure & Energy Dept.	PIDA, AfDB, GWP, RECs	AMCOW / AUC	reg
	Existing infrastructure utilised optimally	Ensure rehabilitation and optimal management of existing infrastructure, including dam synchronisation	A1.4.3	Link with AUC (Infrastructure & Energy Dept.	PIDA, AfDB, GWP, RECs	AMCOW / AUC	transb
		Ensure rehabilitation and optimal management of existing infrastructure	A1.4.4	Link with AUC (Infrastructure & Energy Dept.	PIDA, AfDB, GWP, RECs	AMCOW / AUC	Country
1.5 Review, monitoring and reporting	Existing experiences consolidated and information disseminated	Facilitate / initiate the consolidation of existing experiences	A1.5.1	Link with AUC / AMCOW M&E programme	Africa Water M & E Partners	AMCOW / AUC	reg
	Report on trends produced	Collate annual continental report on trends in public investment in water	A1.5.2	Link with AUC / AMCOW M&E programme	Africa Water M & E Partners	AMCOW / AUC	Continent
	report on trends produced	Monitor and report on trends in national expenditure on water infrastructure	A1.5.3	Link with AUC / AMCOW M&E programme	Africa Water M & E Partners	AMCOW / AUC	Reg, Transb & country

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			Code	Items			
1.6 Communication and marketing	Integrated approach widely accepted	Promote an integrated approach in the conception and development of water related infrastructure	A1.6.1	Link with AUC / AMCOW Communication Strategy	Africa Water Partners	AMCOW / AUC	All levels
	Water infrastructure prioritised, leading to increased investment in water sector infrastructure	Promote the prioritisation of water infrastructure investment	A1.6.2	Link with AUC / AMCOW Communication Strategy	Africa Water Partners	AMCOW / AUC	All levels
	Opportunities promoted leading to increased investment in water sector infrastructure	Promote infrastructure development in the water sector	A1.6.3	Link with AUC / AMCOW Communication Strategy	Africa Water Partners	AMCOW / AUC	All levels
	Good working relationships between Ministries	Forge strong linkages between ministers of water and ministers responsible for socio-economic development	A1.6.4	Link with AUC / AMCOW Communication Strategy	Africa Water Partners	AMCOW / AUC	All levels
1.7 Engagement with partner institutions and key processes	African Water Facility supported, leading to increased financing for water infrastructure through the Facility	Provide support and guidance to the African Water Facility	A1.7.1	Start consultation process to refocus AWF on AMCOW identified priority areas	AfDB /AWF	AMCOW / AUC	Continent
	AMCOW represented on PIDA and profile of water investments increased in PIDA	Ensure that AMCOW is present in Program for Infrastructure Development in Africa (PIDA) to promote investment in water sector infrastructure	A1.7.2	Link with PIDA	PIDA / AfDB	AMCOW / AUC	Continent
	Strong relationships with development finance institutions and private sector investors established, leading to increased institutional investment in water sector infrastructure	Engage and build relationships with development finance institutions and private sector institutions	A1.7.3	Formalize agreements with relevant partner institutions	AfWA	AMCOW	All levels

Theme 2: Managing Water Resources (Transboundary water resources)

Focus area	Event / Product	Activities according to work plan	Actions 2011		Program/ partner institution	Institution in charge	Level
			Code	Items			
2.1 Develop enabling frameworks	Benefit sharing promoted	Promote benefit sharing in transboundary basins	A2.1.1	Link with ANBO to review AUC Guidelines on establishing Co-operative Framework Agreement for the Integrated Management of Transboundary Basins.	ANBO	AMCOW / AUC	all level
	National water policy reflects management of shared water resources	Develop or revise national water policy in relation to management of shared water resources as necessary	A2.1.2	Link with R/LBOs	R/LBOs	AMCOW / AUC	country
	Regional water policy developed and approved by all member states	Develop regional water policies	A2.1.3	Establish water focal contact points in RECs	RECs	AMCOW / AUC	reg
	Regional protocol on shared water courses ratified by all member states	Develop regional protocols on shared water courses	A2.1.4	Start consultation process with RECs (2012)	RECs	AMCOW / AUC	Reg, transb & country
	International law principles adopted by all member states	Promote the adoption of international water law principles at national, basin, and regional levels	A2.1.5	Encourage the ratification international conventions on water	RECs	AMCOW / AUC	Reg, transb & country
	Transboundary basin plan approved by all riparian states	Develop transboundary basin plans	A2.1.6	Link with R/LBOs	R/LBOs, RECs	AMCOW / AUC	transb & country
	Catchment plans developed and approved	Develop catchment plans	A2.1.7	Framework Document	R/LBOs, RECs	AMCOW / AUC	transb
	Guidelines and standards for acceptable river health developed and implemented	Encourage the development of guidelines and standards for acceptable river health	A2.1.8	Develop a proposal on river health for AMCOW's consideration (2012)	R/LBOs, RECs	AMCOW / AUC	all level

Theme 2: Managing Water Resources (Transboundary water resources)

Focus area	Event / Product	Activities according to work plan	Actions 2011		Program/ partner institution	Institution in charge	Level
			Code	Items			
2.2 Review, monitoring and reporting	Annual report prepared and disseminated	Compile annual report on status of national and regional water policies and transboundary basin plans	A2.2.1	Link with AUC / AMCOW M&E programme	Africa Water M & E Partners	AMCOW / AUC	Continent
	Annual basin report prepared	Develop annual basin report on water resources status	A2.2.2	Link with AUC / AMCOW M&E programme	Africa Water M & E Partners	AMCOW / AUC	transb
	Annual country report prepared	Develop annual report on water resources status	A2.2.3	Link with AUC / AMCOW M&E programme	Africa Water M & E Partners	AMCOW / AUC	country
	Regional water resources report prepared	Collate country and basin reports into summary report on regional water resources status	A2.2.4	Link with AUC / AMCOW M&E programme	Africa Water M & E Partners	AMCOW / AUC	reg
	Monitoring framework developed	Design a framework for monitoring groundwater on a basin level and in transboundary aquifers	A2.2.5	Link with AUC / AMCOW M&E programme	Africa Water M & E Partners	AMCOW / AUC	Continent
	Widespread use of monitoring framework	Promote use of groundwater monitoring framework	A2.2.6	Link with the African Groundwater Commission	African Groundwater Commission	AMCOW / AUC	reg & transb
	Groundwater monitoring in place and reported on	Implement groundwater monitoring	A2.2.7	Link with the African Groundwater Commission	African Groundwater Commission	AMCOW / AUC	country
	Annual report on number of transboundary agreements ratified	Monitor the development of transboundary agreements	A2.2.8	Link with AUC / AMCOW M&E programme	Africa Water M & E Partners	AMCOW / AUC	reg
	Improved data and information available on water resources in transboundary basins	Strengthen information and knowledge base and monitoring capacity for water resources management	A2.2.9	Link with AUC / AMCOW M&E programme	Africa Water M & E Partners	AMCOW / AUC	transb
	Improved data and information available on water resources	Strengthen information and knowledge base and monitoring capacity for water resources management	A2.2.10	Link with AUC / AMCOW M&E programme	Africa Water M & E Partners	AMCOW / AUC	country
	Implementation of Sharm El Sheikh and African Water Vision tracked and reported on	Track implementation to roadmap to Sharm El Sheikh, African Water Vision and other relevant declarations	A2.2.11	Link with AUC / AMCOW M&E programme	Africa Water M & E Partners	AMCOW / AUC	continent

Theme 2: Managing Water Resources (Transboundary water resources)

Focus area	Event / Product	Activities according to work plan	Actions 2011		Program/ partner institution	Institution in charge	Level
			Code	Items			
2.3 Strengthen collaboration with civil society and partner institutions	Stakeholder engagement and gender mainstreaming strategies developed and implemented	Promote implementation of gender mainstreaming strategy	A2.3.1	Distribute approved strategy to member states and report on implementation	WSP, GWP, ANEW	AMCOW / AUC	Continent & reg
		Develop a stakeholder engagement strategy	A2.3.2	Prepare a draft strategy	ANEW, AFWA	AMCOW / AUC	Continent & reg
		Develop and implement stakeholder engagement and gender mainstreaming strategies for basin planning and management	A2.3.3	Prepare a draft strategy (2012)	ANEW, AFWA	AMCOW / AUC	transb & country
	Equitable inclusion of all relevant stakeholders in transboundary water management	Promote the equitable inclusion of all relevant stakeholders in transboundary water management	A2.3.4	Identify relevant stakeholders	R/LBOs, RECs	AMCOW / AUC	Continent & reg
		Ensure the equitable inclusion of all relevant stakeholders in transboundary water management	A2.3.5	Invite relevant stakeholders to AMCOW / AUC events	R/LBOs, RECs	AMCOW / AUC	Transb
		Ensure the equitable inclusion of all relevant stakeholders in water management	A2.3.6	Invite relevant stakeholders to AMCOW / AUC events	NR/LBOs	AMCOW / AUC	country
	Agreement signed between AMCOW and ANBO, strong working relationship established	Formalize and strengthen relationship between AMCOW and ANBO	A2.3.7	Propose MOU	ANBO	AMCOW / AUC	continent
	Increased number of R/LBOs are members of ANBO	Encourage R/LBOs to join ANBO	A2.3.8	Link with TAC at national / regional levels	ANBO	TAC	Reg, transb & country
	Strong civil society engagement with AMCOW at regional level	Facilitate the engagement of existing civil society organizations in the work of AMCOW at regional level	A2.3.9	Invite relevant CSOs to AMCOW / AUC events and share AMCOW Work plan with CSOs	ANEW	AMCOW / AUC	reg

Theme 2: Managing Water Resources (Transboundary water resources)

Focus area	Event / Product	Activities according to work plan	Actions 2011		Program/ partner institution	Institution in charge	Level
			Code	Items			
2.4 Governance, capacity building and training	Water divisions created in RECs	Promote the creation of water divisions with a sector oversight mandate within the RECs	A2.4.1	AMCOW to propose creation of water divisions within RECs with none so far	RECs	AMCOW / AUC	continent & reg
	Good practice/ key success factors widely understood	Promote sharing of knowledge on good practice / key success factors among regions and basins	A2.4.2	Ongoing through AWW	R/LBOs, RECs, AfDB	AMCOW / AUC	reg & transb
	African Groundwater Commission fully functional	Support operationalisation of the African Groundwater Commission	A2.4.3	To designate an AMCOW Programme Officer at the Secretariat to be responsible for African Groundwater Commission	African Groundwater Commission	AMCOW / AUC	

Theme 3: Meeting the Sanitation, Hygiene and Water MDG Targets

Focus area	Event / Product	Activities according to work plan	Actions 2011		Program/ partner institution	Institution in charge	Level
			Code	Items			
3.1 Create enabling framework	Paper prepared	Prepare policy brief for decision makers to show water and sanitation linkages to national economic performance	A3.1.1	Link to SWA	SWA	AMCOW / AUC	Continent
	Fragile states and countries that are off track receive special attention, leading to increased meeting of MDG targets	Support that special attention be accorded to fragile states and countries that are off track in meeting the MDG targets for water supply and sanitation	A3.1.2	Link to SWA	SWA	AMCOW / AUC	Continent & Reg
	Updated national water and sanitation policies in place	Prepare or update national water and sanitation policies	A3.1.3	Link to WSP and UNICEF	WSP, UNICEF	AMCOW / AUC	Country
	Costed implementation plans developed	Develop costed implementation plan for achieving the MDG targets for water supply and sanitation	A3.1.4	Link to AfDB	AfDB	AMCOW / AUC	Country
	Public interests in water and sanitation sector protected, especially for the poor and the vulnerable	Develop policy paper on the regulatory framework to protect the public good, particularly for the poor and vulnerable	A3.1.5	Develop Policy Paper (2012)	SWA, WSP	AMCOW / AUC	Continent
		Ensure protection of the public good, particularly for the poor and vulnerable	A3.1.6	Promote application of the policy paper (2013)	SWA, WSP	AMCOW / AUC	Country
	Extension of access to water services	Uphold the human right to water and sanitation, through the incremental extension of access to water services	A3.1.7	Inform about the UN convention on the human right to water and encourage the ratification	SWA, WASHUnited	AMCOW / AUC	all level

Theme 3: Meeting the Sanitation, Hygiene and Water MDG Targets							
Focus area	Event / Product	Activities according to work plan	Actions 2011		Program/ partner institution	Institution in charge	Level
			Code	Items			
3.2 Capacity building and training	Good practice identified and disseminated	Identify and promote good practice in prioritizing WSS and hygiene	A3.2.1	Link to SWA, UNICEF, WSP	SWA, UNICEF, WSP, etc.	AMCOW / AUC	all level
	Local government capacity to deliver and operate WSS improved	Build capacity at local government level for WSS activities	A3.2.2	Link with CREPA, AfDB, UNICEF, etc.	association of local governments	National gov.	Country
	M&E systems run effectively	Build capacity for implementing M&E systems	A3.2.3	Link to the AUC / AMCOW M&E program	Africa Water M & E Partners	AMCOW / AUC	Country
	Minimum standards and guidelines developed	Develop minimum standards and guidelines for WSS delivery	A3.2.4	Link to WHO	WHO	AMCOW / AUC	reg, transb & country
	Good practice identified and training provided	Identify and promote good sanitation, hygiene and water practice at regional and basin level	A3.2.5	??			reg & transb
		Provide training to municipalities in asset management and operation and maintenance of WSS systems	A3.2.6	Link with WOP Africa / AFWA	WOP Africa, AFWA	TAC	Country
		Identify and promote good practice within country	A3.2.7	Link with AFWA	AFWA	TAC	Country
3.3 Governance and partnerships	WSS performed at local government level where capacity exists	Encourage decentralising WSS activities to the local government level where human and financial capacity exists	A3.3.1	Link with AMCOD	AMCOD	TAC	Country
	Sanitation departments established	Support the establishment of Sanitation Depts/ ministries where not in existence	A3.3.2	Link with Africasan	WSP, SWA	TAC	Country
	Regular meetings held	Encourage regular AfricaSan International Task Force meetings	A3.3.3	Ongoing	WSP	AMCOW / AUC	Continent
	MOU implemented and good relationship built with ANEW	Implement MOU with ANEW	A3.3.4	Ongoing	ANEW	AMCOW / AUC	Continent
3.4 Improved water use efficiency	Approaches developed and disseminated	Develop approaches to minimise water losses and implement water conservation and demand management	A3.4.1	Link with AFWA	AFWA	AMCOW / AUC / TAC	all level
	Improved water use efficiency	Carry out water audits and implement WDM measures to reduce water losses	A3.4.2	Link with AFWA	AFWA	TAC	Country

Theme 3: Meeting the Sanitation, Hygiene and Water MDG Targets

Focus area	Event / Product	Activities according to work plan	Actions 2011		Program/ partner institution	Institution in charge	Level
			Code	Items			
3.5 Reporting and monitoring	Monitoring and measurements standards developed	Promote application of monitoring and measurement standards and indicators for WSS	A3.5.1	Link to the AUC / AMCOW M&E program	Africa Water M & E Partners	AMCOW / AUC	Continent
	M&E systems implemented	Develop and implement M&E systems based on the agreed standards	A3.5.2	Link to the AUC / AMCOW M&E program	Africa Water M & E Partners	AMCOW / AUC	Country
	Annual progress reports prepared	Carry out annual monitoring and reporting on country progress and achievements	A3.5.3	Link to the AUC / AMCOW M&E program	Africa Water M & E Partners	AMCOW / AUC	reg
	Implementation of Ethekeini Declaration tracked and reported on	Track implementation of the Ethekeini Declaration	A3.5.4	Link to the AUC / AMCOW M&E program	Africa Water M & E Partners	AMCOW / AUC	Continent & reg
3.6 Raise the profile of sanitation and hygiene	Profile of sanitation raised	Facilitate and support the Good Will Ambassador to effectively profile the sector	A3.6.1	Contact established and ongoing	Water Aid, Govt. of Liberia	AMCOW / AUC	Continent
	Regional conferences held	Hold regional conferences on implementation of the AfricaSan declaration	A3.6.2	To schedule for 2012 and beyond	WSP	AMCOW / AUC	reg
	AfricaSan conference held	Hold regular AfricaSan conference	A3.6.3	Ongoing	WSP	AMCOW / AUC	continent
	AfricaSan Awards awarded	Maintain the AfricaSan Awards and strengthen it's promotion	A3.6.4	Ongoing	WSP	AMCOW / AUC	continent
	Good hygiene and good O&M practice promoted	Promote good hygiene and effective O&M as critical elements of WSS	A3.6.5	Ongoing	WashUnited, UNICEF, WSP	AMCOW / AUC / TAC	all level

Theme 4: Global changes and risk management: Climate variability and Change

Focus area	Event / Product	Activities according to work plan	Actions 2011		Program/ partner institution	Institution in charge	Level
			Code	Items			
4.1 Integrate climate change adaptation into policy, strategy and planning	Paper on core areas to intergrate climate change adaptation into water sector policy, strategy and planning	Identify the core areas to integrate climate change adaptation into water sector policy, strategy and planning	A.4.1.1	Link to the Climate Water Coalition	Climate Water Coalition	AMCOW / AUC	Continent
	Integration of climate change adaptation into regional water policies and strategies	Promote integration of climate change adaptation into regional and national IWRMD planning	A.4.1.2	Link to GWPO	GWP	AMCOW / AUC / TAC	Regional /Country
	Regional integration to build climate resilience promoted, leading to increased regional integration	Support RECs in promoting regional integration as mechanisms to build climate resilience	A.4.1.3	Link to GWPO	GWP	AMCOW / AUC / TAC	Regional /Country
	Integration of climate change adaptation into basin plans	Promote integration of climate change adaptation into basin IWRMD planning	A.4.1.4	Link to GWPO	GWP	AMCOW / AUC	Transb
	Integration of climate change adaptation into national strategic objectives, development plans (including PRSPs), and into national IWRM plans	Promote the mainstreaming of climate issues in IWRMD and development planning	A.4.1.5	Link to GWPO	GWP	TAC	Country
	mutli-sector dialogues are taking place, joint planning and integration evident	Ensure collaboration between water sector and other sectors, to support joint planning and decision-making on climate change adaptation	A.4.1.6	Link to GWPO	GWP	TAC	Country

Theme 4: Global changes and risk management: Climate variability and Change

Focus area	Event / Product	Activities according to work plan	Actions 2011		Program/ partner institution	Institution in charge	Level
			Code	Items			
4.2 Information on climate science, risks and adaptation in the water sector	studies undertaken	promote continent-wide studies on climate science, risks, impacts and adaptation responses in the water sector	A.4.2.1	Link to GWPO	GWP	AMCOW / AUC	Continent
	publications are widely used and cited	disseminate information on climate change impacts for the African water sector	A.4.2.2	Link to GWPO	GWP	AMCOW / AUC	Continent
	Regional centre exists	support the inclusion of climate change water impacts, risks and adaptation in the existing centres of excellence	A.4.2.3	Link to GWPO	GWP	AMCOW / AUC	Regional
	Regionally relevant research is generated	promote regional studies on climate science, risks, impacts and adaptation responses in the water sector	A.4.2.4	Link to GWPO	GWP	AMCOW / AUC	Regional
	(1) publications on climate change exist, (2) publications on climate change impacts and risks on basin water resources exist	Where appropriate, implement basin-level studies on climate change scenarios, and water sector impacts and risks linked to basin water resources assessments	A.4.2.5	Link to GWPO	GWP	AMCOW / AUC	Transb
	(1) publications on climate change exist, (2) publications on climate change impacts and risks on basin water resources exist	Where appropriate, implement national and catchment studies on climate science and water sector impacts and risks, linked to national and catchment water resources assessments	A.4.2.6	Link to GWPO	GWP	TAC	Country
4.3 Capacity building and awareness	multi-stakeholder forum on adaptation held	Establish multi- stakeholder forum to discuss climate change adaptation at regional- and basin-levels	A.4.3.1	Link to GWPO	GWP, R/LBOs, RECs	AMCOW / AUC	Reg & Transb
	multi-stakeholder forum on adaptation held	Establish multi-stakeholder forum to discuss climate change adaptation at national and local level	A.4.3.2	Link to GWPO	GWP, CSOs	TAC	Country
	workshops convened	Workshops on climate change and its impacts on water resources and adaptation strategies	A.4.3.3	Ongoing	GWP	AMCOW / AUC	Transb
	African water agenda incorporated into global climate resolutions	Strengthen Africa water sector representation in the global climate negotiations, and promote inclusion of the African water agenda in these negotiations	A.4.3.4	Link to Africa Group of Negotiators	National Governments	AMCOW / AUC	Continent

Theme 4: Global changes and risk management: Climate variability and Change

Focus area	Event / Product	Activities according to work plan	Actions 2011		Program/ partner institution	Institution in charge	Level
			Code	Items			
4.4 Disaster response and preparedness	disaster response promoted and guidelines developed, leading to improved disaster response preparedness	Promote disaster response and preparedness , develop guidelines and best-practice	A.4.4.1	Link to AUC	ISDR	AMCOW / AUC	Continent
	response mechanisms developed, leading to improved disaster response	Develop basin disaster response mechanisms, including early warning systems, flood and drought management mechanisms	A.4.4.2	Link to AUC	ISDR	AMCOW / AUC	Transb
	response mechanisms developed, leading to improved disaster response	Develop national and catchment disaster response mechanisms, including early warning systems, dedicated institutions, and flood and drought management mechanisms	A.4.4.3	Link to AUC	ISDR	AMCOW / AUC	Country
	WC/DM widely implemented	promote water conservation and demand management as adaptation to climate change	A.4.4.4	Link to AUC	ANBO, National Governments	AMCOW / AUC / TAC	all level
4.5 Infrastructure	(1) role of water infrastructure recognised; (2) significant investments in water infrastructure seen	promote role of water infrastrcture in adapting to climate change, including within PIDA	A.4.5.1	Link with PIDA	PIDA, AfDB	AMCOW / AUC / TAC	all level
	water sector recognised for adaptation funding	promote access to climate adaptation finance in the water sector, including supporting preparation of funding application	A.4.5.2	Link to Africa Group of Negotiators	National Governments	AMCOW / AUC / TAC	all level
	applications for adaptation funding developed by the water sector	Prepare funding applications to access climate adaptation funding	A.4.5.3	Shift to 2013	National Governments	AMCOW / AUC / TAC	Transb & country
	climate proofing undertaken	promote climate-proofing new and existing infrastructure investment	A.4.5.4	Link with ClimDev Joint Secretariat and PIDA (2012)	ClimDev Programme, PIDA	AMCOW / AUC / TAC	all level
	climate proofing undertaken	climate proof water infrastructure at basin level	A.4.5.5	Link with ClimDev Joint Secretariat and PIDA (2012)	ClimDev Programme, PIDA, R/LBOs	AMCOW / AUC / TAC	Transb & country
	climate mitigation finance for the water sector accessed	promote accessing climate mitigation finance in the water sector (particularly hydropower invesment)	A.4.5.6	Link with PIDA	PIDA, AfDB	AMCOW / AUC / TAC	all level

Theme 5: Governance and Management

Focus area	Event / Product	Activities according to work plan	Actions 2011 (to be included by next		Program / partner institution	Person in charge	Level
			Code	Items			
5.1 Principles for water governance	Principles developed	Promote and adopt principles that enhance water governance in Africa, reflecting international best practice but tailored to specific contexts	A.5.1.1	Prepare a paper on water governance with particular reference to principles and international best practices		AMCOW / AUC / TAC	Cont & Reg
		Develop basin-level principles for water governance, reflecting best practice but tailored to basin context	A.5.1.2			AMCOW / AUC / TAC	transb
		Develop national and catchment-level principles for water governance reflecting best practice but tailored to basin context	A.5.1.3			TAC	Country
	IWRM evident in governance	Promote IWRM in the governance of water in Africa	A.5.1.4	Link with GWP, African Water networks, R/LBOs	GWP, R/LBOs,	AMCOW / AUC / TAC	all level
	Governance systems reflect principles	Integrate IWRMD principles into the basin governance systems	A.5.1.5	Prepare a paper on water governance with particular reference to principles and international best practices		AMCOW / AUC / TAC	transb
	Governance systems reflect principles	Integrate principles into national and catchment governance systems	A.5.1.6				Country

Theme 5: Governance and Management

Focus area	Event / Product	Activities according to work plan	Actions 2011 (to be included by next		Program / partner institution	Person in charge	Level
			Code	Items			
5.2 Water sector institutions	Water sector institutional arrangements exist	Promote development of appropriate water sector institutional arrangements to give effect to the principles, policy and legal frameworks of good water governance	A.5.2.1	Propose roles and responsibilities for the various institutions	RECs, National Governments	AMCOW / AUC / TAC	all level
	Participation and subsidiarity in water institutional arrangements exist	Promote participation and subsidiarity in the development of water sector institutional arrangements	A.5.2.2	Empower through advocacy the various components of the institutional arrangements on effective water governance	RECs, National Governments	AMCOW / AUC / TAC	all level
	Relevant local management institutions exist	Ensure implementation of management arrangements at the appropriate local level	A.5.2.3	Start the implementation process (2012)	Municipal Authorities, Urban Councils, local Authorities	TAC	Country
	Mainstreaming and woman and youth participation exists	Ensure mainstreaming of gender, and participation of woman and youth in water sector institutional arrangements, and the management of water resources and services	A.5.2.4	Follow up on the status the implementation of the AMCOW policy and strategy for mainstreaming Gender in the water sector	ANEW, CSOs	TAC	Country
	Private sector participation exists	Ensure participation of the private sector in water sector governance and management arrangements	A.5.2.5	Prepare guidelines for the effective value for money for the public in the PPP arrangements	AfWA, National Governments, Network of utilities regulators	TAC	Country
	Where appropriate, partnerships with private sector in water management exist	Explore and, where appropriate, promote and implement partnerships with the private sector in the management of water resources and services	A.5.2.6	Prepare guidelines for the effective value for money for the public in the PPP arrangements	AfWA, National Governments, Network of utilities regulators	TAC	Country

Theme 5: Governance and Management

Focus area	Event / Product	Activities according to work plan	Actions 2011 (to be included by next		Program / partner institution	Person in charge	Level
			Code	Items			
5.3 Institutional capacity building and fostering institutional partnerships	AMCOW has capacity to deliver on mandate	Build capacity in AMCOW	A.5.3.1	Ongoing	Germany, EC, US, Nigeria, South Africa,	AMCOW / AUC	Continental
	Capacity building initiatives exist	Promote and support capacity building initiatives in the water sector	A.5.3.2	Ongoing	Development partners	AMCOW / AUC	all level
	Partnerships between Development Agencies and National Departments of water exist	Strengthen partnerships between Development Agencies and National Departments of water	A.5.3.3	Ongoing	Development partners	AMCOW / AUC	all level
	Capacity building initiatives exist	Build capacity of basin institutions to assume their mandate	A.5.3.4	Ongoing	Development partners, ANBO	AMCOW / AUC	Transb
	Capacity building initiatives exist	Support capacity building in national and catchment-level institutions	A.5.3.5	Ongoing	Development partners and National Governments	AMCOW / AUC	Country
	Capacity building initiatives exist	Build local level capacity to enable local authority in the water resources and water services sectors to operate effectively	A.5.3.6	Ongoing	Development partners and National Governments	AMCOW / AUC	Country

Theme 6: Financing

Focus area	Event / Product	Activities according to work plan	Actions 2011		Program/ partner institution	Institution in charge	Level
			Code	Items			
6.1 Create enabling framework		Undertake assessment of aid effectiveness in the African water sector	6.1.1	Assessment available. Undertake advocacy to address issues in the Report. (World Water Day)	EUWI, SWA, OECD	AMCOW / AUC	Continent
	Policies and criteria developed	Draft policy on donor support to the water sector and develop criteria for aid effectiveness in development projects	6.1.2	Prepare a draft policy on donor support	EU / AWG	AMCOW / AUC	Continent
		Identify barriers to private sector investment in the water sector	6.1.3	Prepare a draft paper	ICA (AfDB) EU / AWG / FG	AMCOW / AUC	all level
	Policies developed	Create enabling environment to facilitate private sector investment	6.1.4	Ongoing	National Governments	TAC	Country
	Benefits quantified	Quantify benefits of water and sanitation investments and link to Medium Term Expenditure Framework	6.1.5	Ongoing	National Governments	TAC	Country
	Policy and strategy in place	Introduce and implement relevant water pricing and finance policy and strategy for the water sector	6.1.6	Ongoing	National Governments	TAC	Country
	Dialogues taking place	Initiate dialogues between ministers of water and ministers responsible for Finance and related issues	6.1.7	Ongoing	National Governments	TAC	Country
	Meeting held	Convene meeting of Ministers of Water and Ministers of Finance	6.1.8	Under preparation	UNECA, AfDB	AMCOW / AUC	Cont & reg
	Allocation and tariff systems reviews	Review water funding systems looking at tariffs, taxation and transfers, for cost recovery including capital investment costs	6.1.9	Ongoing	National Governments, Utility Regulators	TAC	Country
	Policy developed and minimum levels of funding met	Develop policy on minimum fiscal support to the water sector	6.1.10	Schedule for 2012	National Governments	TAC	Country
	Report produced and disseminated	Identify and document successful practices in cross-border investment and benefit sharing	6.1.11	Compendium of best practices	ICA (AfDB)	AMCOW / AUC	Continent

Theme 6: Financing

Focus area	Event / Product	Activities according to work plan	Actions 2011		Program/ partner institution	Institution in charge	Level
			Code	Items			
6.2 Mobilising funding	Investment opportunities identified and marketed	Identify bankable projects and create a basket of projects	6.2.1	Link to PIDA	PIDA, RECs, R/LBOs,	AMCOW / AUC / TAC	Transb & country
	Proportional budget allocation for WSS increased	Increase proportion of domestic funding for WSS strategy	6.2.2	Link to Minimum Fiscal Support	National Governments	TAC	Country
	Assessment of funds for investment	Identify availability of funds for water resources investment and promote transboundary investment	6.2.3	Ongoing	AfDB, Friends of AMCOW	AMCOW / AUC	Transb
	Regional investment programme developed	Formulate a regional investment programme and prepare guidelines on the financing of infrastructure of regional importance	6.2.4	Link to PIDA	PIDA, AfDB	AMCOW / AUC	Reg
	Financial management improved and financial sustainability enhanced	Improve financial management in the water sector to build financial sustainability	6.2.5	Ongoing	National Governments	AMCOW / AUC	Country
6.3 Communication and advocacy	Awareness created, leading to increased investment	Create awareness of the investment opportunities	6.3.1	Link to PIDA, ICA, and AUC Resource Mobilization	PIDA	AMCOW / AUC	all level
	Project marketed to private sector and funding institutions, leading to increased investment	Market projects	6.3.2	Link to PIDA and ICA	PIDA	AMCOW / AUC	all level
	Improved external funding and investment in the water sector	International advocacy to raise required level of resources	6.3.3	Link to AWF, SWA, Donors	AWF, SWA, Donors	AMCOW / AUC	Continental & Reg
	Communication and market strategy implemented, leading to increased investment	Develop a communication and marketing strategy for bankable projects	6.3.4	Ongoing	AWF	AMCOW / AUC	Reg, transb. & country
	Improved internal funding	National advocacy to raise required level of resources	6.3.5	Ongoing	Nat Gov	TAC	Country
6.4 Review, monitoring and reporting	Integrated reporting implemented	monitor and report on investment in the water sector, including trends in private and public investment	6.4.1	Link to AUC/AMCOW M&E program	M&E development partners	AMCOW / AUC	all level
6.5 Capacity building and training	capacity developed leading to more bankable projects	build capacity to management process to develop bankable projects	6.5.1	Link to IPPF (AfDB) (Infrastructure Project Preparation Facility)	AWF	AMCOW / AUC / TAC	Reg, transb. & country
	training provided, leading to improved financial management and cost recovery	Provide training to local government in financial management and tariff setting	6.5.2	Ongoing	National Governments	TAC	Country

Theme 7: Education, Knowledge and Capacity Development

Focus area	Event / Product	Activities according to work plan	Actions 2011		Program/ partner institution	Institution in charge	Level
			Code	Items			
7.1 Capacity building, education and training	Inventory created	Identify critical institutional and human capacity requirements in the African and regional water sector	A7.1.1	Link to AMCOST (Centres of Excellence)	AMCOST, AfWA	AMCOW / AUC	Cont. & Reg
	Analysis undertaken	Conduct needs assessment for institutional and human capacity in water sector at basin, national and catchment-level	A7.1.2	Ongoing	R/LBOs, National Governments	AMCOW / AUC / TAC	Transb & country
	Mechanisms identified and implemented	Identify mechanisms to build institutional and human capacity in the water sector, and promote their application	A7.1.3	Link to AMCOST (Centres of Excellence)	AMCOST, AfWA, National Governments	AMCOW / AUC / TAC	all level
	Strategy developed	develop capacity building, education and training strategy at basin and national-levels	A7.1.4	Link to AMCOST (Centres of Excellence), UNESCO - IHP	AMCOST, AfWA, National Governments	AMCOW / AUC / TAC	Transb & country
	Centres of excellence promoted, leading to increased research, capacity building and information in the water sector	Promote regional centres of excellence for water sector education and training	A7.1.5	Link to AMCOST (Centres of Excellence), UNESCO - IHP	AMCOST, AfWA, National Governments	AMCOW / AUC / TAC	Cont. & Reg
		Promote incorporation of water sector into national curriculum	A7.1.6	Ongoing	National Governments	TAC	Country
	Cross-cutting issues recognised and mainstreamed	Promote inclusion of key cross-cutting issues in water sector, including gender, poverty and development	A7.1.7	Ongoing	National Governments	AMCOW / AUC / TAC	all level
7.2 Knowledge generation and dissemination	Inventory created	Identify critical knowledge and information gaps in the water sector	A7.2.1	Ongoing	AMCOST, AfWA, UNESCO, National Governments	AMCOW / AUC / TAC	all level
	Knowledge management and information sharing recognised and implemented	Promote knowledge management and information sharing	A7.2.2	Ongoing	AMCOST, AfWA, UNESCO, National Governments	AMCOW / AUC / TAC	Continental & Reg
	Regional information sharing mechanisms exist	Develop regional information sharing mechanisms	A7.2.3	Link to RECs, R/LBOs	RECs, R/LBOs	AMCOW / AUC / TAC	Reg
	Basin-level knowledge management system exists	Develop basin-level knowledge management and information system	A7.2.4	Ongoing	RECs, R/LBOs	AMCOW / AUC / TAC	Transb
	Country-level knowledge management system exists	Develop country-level knowledge management and information system	A7.2.5	Ongoing	National Governments	TAC	Country

Theme 7: Education, Knowledge and Capacity Development

Focus area	Event / Product	Activities according to work plan	Actions 2011		Program/ partner institution	Institution in charge	Level
			Code	Items			
7.3 Networking	Networking in the water sector exists and is strong	Promote networking in the water sector between government, civil society, academic and research, and private sector institutions	A7.3.1	Ongoing	ANEW, AfWA,	AMCOW / AUC / TAC	all level
	Framework exists	Develop a framework for collaboration with AMCOW	A7.3.2	Ongoing	ANEW, AfWA, GWP, CREPA	AMCOW / AUC	Continental
	Network exists	Establish network of African higher learning institutions in the water sector	A7.3.3	Established	2iE, Centres of Excellence, PAU	AMCOW / AUC	Continental
		Facilitate network of international water institutions in collaborative arrangements with African training centres	A7.3.4	Ongoing	Centres of Excellence	AMCOW / AUC	Continental
	Network / association exists	Establish database of African consulting firms in the water sector	A7.3.5	Ongoing	AfDB	AMCOW / AUC	Continental