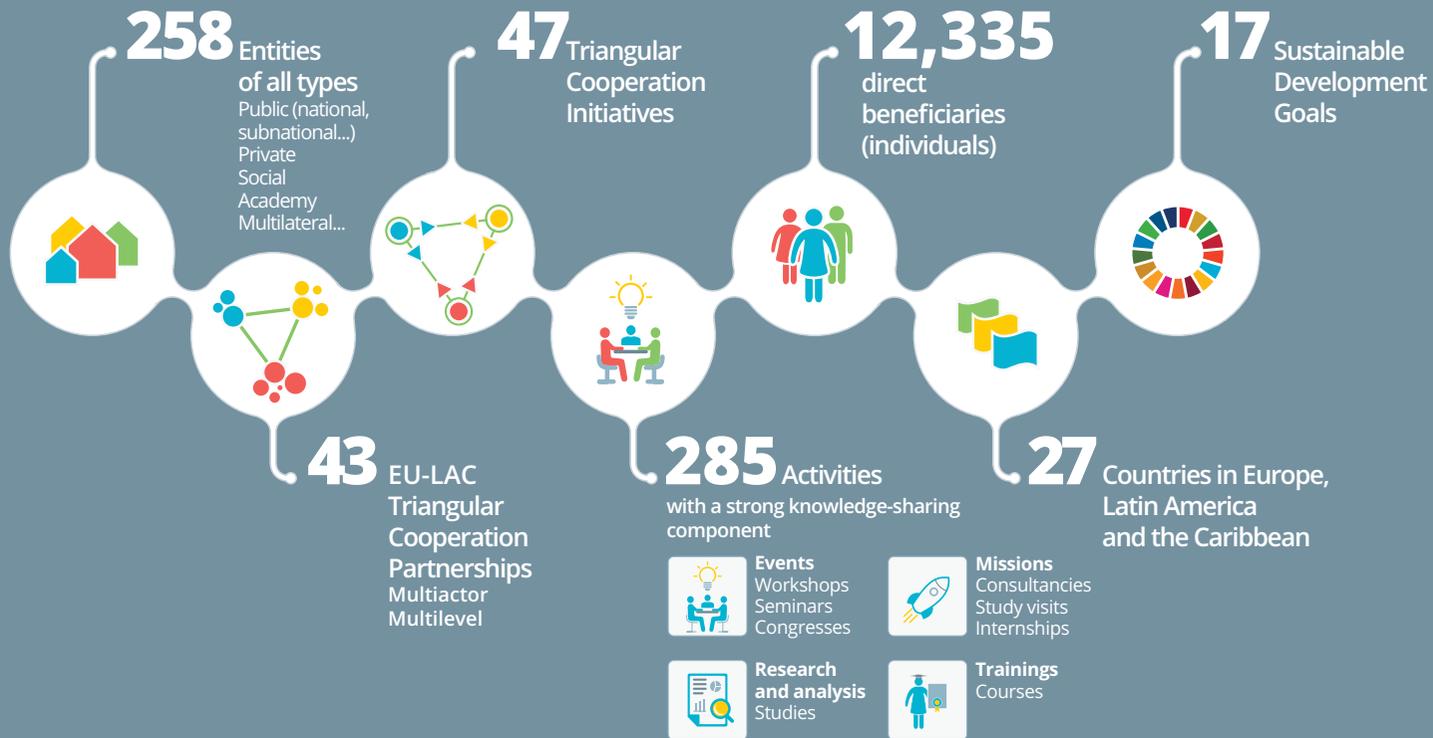


COMPENDIUM

AdelanteWindow

2021-2024



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The European Union and Triangular Cooperation

The European Union and the response to new development challenges

The European Consensus on Development is firmly based on the 2030 Agenda. In line with the principle of the universality of this commitment, the European Union is strongly convinced that the solutions to today's sustainable development challenges come from all corners of the world. Based on this conviction, the European Union understands that increased efforts are needed to identify, mobilise and harness these different responses in order to access more knowledge, more expertise and more resources; all while building momentum to work together, share, learn, innovate and tackle the challenges.

Among the range of possibilities, Triangular Cooperation has proven to be a particularly effective modality through which these efforts can be directed.

The Consensus itself recognises this, highlighting its particular suitability for joint collaboration with countries in development in transition:

Innovative engagement with more advanced developing countries.

*More advanced developing countries have important impact and influence within their regions, including as sources of regional stability. Their cooperation with other developing countries is expanding rapidly and represents an important proportion of all international cooperation. The EU and its Member States will develop new partnerships with more advanced developing countries in order to promote the implementation of the 2030 Agenda through a broader range of cooperation. At the core of these partnerships lies dialogue on public policy and reform. The policy dialogues will promote mutual interests and identify common priorities, partnerships and principles for cooperation for the implementation of the SDGs, which provide a common and integrated framework for cooperation. **These new partnerships will promote the exchange of best practices, technical assistance and knowledge sharing. In addition, the EU and its Member States will work with these countries to promote South-South and triangular cooperation consistent with development effectiveness principles.***

The European Union and Triangular Cooperation

Triangular Cooperation is a horizontal and partnership-centred modality, in which the complementary knowledge and experience of the different partners and their resources are leveraged to jointly create solutions that address development challenges.

This definition focuses on the development challenges and highlights the knowledge and expertise to respond to them, as well as the relationship and synergies between partners. The role of each of the partners is the key factor in determining when an intervention falls within the scope of Triangular Cooperation.



An intervention can be considered within the scope of Triangular Cooperation when at least three partners participate, and each of them takes on one of the following roles:

Beneficiary: seeks support to meet a development challenge, making their knowledge and experience available, in addition to providing financial resources in certain cases.

First provider: has experience in addressing the same development challenge in a similar context as the Beneficiary, shares its knowledge and experience with the Partnership and, in certain cases, provides financial resources.

Second provider: contributes to strengthening the Partnership and provides support through its knowledge, experience and financial resources..

This combination of roles facilitates partnerships between entities from countries in different stages of development, combining diverse resources and thus fostering complementarity, coordination, knowledge sharing, joint learning, ownership, trust and flexibility for the co-creation of solutions with a high potential impact on development objectives. It also fosters an increase in the volume, scope and sustainability of interventions. In this regard, all partners are called upon to contribute and benefit. This way, the whole is greater than the sum of its parts, and the development impact of the combined efforts has a multiplier effect.

Several EU development programmes have effectively addressed development challenges through components that resemble Triangular Cooperation models. Through these models, such as peer-to-peer learning and the exchange of experiences between similar institutions, significant changes have been made in public policies in various regions of the world, including Latin America and the Caribbean.

In this context, an important step for the European Union / Directorate-General for International Partnerships (DG INTPA) has been the creation of ADELANTE, a programme with a special focus on Triangular Cooperation as a modality, which in itself is a completely innovative approach.

The ADELANTE programme

ADELANTE First fase (2015-2020)

Several EU development programmes have effectively addressed development challenges through components that resemble Triangular Cooperation models. Through these models, such as peer-to-peer learning and the exchange of experiences between similar institutions, significant changes have been made in public policies in various regions of the world, including Latin America and the Caribbean.

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During the first phase, implemented between 2015 and 2020, ADELANTE co-financed eight Triangular Cooperation projects, involving 93 organisations from 22 countries in Europe and Latin America and the Caribbean.

ADELANTE 2 (2020-2027)

Building on the lessons learnt during the first phase, in 2021 the European Union launched ADELANTE 2.

ADELANTE 2 is a European Union programme with the aim of contributing to the fulfilment of the 2030 Agenda in Latin America and the Caribbean, through interventions that reflect the most modern approaches to Triangular Cooperation.

In order to maximise the potential of Triangular Cooperation, ADELANTE 2 is structured around three components:

Operational support component, through which the ADELANTE Triangular Cooperation Window European Union - Latin America and the Caribbean is coordinated. The ADELANTE Window is a co-financing facility with a demand-driven approach, which seeks to mobilise and channel resources towards partnerships or alliances between entities in Europe and Latin America and the Caribbean, which reflect the Triangular Cooperation modality and whose ultimate goal is to fulfil the 2030 Agenda. Detailed information on each one of the annual windows (Window 2021, Window 2022, Window 2023 and Window 2024) can be found throughout this website, as well as on each of the co-financed Triangular Cooperation Initiatives.

Analytical support component, which seeks to develop studies and public policy analysis in order to assess the impact of Triangular Cooperation between the European Union and Latin America and the Caribbean, and reflect on how to add more value. To this end, the Ibero-American General Secretariat (SEGIB) will be consulted, thanks to its expertise as the leading think-tank and expert institution in South-South and Triangular Cooperation in Latin America.

Institutional support component, consisting of six Triangular Cooperation funds for the co-financing of Triangular Cooperation projects between stakeholders in Europe and Latin America and the Caribbean, providing innovative responses to the region's challenges in the implementation of the 2030 Agenda to achieve the SDGs. These funds have been established between the EU and Brazil, Chile, Colombia, Costa Rica, Cuba and Uruguay.

Undoubtedly, the implementation of ADELANTE since 2021 across these three components is further proof of the European Union's commitment to strengthening its partnership with Latin America and the Caribbean, a diverse region where multiple development realities exist side by side. It is precisely this rich diversity that has made the region a benchmark for exploring the potential for dialogue and the exchange of knowledge and experience, for which Triangular Cooperation is a particularly relevant and effective modality.

The ADELANTE Team

ADELANTE 2 is a directly managed programme of the European Commission's Directorate General for International Partnerships (DG INTPA), coordinated by Unit B1 - South America and Regional Operations. DG INTPA has engaged an international technical assistance team to, among other tasks, implement the ADELANTE Window.

This team is made up of a number of professionals with knowledge and experience in International Development Cooperation in general, and in particular, sustainable development, Triangular Cooperation, cross-cutting approaches, the management of development interventions and knowledge management, as well as communication and visibility. The team also has experience in international logistics and in the management of activities related to the exchange and triangulation of knowledge (workshops, seminars, congresses, study visits, internships, etc.).

ADELANTE 2 COORDINATION

Livia Galita

*ADELANTE 2 Programme manager at DG INTPA.
Unit B1 - South America and Regional Operations.*



INTERNATIONAL TECHNICAL ASSISTANCE TEAM:

Javier Gavilanes

ADELANTE 2 international technical assistance team leader.

Hicham Boughdadi

ADELANTE 2 Communication and visibility manager.

Laura Cabral

ADELANTE Window manager.

Eloísa García

ADELANTE Window - Operations and monitoring.

Mario Barreto

ADELANTE Window - Operations and monitoring. Implementation and statistics.

DT GLOBAL TEAM

(company awarded the international technical assistance contract, in consortium with B&S):

Tamara Amor

ADELANTE Window - Operations and monitoring. Logistics

Cristina Yagüe

ADELANTE Window - Operations and monitoring. Administrative assistant.

Sara Sotillos

International technical assistance contract manager at DT Global.

The international technical assistance team also has several professionals, including the IT manager, as well as several professionals providing support for the inclusion of cross-cutting approaches..

Matías Calvo

IT and ADELANTE Extranet Operations manager

The ADELANTE Window

ADELANTE Triangular Cooperation Window European Union - Latin America and the Caribbean 2021 - 2024 (ADELANTE Window), endowed by the European Union with a total indicative budget of € 5,000,000, is a co-financing instrument that seeks to mobilise and channel resources towards partnerships between entities in Europe and Latin America and the Caribbean, which operate under the Triangular Cooperation modality, with the ultimate goal of fulfilling the 2030 Agenda and achieving more inclusive and sustainable development.

It is a demand-driven instrument that aims to be agile and flexible, with a 'rapid response' approach.

Triangular Cooperation Partnerships can present their proposals through the ADELANTE Window, comprised of European, Latin American and Caribbean entities from all areas (public, private, social, academia), as well as regional, international and multilateral organisations and financial institutions, in which each entity fulfils one of the roles inherent to Triangular Cooperation: Beneficiary, First provider and Second provider.

The ADELANTE Window is open to **Triangular Cooperation Initiatives** addressing all the Sustainable Development Goals and featuring activities aimed at knowledge sharing, such as events (conferences, seminars, workshops), missions (consultancies, study visits and internships), studies and participation in courses, as long as they have a clear Triangular Cooperation approach and a strong impact on sustainable development.

In order to present and manage the Initiatives, the ADELANTE Extranet is an **on-line platform for the management of Initiatives** that is designed specifically for this purpose. On the ADELANTE Extranet, the forms for the different phases of the management cycle can be completed online, and access is provided to supporting tools and reference materials to aid in the formulation and management of the Initiatives. The working languages are Spanish and English, with all reference documents also available in Portuguese.

Once the Initiatives have been approved, the ADELANTE Team, working in close coordination with the Partnership and its member entities, will directly manage the funds, thus ensuring greater agility and working under the 'rapid response' approach mentioned above.

The ADELANTE Window operates for four years, with the overall budget allocated through calls or 'annual windows'.

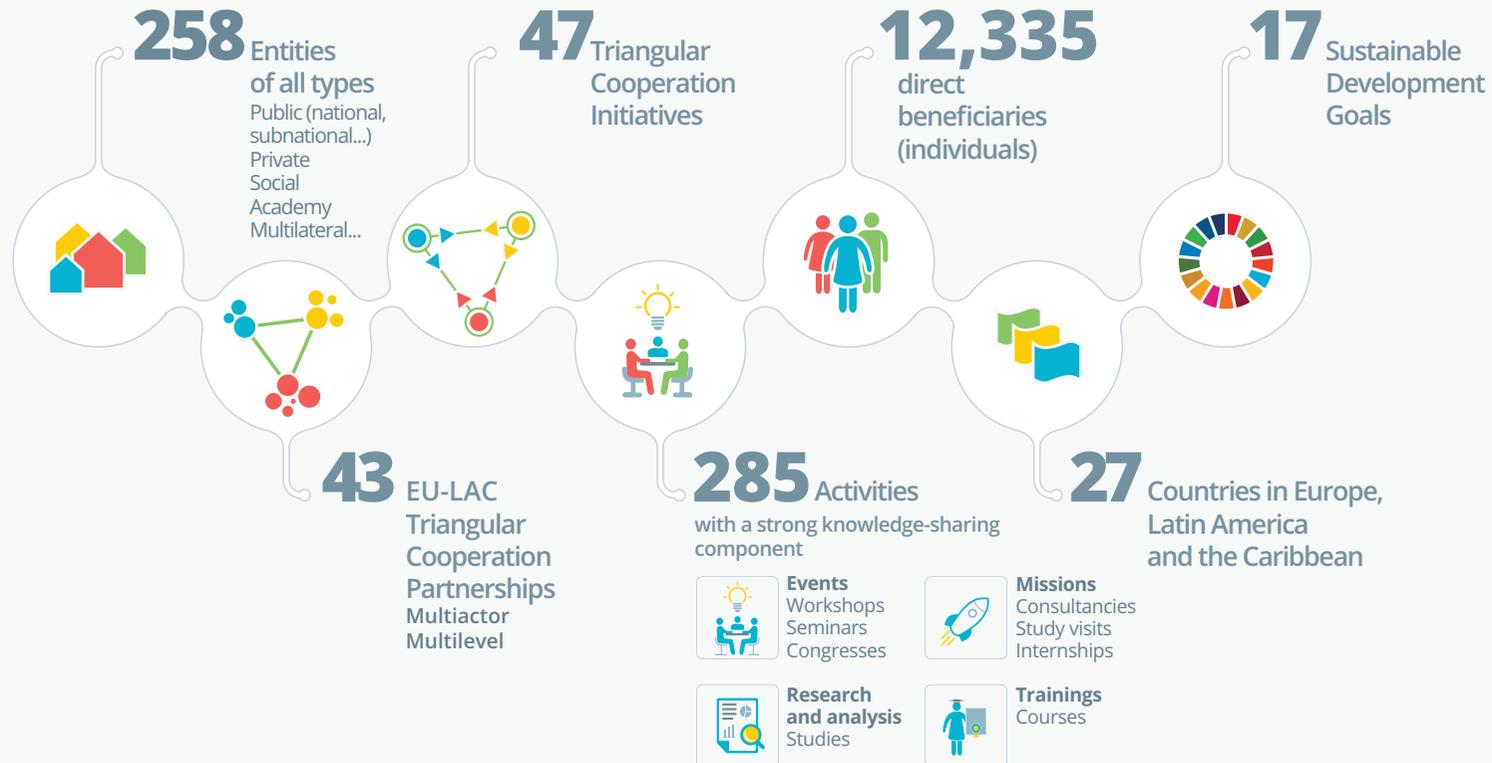
Detailed information on each one of the annual windows (Window 2021, Window 2022, Window 2023 and Window 2024), in addition to each of the co-financed Triangular Cooperation Initiatives, can be found in this document.

Thanks to the ADELANTE Window, there were more than 258 entities representing 27 countries in Europe and Latin America and the Caribbean that are involved in Triangular Cooperation and knowledge sharing, with more than 12,335 people participating in more than 285 activities and with a direct impact on 16 of the 17 Sustainable Development Goals.



Adelante Window 2021-2024

S U M M A R Y R E P O R T



F E B R U A R Y 2 0 2 5

AdelanteWindow2021

TOTAL EUROPEAN UNION FINANCING:
836,437.63 euros

TOTAL PARTNERSHIPS CONTRIBUTIONS
331,580.32 euros

TOTAL IMPLEMENTED BUDGET:
1,168,017.95 euros



1. Biomass recovery model in the forestry sector • *Mexico, Peru and Spain.*
2. Comprehensive care for Chagas disease • *Bolivia, Paraguay and Spain.*
3. Contributing to the social inclusion of the deaf • *Colombia, Paraguay and Spain.*
4. Contribution to sustainable rural production through a Gender-sensitive and Cultural Approach • *Cuba, Mexico and Spain.*
5. Contributing to the digital transformation of manufacturing SMEs • *Brazil, Cuba, Mexico and Spain.*
6. Strengthening value chains and their contribution to the SDGs • *Argentina, Paraguay and Spain.*
7. Increasing competitiveness through an innovation-driven local agenda • *Cuba, Mexico and Spain.*
8. Innovative Laboratory for Reciprocal Entrepreneurship in the Social Economy • *Bolivia, Mexico and Spain.*
9. Quinoa Initiative • *Argentina, Italy and Mexico.*
10. Public policies to promote Responsible Business Conduct at the local level • *Argentina, Colombia and Spain.*
11. Smart Cities • *Argentina, Austria, Colombia, Costa Rica, Guatemala, Mexico and Uruguay.*
12. Soft Landing COxDE for Colombian impact-driven start-ups • *Colombia, Germany and Mexico.*
13. Telemedicine for social inclusion • *Brazil, Italy, Panama and Spain.*
14. Training in Restorative Justice and Therapeutic Jurisprudence • *Costa Rica, Mexico, Paraguay and Spain.*
15. Workshop schools for employment and entrepreneurship • *Chile, Paraguay, Spain and Uruguay.*

AdelanteWindow2022

TOTAL EUROPEAN UNION FINANCING:
1,589,500.51 euros

TOTAL PARTNERSHIPS CONTRIBUTIONS
659,672.84 euros

TOTAL IMPLEMENTED BUDGET:
2,249,173.35 euros



1. Community cultural strategies for the local level • *Colombia, Mexico and Spain.*
2. Contribution to media literacy in the Caribbean • *Bolivia, Dominican Republic, Ecuador and Spain.*
3. Contribution to the development of herbal medicine • *Belgium, Cuba and Mexico.*
4. Contribution to green micro-entrepreneurship • *Costa Rica, Italy and Peru.*
5. Creation of a Collectors Network in Bolivia • *Bolivia, Ecuador and Spain.*
6. Education on water for sustainable local development • *Mexico, Spain and Uruguay.*
7. Historic centres for urban equity • *Colombia, Dominican Republic and Spain.*
8. Innovation in education for inclusion, equity and sustainability • *Argentina, Italy and Mexico.*
9. Restorative and Therapeutic Justice for Youth and Women • *Costa Rica, Dominican Republic, Mexico, Paraguay and Spain.*
10. Strengthening Responsible Business Conduct at the Local Level • *Argentina, Colombia and Spain.*
11. Strengthening cross-border governance of water basins • *Bolivia, Germany and Uruguay.*
12. Strengthening statistics on business • *Dominican Republic, Spain and Uruguay.*
13. Sustainability in the fashion sector for its internationalisation • *Colombia, Peru and Spain.*
14. Trenzando Cuidados: knowledge for transformative public policies in the caregiving field • *Argentina, Bolivia, Colombia, Cuba, Peru and Spain.*

AdelanteWindow2023

TOTAL EUROPEAN UNION FINANCING:
1,890,463.87 euros

TOTAL PARTNERSHIPS CONTRIBUTIONS
942,916.19 euros

TOTAL IMPLEMENTED BUDGET:
2,833,380.06 euros



1. Astrotourism for Sustainable Local Development • *Chile, Spain, Mexico and Peru.*
2. Enhancing Techno-Pedagogical Competences for Virtual Education • *Colombia, Haiti and Spain.*
3. Developing Innovative Cancer Treatment Methodologies (INNOCANCER) • *Cuba, Spain and Mexico.*
4. Promoting Cross-Border Cooperation for River Basin Environmental Sustainability • *Germany, Argentina, Ecuador, Spain, Panama and Uruguay.*
5. Cultural Strategies for Citizen Participation • *Argentina, Brazil, Colombia, Spain and Mexico.*
6. Protecting Ecosystems through Forest Resource Management in Protected Areas • *Spain, Guatemala and Mexico.*
7. Fostering Competitive Leadership in Waste Pickers' Organizations • *Brazil, Chile and Spain.*
8. Promoting Sustainable Urban Development through Associations of Municipalities • *El Salvador, Honduras, Paraguay, Spain and Uruguay*
9. Employee Ownership for economic democracy in the private sector • *Slovenia, France, Mexico and Peru.*
10. Sustainable Production of Andean Agave • *Ecuador, France and Mexico.*
11. Promoting Business Statistics with Gender Indicators • *Spain, Guatemala, Dominican Republic and Uruguay.*
12. Cultural Routes and Itineraries for Territorial Development • *Ecuador, Spain, Luxembourg and Mexico.*
13. Fostering Sustainable Transformation for Competitive MSMEs • *Argentina, Colombia, Spain and Dominican Republic.*

AdelanteWindow2024

TOTAL EUROPEAN UNION FINANCING:
557,677.60 euros

TOTAL PARTNERSHIPS CONTRIBUTIONS
177,797.85 euros

TOTAL IMPLEMENTED BUDGET:
735,475.45 euros



1. Contributing to sustainable production and consumption in the agri-food sector • *Bolivia, Colombia and Italy.*
2. Contribution to digital transformation in Indigenous communities • *Argentina, Austria, Colombia, Ecuador and Panama.*
3. Inclusive local entrepreneurship • *Cuba, Spain, Mexico and Dominican Republic.*
4. Strengthening artisanal fishery governance • *Brazil, Chile and Spain.*
5. New Frontiers for Employee Ownership in Latin America • *Argentina, Colombia, France, Mexico and Peru.*

The 43 Triangular Cooperation Partnerships of the ADELANTE Window

Through its 43 Triangular Cooperation Partnerships, 258 entities of all types have participated in the ADELANTE Window, representing 27 nationalities.

Of these, 207 entities were members of Triangular Cooperation Partnerships and 51 were collaborating entities¹. The statistical data in this document refers to the 207 Partnership member entities.

Type of entities

MULTI-ACTOR

Of the 207 entities that joined the Partnerships, 74 are from the public sector, 52 are from universities, academia or research institutions, 39 belong to the social sector, 35 to the private sector, and 7 are from regional and international organisations.

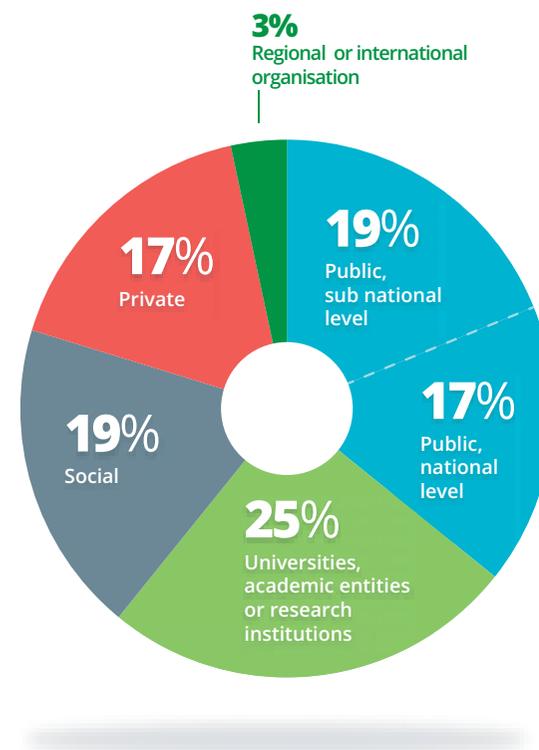
In addition, of the 43 Partnerships, 37 are comprised of two or more types of actors, of which 15 are comprised of 3 or more types of actors, and in some cases up to 5 different types of actors are involved.

MULTI-LEVEL

Within the 74 public entities, the multi-level approach is evident: 39 are from the sub-national level (regional or local) and 35 are from the national level, including 5 development agencies or similar organisations.

Of the 37 multi-stakeholder Partnerships mentioned in the previous point, 30 of these include public entities; 10 of which include public entities at the national level and sub-national level.

This consolidated data confirms a series of findings that have emerged over the four years of implementation of the ADELANTE Window:



From a public perspective: [there is continued interest in Triangular Cooperation from the European and Latin American public sector.](#)

From the perspective of other actors: [interest in Triangular Cooperation is growing among less traditional actors in this modality.](#)

From the perspective of Triangular Cooperation: [the potential of Triangular Cooperation to foster collaboration and joint work between actors of different types and at different levels is clear.](#)

¹ - According to the Guidelines for applicants, **these collaborating entities** have the capacity and willingness to lend their knowledge and expertise in order to achieve the Initiative's objectives, with a strong added value, but without necessarily having membership status in the Partnership. The goal is to maximise the knowledge and experience of certain entities, but without the same level of involvement as member entities, as envisioned in the Guidelines. The collaborating entities are not considered, in any case, Partnership member entities. This is not a compulsory role or figure.

Nationality of the entities

The 207 entities that have participated in the ADELANTE Window represent 27 nationalities.

140 entities from 18 countries in Latin America and the Caribbean participated. The presence of entities from Mexico (25), Argentina (18) and Colombia (18) is worth noting, with these countries maintaining a similar dynamic each year. With regard to the Caribbean, entities from Cuba (11), the Dominican Republic (7) and Haiti (1) have participated.

67 entities from 9 European Union countries also participated, with a notable presence of organisations from Spain (45), together with organisations from Italy (7) and France (5), among others.

NATIONALITY AND TYPE OF ENTITIES

The 140 entities in Latin America and the Caribbean and the 67 entities in the European Union represent different types of entities; both as a whole (as described in the previous point) and within each country. At country level, these also contribute to the multi-stakeholder and multi-level approach. The following are some examples:

- In the case of Mexico: university, academic or research institutions (8), social entities (7), public entities - sub-national level (5), private entities (4), and public entities - national level (1).
- In the case of Colombia: public entities - sub-national level (6), private entities (4), university, academic or research institutions (3), social entities (3) and public entities - national level (2).
- In the case of Argentina: public entities - sub-national level (8), social entities (4), university, academic or research institutions (2), public entities - national level (2) and private entities (1), in addition to 1 regional organisation based in Argentina.
- In the case of Spain: university, academic or research institutions (15), private entities (10), public entities - national level (7), social entities (6), and public entities - sub-national level (5), in addition to 2 supranational organisations based in Spain.

This information demonstrates [the significant interest in Triangular Cooperation among different actors from Latin American and Caribbean countries](#).

The high level of participation of Spanish entities demonstrates that [the various actors in Latin America and the Caribbean continue to be interested in Triangular Cooperation with Spain](#).

Role of the entities

Of the 207 entities that have participated in the ADELANTE Window, 83 have taken on the role of Beneficiary entity, 67 the role of Second provider and 57 the role of First provider.

ROLES AND TYPES OF ENTITIES

The Beneficiary entities (Latin America and the Caribbean) are spread along five types of entities: public entities - sub-national level (24) and public entities - national level (17), together with social entities (18), private entities (12) and universities (12).

The situation is similar in the case of the First provider entities (Latin America and the Caribbean), although with a greater presence of non-public entities: universities (15), social entities (12) and private entities (7), together with public entities - national level (12) and public entities - sub-national level (9).

This trend is also similar in the case of Second provider entities (European Union), which are mostly non-public: universities (25), private entities (16) and social entities (9), as opposed to public entities - national level (6) and public entities - sub-national level (6)

This data highlights [the capacity of Triangular Cooperation to bring together all types of actors in all types of roles, fostering Partnerships not often seen in international development cooperation](#).

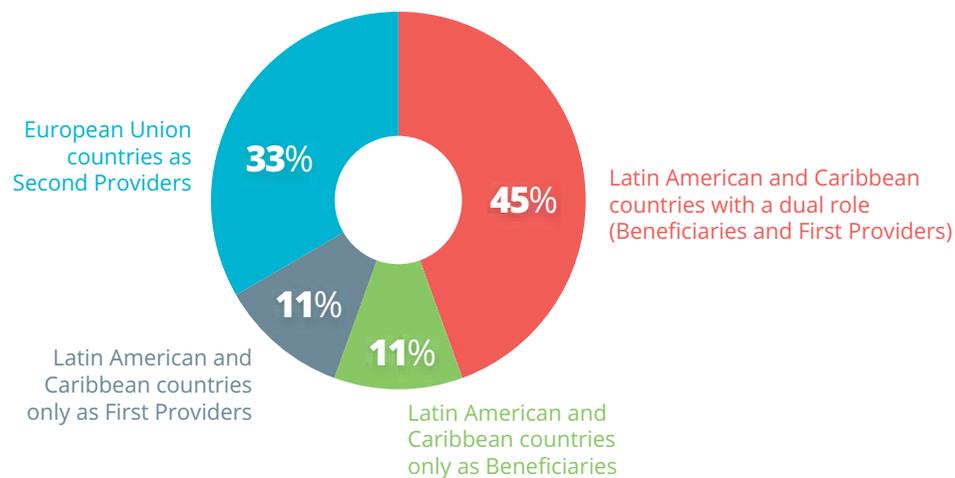
ROLES AND NATIONALITIES OF THE ENTITIES

The countries with the highest number of Beneficiary entities are Argentina (13), Cuba (10) and Mexico (10), while the countries with the highest number of First provider entities are Mexico (15), Colombia (11), Argentina (3) and Chile (5).

In a large number of countries (9), there is an interesting 'double role' or 'dual role' of bBeneficiary and pProvider country, including Mexico (10+15), Argentina (13+5), Colombia (7+11), Ecuador (6+3), Peru (3+4), Bolivia (4+3), Brazil (3+2), among others.

These figures reflect a growing trend in all editions of the ADELANTE Window: [the capacity of Triangular Cooperation to adapt to the most modern approaches to cooperation involving middle-income countries](#).

Lastly, it is worth noting that the European Union participates in each of the Partnerships in a role that goes far beyond that of a funder, and can be compared to that of a Second provider within the context of Triangular Cooperation.



Background

The 43 Partnerships of the ADELANTE Window are aligned with the historical backgrounds of Triangular Cooperation Partnerships theorised in the Triangular Cooperation narrative and envisioned within the ADELANTE Window itself:

- Previous North-South relations that have expanded their scope to reach more Beneficiary entities in Latin America and the Caribbean: 10 Partnerships.
- Previous partnerships relations that had already met the criteria and definition of Triangular Cooperation: 7 Partnerships.
- Previous South-South relations have been strengthened by the incorporation of one or more EU partners as Second providers: 7 Partnerships.
- Previous North-South relations that have been strengthened by the incorporation of one or more Latin American and Caribbean partners as First providers: 7 Partnerships.
- Previous North-South and South-South relations that have been strengthened by the combination of both modalities: 7 Partnerships.
- Partnerships formed as a result of the ADELANTE Window: 5 Partnerships.

This data highlights [the capacity of Triangular Cooperation to trigger processes in which previous partnerships relations grow to become more open and comprehensive, thus maximising the potential of actors from different nationalities and backgrounds, and, in many cases, involving less traditional actors.](#)

Collaborating entities

In the ADELANTE Window, 51 'collaborating entities' have participated.

These entities also represent a wide variety of different types of actors, again reinforcing the multi-stakeholder and multi-level approach as mentioned above: social entities (13), university, academic or research institutions (11), public entities - national level (8), public entities - sub-national level (7), and private entities (5), joined by multilateral (3), regional (3) and international (1) organisations.

In terms of nationality, it is worth noting that more than two two-thirds are from Latin American and Caribbean countries (36). Of these, the majority are from Argentina (7), Mexico (6), Colombia (5) and Uruguay (5). In the European Union (15), the vast majority are from Spain (10), followed to a lesser extent by entities from countries such as Italy (2), Belgium (1), Slovenia (1) and Portugal (1).

This information highlights [the capacity of Triangular Cooperation to harness and showcase the knowledge and expertise of all types of actors from all countries and regions, and not only traditional providers.](#)

The 47 Triangular Cooperation Initiatives of the ADELANTE Window

Thanks to the 47 co-financed Triangular Cooperation Initiatives, the ADELANTE Window has enabled the implementation of 285 activities aimed at knowledge sharing, involving 12,335 people affiliated with entities of all types and representing 27 nationalities.

Types of activities

Throughout the four years of implementation of the ADELANTE Window, there has been particular demand for activities such as study visits (74), seminars (62) and workshops (49), as well as consultancies (44). These figures demonstrate that [such activities are very much in line with the spirit and definition of Triangular Cooperation in terms of 'sharing knowledge and experience', and are in great demand when it comes to working together through this approach.](#)

It is also worth highlighting activities such as the studies (25) and courses (9), which have produced high-value outcomes that have served as preliminary inputs or as subsequent outputs of the activities described in the previous paragraph, reinforcing their scope and quality. The courses were an important source of new knowledge, while benefiting a significant number of direct beneficiaries and their respective entities, both those belonging to the Partnerships and third parties (specialists and the general public); thus increasing the direct scope of the Initiatives.

Format of activities

Most of the 285 activities were face-to-face (150) or hybrid (79), allowing for a richer exchange of knowledge and expertise, and contributing to stronger Partnerships, which justifies the associated direct and transaction costs.

Location of the activities

The vast majority of the activities mentioned in the previous point have taken place in the countries of the Partnership member entities, although in certain cases they have also taken place in the countries of the collaborating entities.

In Latin America and the Caribbean, out of a total of 187 face-to-face or hybrid activities in 17 countries, the majority took place in Mexico (35), Colombia (17), Argentina (15), Bolivia (15), Dominican Republic (14) and Uruguay (14).

In Europe, the 42 face-to-face or hybrid activities took place in Spain (30), France (4), Germany (2), Austria (2), Belgium (2) and Italy (2).

Participants in the activities

Throughout the four years of implementation of the ADELANTE Window, 12,335 people participated in the 285 activities carried out.

For the ADELANTE Window, all individuals (natural persons) participating in the activities of the Initiatives are considered direct beneficiaries.

PARTICIPANTS AND TYPES OF ENTITY

Given the nature of the activities of the ADELANTE Window, the majority of these direct beneficiaries either belong to or are associated with the Partnership member entities, carrying out their tasks both in the units most directly involved in the corresponding Initiative and in other units of the entity with which complementarity has been sought. This demonstrates [the potential of Triangular Cooperation to engage and unite teams, and ultimately promote capacity building among the entities by harnessing the knowledge of many people.](#)

With regard to the figures by type of entity, there is an even distribution among the entities most involved in the ADELANTE Window, including employees of social entities (1,980), civil servants from public entities - national level (1,768), employees of university, academic or research institutions (1,424), employees of public entities - sub-national, regional or local level (1,214), and employees of private entities (1,009).

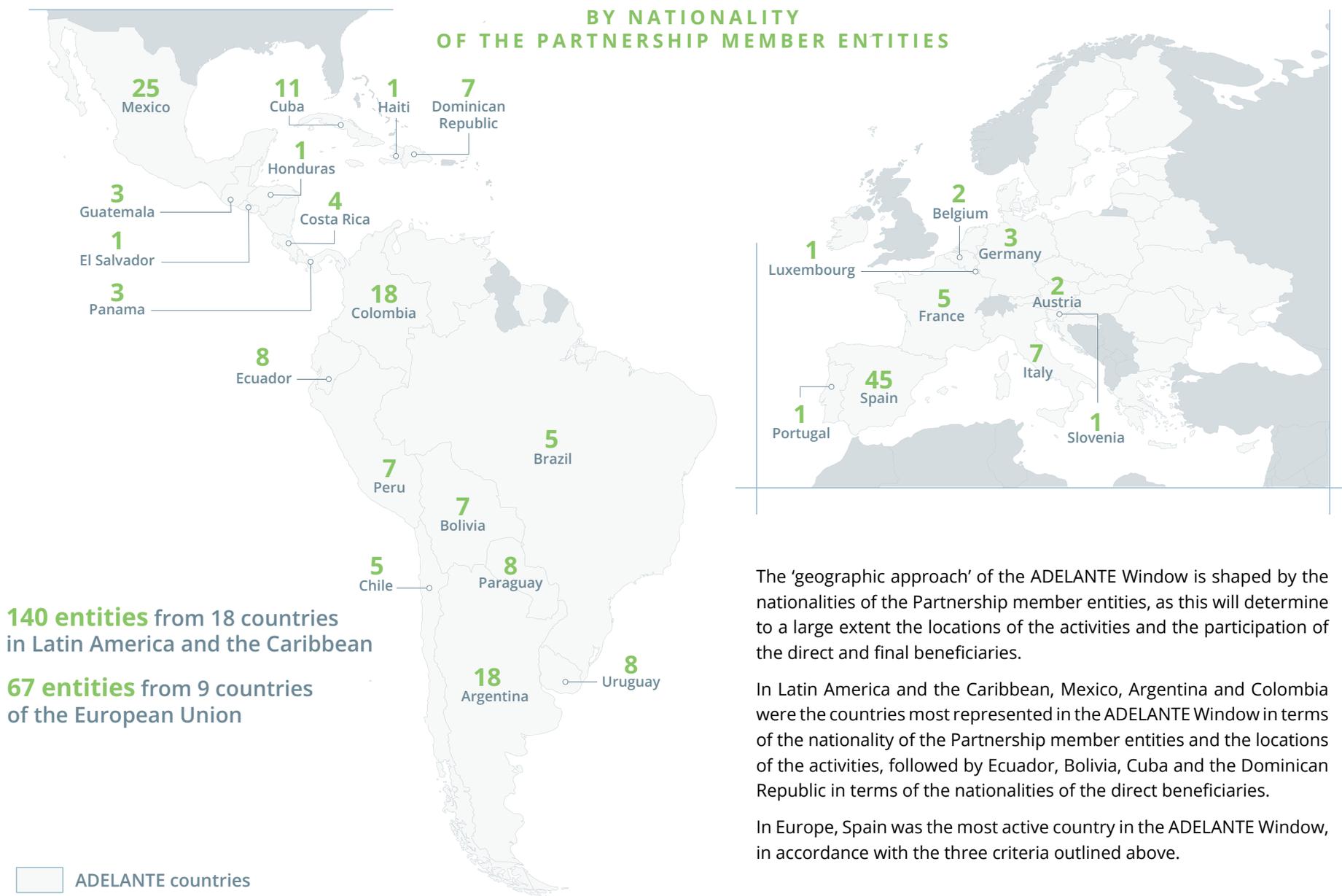
In addition, some of the activities that were open to the public, such as congresses and courses, have helped connect the teams from the participating entities with third parties, including both specialists and non-experts (reaching up to 4,543 beneficiaries throughout the ADELANTE Window editions, beyond the Partnership member entities), which is a strong added value.

PARTICIPANTS AND NATIONALITY

There is also a balanced representation of nationalities of the entities most involved in the ADELANTE Window: on the one hand, Mexico (1,788), Colombia (1,463), Ecuador (1,378), Bolivia (1,274), Cuba (1,038), Dominican Republic (738) and Argentina (712), among others, and on the other hand, Spain (1,039), as the countries with the largest number of direct beneficiaries.

It is important to remember that for the ADELANTE Window, final beneficiaries are the people or groups of people (natural persons) who will benefit from the development process by applying the knowledge generated.

The geographical scope of the ADELANTE Window



The 'geographic approach' of the ADELANTE Window is shaped by the nationalities of the Partnership member entities, as this will determine to a large extent the locations of the activities and the participation of the direct and final beneficiaries.

In Latin America and the Caribbean, Mexico, Argentina and Colombia were the countries most represented in the ADELANTE Window in terms of the nationality of the Partnership member entities and the locations of the activities, followed by Ecuador, Bolivia, Cuba and the Dominican Republic in terms of the nationalities of the direct beneficiaries.

In Europe, Spain was the most active country in the ADELANTE Window, in accordance with the three criteria outlined above.

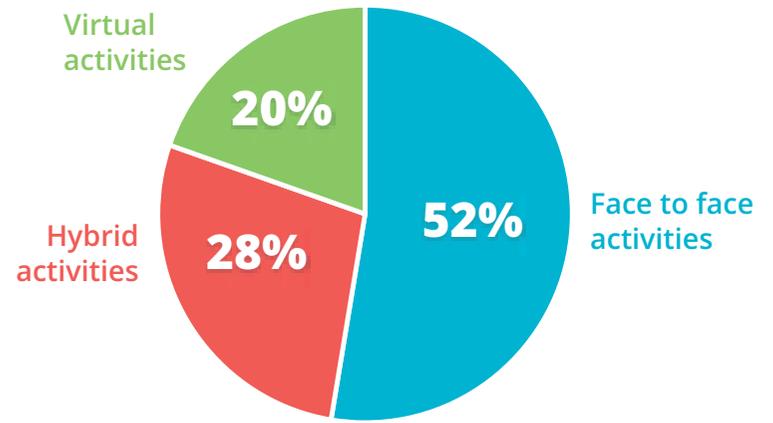
BY LOCATION OF THE ACTIVITIES



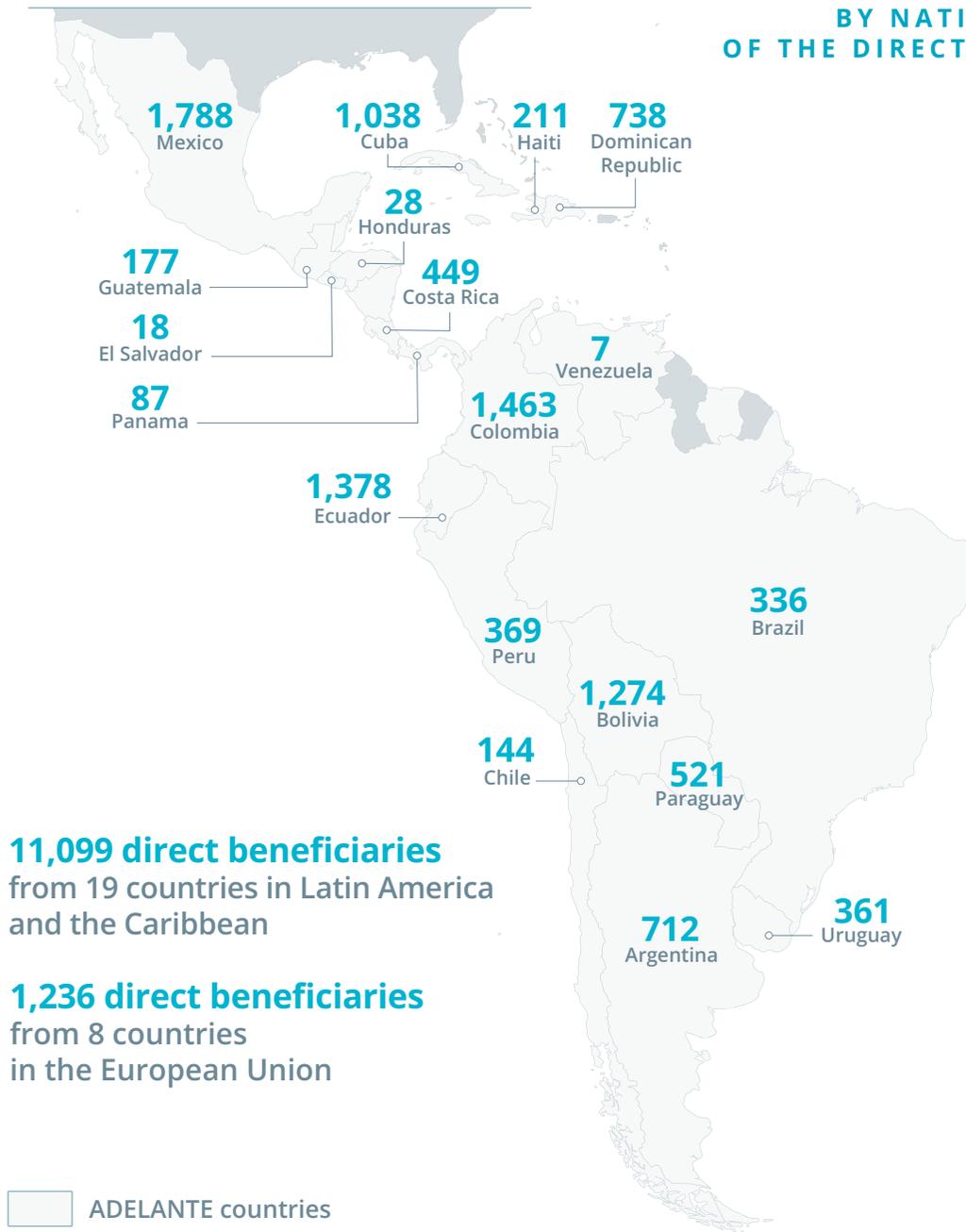
187 activities
in 17 countries of
Latin America and the Caribbean

42 activities
in 6 countries of
the European Union

ADELANTE countries

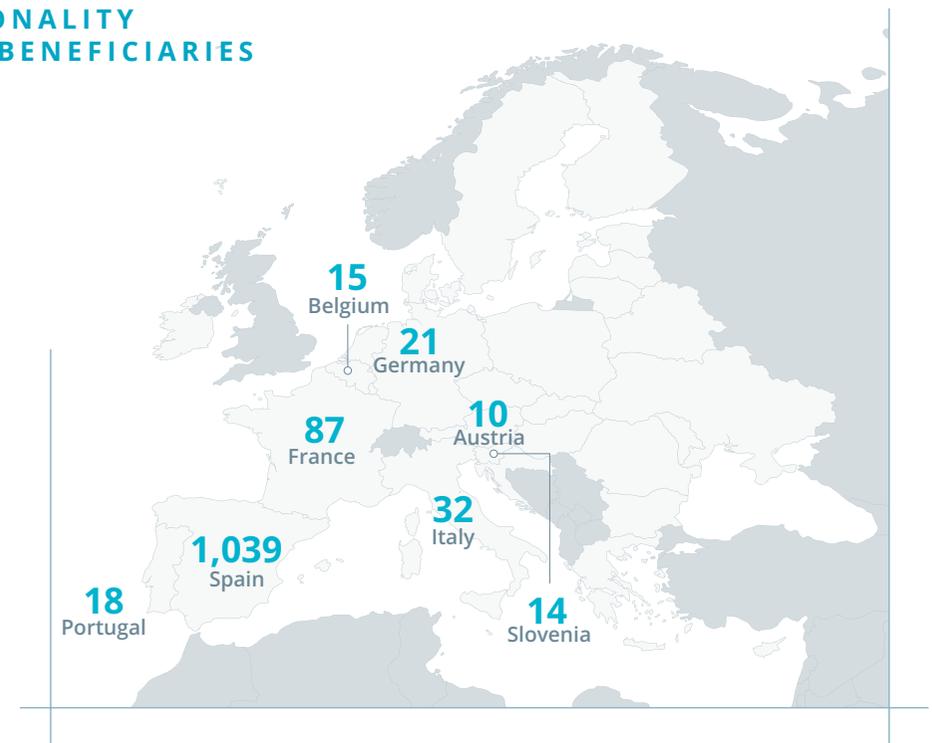


BY NATIONALITY OF THE DIRECT BENEFICIARIES



11,099 direct beneficiaries
from 19 countries in Latin America
and the Caribbean

1,236 direct beneficiaries
from 8 countries
in the European Union



General public	4,543
Employees of social entities	1,980
Employees of national level public entities	1,768
Employees of university, academic, or research centers	1,424
Employees of subnational, regional, or local public entities	1,214
Employees of private entities	1,009
Experts	232
Employees of multilateral, international, and regional organizations	164
Total	12,335

The sectoral approach of the ADELANTE Window

The 'sectoral approach' of the ADELANTE Window draws inspiration from the 2030 Agenda for Sustainable Development. Rather than considering 'sectors' or 'intervention themes', the direct (primary SDG) or indirect (secondary SDG) contribution to the Sustainable Development Goals (SDGs) and their targets will always be taken into account.

Both direct and indirect contributions are considered in the following paragraphs.

Of the 47 ADELANTE Window Initiatives, 27 contribute to SDG 8 (Decent Work and Economic Growth), directly or indirectly addressing each and every one of its 10 targets, making it the most relevant SDG in each of the editions as well as in the ADELANTE Window as a whole. The contributions to targets 8.3 (11 contributions), 8.2 and 8.5 (8 contributions each) are particularly noteworthy.

In addition, worth mentioning are the 9 Initiatives contributing to SDG 11 (Sustainable Cities and Communities), the 7 contributing to SDG 9 (Industry, Innovation and Infrastructure), the 6 contributing to SDG 12 (Responsible Consumption and Production) and the Initiative contributing to SDG 7 (Affordable and Clean Energy).

This confirms the trend in the ADELANTE window of a special focus on the SDGs. In this regard, the ADELANTE Window continues to have a special focus on the SDGs under the 'Prosperity' theme.

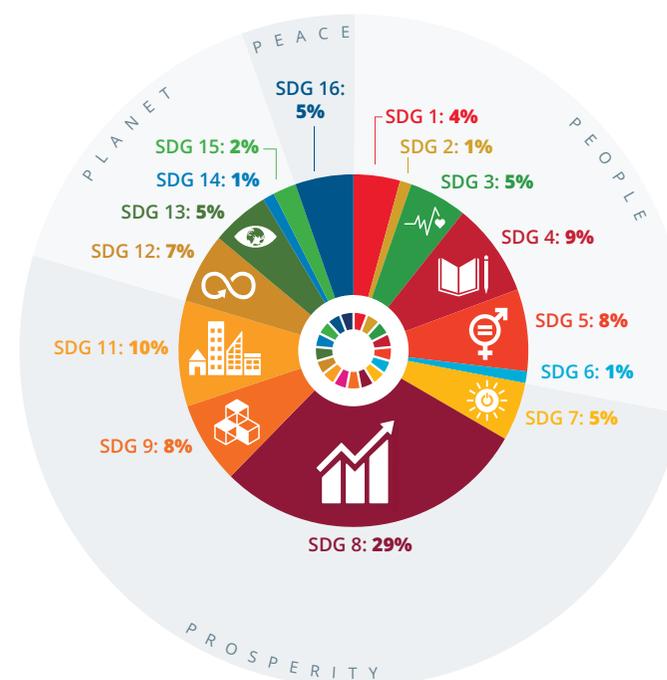
With regard to the 'People' theme, 8 initiatives contribute to SDG 4 (Quality Education) and 7 to SDG 5 (Gender Equality), which are the main SDGs in this category.

In addition, 5 Initiatives contribute to SDG 3 (Good Health and Well-being), 4 Initiatives to SDG 1 (No Poverty), and 1 Initiative to SDG 2 (Zero Hunger) and 1 Initiative to SDG 6 (Clean Water and Sanitation).

In terms of the SDGs under the 'Planet' theme, 5 Initiatives contribute to SDG 13 (Climate Action), 2 to SDG 15 (Life on Land) and 1 to SDG 14 (Life Below Water).

Lastly, 5 Initiatives contribute to SDG 16 (Peace, Justice and Strong Institutions).

These figures demonstrate the capacity of Triangular Cooperation to contribute to the 2030 Agenda as a whole and address all types of challenges according to the demand, in line with the demand and needs of the Beneficiary entities.



Additionally, all ADELANTE Window Initiatives contribute to SDG 10 and SDG 17.



In line with the objectives of ADELANTE 2, all Initiatives aim to contribute in some way to SDG 10. Within this goal, there is a strong focus on target 10.2 (Social, Economic and Political Inclusion), with 32 contributions, followed by target 10.3 (Equal Opportunities), with 14 contributions.

In line with the definition of Triangular Cooperation, it is understood that all Initiatives also primarily contribute to SDG 17. Within this framework, the focus has been on targets 17.9 (Capacity Building) with 19 contributions, 17.17 (Effective Partnerships) with 18 contributions, 17.6 (Technology Transfer) with

13 contributions, and 17.16 (Multi-stakeholder partnerships that mobilise and share knowledge, expertise, technology and financial resources) with 11 contributions.

Effectiveness and impact of the ADELANTE Window

Effectiveness

Triangular Cooperation Initiatives co-financed by the ADELANTE Window are understood as a broader instrument than an activity but less comprehensive than a project in terms of budget, time and scope. One of the features of this approach is their implementation period, ranging from 6 to 10 months, depending on the edition.

Based on this, an intense exercise takes place during the implementation period that consists of 'sharing' knowledge and expertise. Knowledge and expertise 'requested' and 'harnessed' by the Beneficiary entities in order to respond to a development challenge, and 'offered' by the First and Second providers.

This 'triangular knowledge-sharing approach' is possible, thanks to joint collaboration during the implementation phase, coordinated through a series of activities and a work plan (intervention methodology) that are meticulously designed for this purpose. The purpose of this is to 'generate' new knowledge, with its corresponding systematisation, modelling or parameter setting.

However, due to the timing of the Initiatives, this new knowledge can be 'applied' only in very few cases during the implementation period, and in these cases, the pilot experiences are limited in time and scope.

Therefore, at the end of the implementation period, the objective / impact of the Initiative is focused on:

Capacity building among the Partnership member entities.

Strengthening of the Partnerships themselves, thanks to the joint work approach under the Triangular Cooperation modality and the added value of generating new knowledge.

In order to establish the level of effectiveness of the Initiatives, the ADELANTE Window has a 'quality marker system' to organise the exercise and standardise the outcomes. There are 19 markers developed according to the Triangular Cooperation approach, which focus on relevance, efficiency, effectiveness, potential impact, sustainability, and incorporating cross-cutting approaches.

Upon completion of the ADELANTE Window, 46 of the 47 Initiatives have efficiently managed resources, have successfully implemented their work plan (intervention methodology), have achieved their intermediate results with high standards, and have reached the objective as foreseen in the formulation phase, which has led to capacity building for the Partnership member entities and the strengthening of the Partnerships themselves.

Impact

Based on the characteristics of Triangular Cooperation as a modality, once the strengthening of the capacities of the member entities and of the Partnerships themselves (effectiveness) has been confirmed, the ADELANTE Window's focus has been on the progress made over time in the processes initiated during implementation (impact), centred on the following four aspects:

Continuity of the Partnerships. [Contribution to SDG 17].

The application of knowledge generated through capacity building.

To address the development challenge that gave rise to the Initiative (Beneficiary entities) and to increase the impact of its interventions (Provider entities). [Contribution to the 2030 Agenda in general].

Future prospects.

In order to determine the scope of the aspects mentioned in the previous point (impact), the regulatory framework of the ADELANTE Window provides for **joint ex post analysis exercises** for each of the co-financed Initiatives on an annual basis. This is a substantial element of the ADELANTE Window concept approach, reflecting the particular interest of DG INTPA - European Union in the impact and sustainability of the co-financed interventions.

At the time of publication of this Summary Report, the joint ex post analysis exercises of the Initiatives co-financed in the 2021, 2022 and 2023 editions have all been carried out.

The results of each exercise can be found in the corresponding Impact Reports:



[Download](#)



[Download](#)



[Download](#)

For an overview, the consolidated results are presented below:

- 42 Initiatives were co-financed between 2021 and 2023.
- 41 initiatives have been analysed.
- 41 Initiatives have had an impact.

ON THE CONTINUITY OF THE PARTNERSHIPS:

- 27 Partnerships have maintained long-term continuity.
- Of these, 13 Partnerships have expanded their membership.
- 11 Partnerships have not maintained continuity over time, but their member entities have continued collaborating in the core areas of the Initiative.

WITH REGARD TO THE APPLICATION OF THE KNOWLEDGE GENERATED:

- In 41 Partnerships, the Beneficiary entities have applied the knowledge generated.
- Of these, in 23 Partnerships the knowledge generated has also been applied by the Provider entities.

WITH REGARD TO IMPACT:

- In 41 Partnerships, applying this knowledge has enabled the Beneficiary entities to successfully tackle the development challenge that gave rise to the Initiative, with the necessary quality assurance.
- Of these, in 23 Partnerships, applying this knowledge has also enabled the Provider entities to increase the impact of their interventions.

WITH REGARD TO FUTURE PROSPECTS:

- 41 Partnerships are well-positioned for the future and have shown interest in a new ex post exercise.



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AdelanteWindow2021

S U M M A R Y R E P O R T



J U N E 2 0 2 2

AdelanteWindow2021



For more information about the timeline of the ADELANTE Window 2021: <https://www.adelante2.eu/en/adelante-window-2021>

The 15 Triangular Cooperation Initiatives co-financed within the framework of the ADELANTE Window 2021

- Biomass recovery model in the forestry sector
- Comprehensive care for Chagas disease
- Contributing to the digital transformation of manufacturing SMEs
- Contributing to the social inclusion of the deaf
- Contribution to sustainable rural production through a Gender-sensitive and Cultural Approach
- Increasing competitiveness through an innovation-driven local agenda
- Innovative Laboratory for Reciprocal Entrepreneurship in the Social Economy (LIDERES)
- Public policies to promote Responsible Business Conduct at the local level
- Quinoa Initiative
- Smart Cities
- Soft Landing COxDE for Colombian impact-driven start-ups
- Strengthening value chains and their contribution to the SDGs
- Telemedicine for social inclusion
- Training in Restorative Justice and Therapeutic Jurisprudence
- Workshop schools for employment and entrepreneurship

For more information, you can consult the minisite of each Initiative:
<https://www.adelante2.eu/en/initiatives-list>

The 15 Triangular Cooperation Partnerships of the ADELANTE Window 2021

83 entities were involved in the ADELANTE Window 2021. Of these 83 entities, 68 have acted as Partnership members entities and 15 as collaborating entities. The statistical data in this document refers to the Partnership member entities.

In terms of the **type of entity**

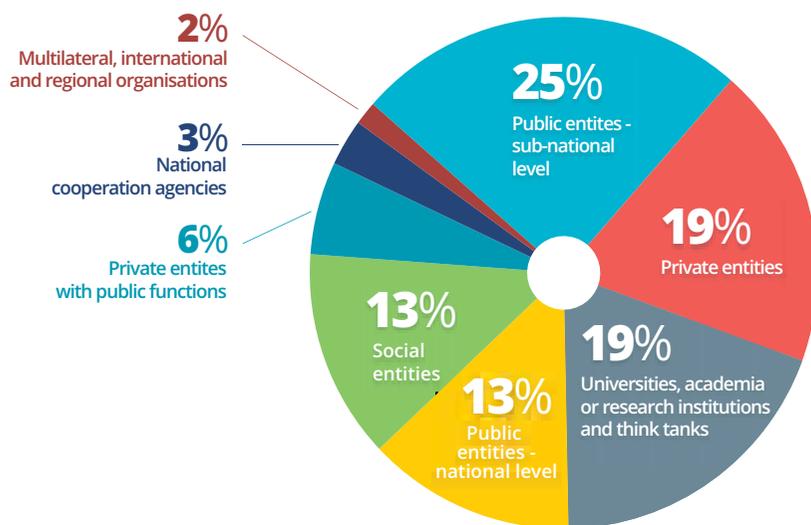
The public entities - sub-national level (17), together with the public entities - national level (9) and national development agencies (2), demonstrate that **the public sector continues to be interested in Triangular Cooperation.**

This interest is also being met by the private sector, including private entities (13), private entities with public functions (4) and social entities (9), as well as by universities, academic entities, research institutions and think tanks (13), which highlights **a growing interest in Triangular Cooperation among the less traditional actors.**

In addition, only 2 Partnerships are comprised exclusively of the same type of actors, while 5 Partnerships are made up of 4 or more types of actors, which underscores **the impressive capacity of Triangular Cooperation to facilitate collaboration and joint work among different types of actors.**

A detailed analysis of the success of the Initiatives driven by 'multi-stakeholder' Partnerships, and in some cases 'multi-level' Partnerships, will provide evidence on the balance between transaction costs and the contribution to development. So far, the internal assessment made and shared by the Partnerships is highly positive. At the same time, it is worth noting that in the case of Partnerships with actors of the same type, there is strong complementarity, which should also be considered an added value of Triangular Cooperation.

Of the 10 types of entities included in the ADELANTE Window, only 'trade unions' and 'international financial institutions or for development' have not been featured.



In terms of the **entities' countries of origin:**

Latin American and Caribbean countries:

48 entities from 13 countries in Latin America and the Caribbean participated. Worth noting is the presence of entities from Mexico (9), Cuba (7), Argentina (6), Colombia (6) and Paraguay (6). Of the remaining 8 countries, there are between 1 and 3 entities per country.

In addition, these 48 entities belong to different categories, both as a whole and within each country, all of which respond to and contribute to the 'multi-stakeholder' and 'multi-level' approach described in the previous point.

[The case of Mexico: 'private entities' (4), 'universities' (2), 'public entities - national level' (1), 'public entities - sub-national level' (1) and 'social entities' (1)].

With regard to the Caribbean, only Cuban entities (7) participated. This consolidation in a single country poses a challenge for the ADELANTE Window, in order to encourage the participation and engagement of a larger number of entities from a larger number of Caribbean countries, without affecting the demand-driven approach.

1 - According to the Guidelines for applicants, these collaborating entities have the capacity and willingness to make a specific contribution of their knowledge and expertise in order to achieve the Initiative's objectives, with a strong added value, but without this contribution necessarily implying that they are members of the Partnership. This figure aims to maximise the knowledge and experience of certain entities without entailing the implications envisaged in the Guidelines for the Partnership member entities. Collaborating entities will not be considered Partnership member entities in any case. This is not a compulsory function or figure.

European Union countries.

20 entities from 4 European Union countries took part, in which the participation of entities from Spain (15) stands out compared to those from the other countries: Germany (2), Italy (2) and Austria (1). This high level of participation from a single country demonstrates that the **various actors in Latin America and the Caribbean continue to be interested in Triangular Cooperation with Spain.**

At the same time, it poses a challenge for the ADELANTE Window when it comes to encouraging the participation and commitment of more entities from a greater number of European countries, without losing sight of the demand-driven approach. In addition, these 20 entities belong to different categories, all of which respond to and contribute to the 'multi-stakeholder' and 'multi-level' approach described in the previous point.

[The case of Spain: universities (6), private entities (4), social entities (2), public entities - national level (1), public entities - sub-national level (1) and national cooperation agencies (1)].

Also worth highlighting is the participation of 1 European entity in 2 Partnerships, which has been facilitated under the ADELANTE Window by allowing the Partnerships to have a 'temporary alliance' approach, that may or may not have legal personality, in order to generate agile and flexible collaboration spaces.

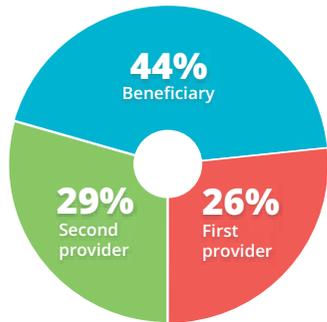
The detailed study during the joint ex post analysis exercises on the success of the Initiatives, in which this entity is participating, will provide evidence on the suitability of this option. So far, the internal assessment made and shared by the Partnerships concerned is highly positive.

In terms of the **roles of the entities:**

Of the 68 entities, 30 have assumed the role of Beneficiary, 18 the role of First provider and 20 the role of Second provider.

The majority of the Second provider entities are non-public entities: universities (6), private entities (6) and social entities (4), as compared to development agencies (1), public entities - national level (1), public entities - sub-national level (1) and international organisations (1).

The same is true for First provider entities: private entities (5), universities (4) and social entities (2), as compared to public entities - national level (3), public entities - sub-national level (3) and development agencies (1).



The trend is the opposite for the Beneficiary entities, among which public entities - sub-national level (13) and public entities - national level (7) are in the majority, compared to private entities (4), universities (4) and social entities (3).

The data highlights **the importance of Triangular cooperation in bringing together all types of actors in all types of roles, fostering non-traditional Partnerships in international cooperation for development.**

The countries with the largest number of Beneficiary entities are Cuba (7/7), Paraguay (6/6) and Argentina (4/6), while the countries with the largest number of First provider entities are Mexico (6/9), Colombia (3/6), Chile (2/2) and Argentina (2/6). In the case of Argentina (4+2), Brazil (1+1), Colombia (3+3), Costa Rica (1+1) and Mexico (3+6), there is an interesting 'dual role' of Beneficiary country and Provider country, which highlights **the ability of Triangular Cooperation to respond to the most modern approaches in terms of cooperation with and between middle-income countries.**

In terms of the **premises of the Partnerships:**

The 15 Partnerships have addressed all the theoretical premises established in the Triangular Cooperation narrative and envisaged in the ADELANTE Window.

- Existing North-South ties that have broadened their scope by reaching more Beneficiaries in Latin America and the Caribbean, responding to 'requests for support to address a development challenge, providing their knowledge and expertise, as well as financial resources in certain cases,' thus able to contribute to more development challenges and enable existing 'Southern' entities to make the transition from beneficiaries to providers: 6 Partnerships.
- Existing South-South ties that have been strengthened by the addition of one or more EU partners that 'contribute to strengthening the Partnership and support it by lending their knowledge, expertise and financial resources', therefore increasing the number of entities contributing to development challenges: 3 Partnerships.

- Previous partnerships that had already met the criteria and definition of Triangular Cooperation: 3 Partnerships
- Existing North-South ties that have been strengthened by the inclusion of a new provider from Latin America and the Caribbean, 'which has experience in responding to the same development challenge in a similar context to that of the Beneficiary, and shares its knowledge and expertise and, in certain cases, financial resources with the partnership', thus increasing the number of entities contributing to development challenges and the number of 'Southern' entities acting as cooperation providers: 2 partnerships.
- Partnerships formed as a result of the ADELANTE Window: 1 Partnership.

These data highlight **the ability of Triangular Cooperation to trigger processes in which previous relationships evolve towards more open models, allowing the potential of more actors from different nationalities and backgrounds to be fully maximised.**

Within this perspective, the detailed study during the joint ex post analysis exercises on the success of the Initiatives will provide evidence on the strongest and weakest scenarios for the effectiveness of Triangular Cooperation and for the consolidation of these relationships in the future. Likewise, it will provide us with elements to guide the ADELANTE Window in order to maximise the greatest potential from all the scenarios.

In terms of the **collaborating entities**

Finally, of the 15 collaborating entities, it is worth noting that 12 are from Latin America and 3 are from the European Union, which highlights **the capacity of Triangular Cooperation to maximise the knowledge and expertise from all areas and not only from traditional providers.**

Of the 12 collaborating entities from Latin America, the majority are from Argentina (5), followed by Costa Rica (2), Uruguay (2), Colombia (1), Mexico (1) and Paraguay (1). The 3 representing the European Union are from Spain (2) and Italy (1). In both cases, the geographical scope is highly aligned with the countries of origin of the Partnership member entities.

The 15 participating entities also represent different types of actors, reinforcing the 'multi-stakeholder' and 'multi-level' approach.

The 15 Triangular Cooperation Initiatives of the ADELANTE Window 2021

94 activities

The 'events' were the most popular group of activities, which included workshops (24), seminars (18) and congresses (3). Also worth highlighting are the number of study visits (17) and internships (1) within the 'missions' group. These figures show that **this type of activity genuinely reflects the spirit and definition of Triangular Cooperation in terms of 'sharing knowledge and experience,' and has been at the centre of the Window 2021.**

It is also worth mentioning the set of consultancies (18) and studies (10), which are complementary activities alongside the core processes of knowledge building within the framework of the Initiatives; most of which have yielded products that serve as inputs or outcomes of the events and missions, thus reinforcing the scope and quality of the Initiatives.

With regard to the courses (3), it seems that these could be maximised even more, especially as the ADELANTE Window provides for 'the possibility to design and organise a newly created training experience, oriented towards the objectives of the Initiative', as well as the express invitation for third parties to participate. This openness to third party participation in the courses and the congresses provides the opportunity to increase the direct impact of the Initiatives, without detracting from the triangular approach.

The ADELANTE Window 2021 has been affected by the COVID-19 pandemic, which has led to more hybrid and virtual activities than initially planned. In addition, as a result of the wave of infections that took place during the months of December and January, in the midst of implementing the activities of the ADELANTE Window 2021, many had to be reformulated, including those in very advanced stages of organisation. However, despite the necessary adjustments to some of the work plans, the final conclusions point to a high number of insights gained in each Initiative.

All of the face-to-face activities took place in the countries of origin of the Partnership member entities. As can be seen below, there is a strong link between the nationality of the Partnerships and the geographical scope of the ADELANTE Window.

2,171 individuals directly benefiting

For the ADELANTE Window, direct beneficiaries are all individuals (natural persons) participating in the activities of the Initiatives.

Due to the type of activities of the ADELANTE Window, the vast majority (about 80%) of the direct beneficiaries are part of or are associated with the Partnership member entities. This demonstrates **the potential of Triangular Cooperation to bring together teams and get them involved, and moreover to foster capacity building among the entities by harnessing knowledge and insights.**

In addition, some activities that were designed as 'open', such as courses and congresses, also have the potential to connect the entities' teams with third party specialists and experts, which is a strong added value.

It is worth noting that the final beneficiaries of the ADELANTE Window are the persons or groups of persons (natural persons) who will benefit from a development process, enabled by applying the knowledge generated. These will be addressed in future reports on the ADELANTE Window 2021.

Looking to the future: networks and models

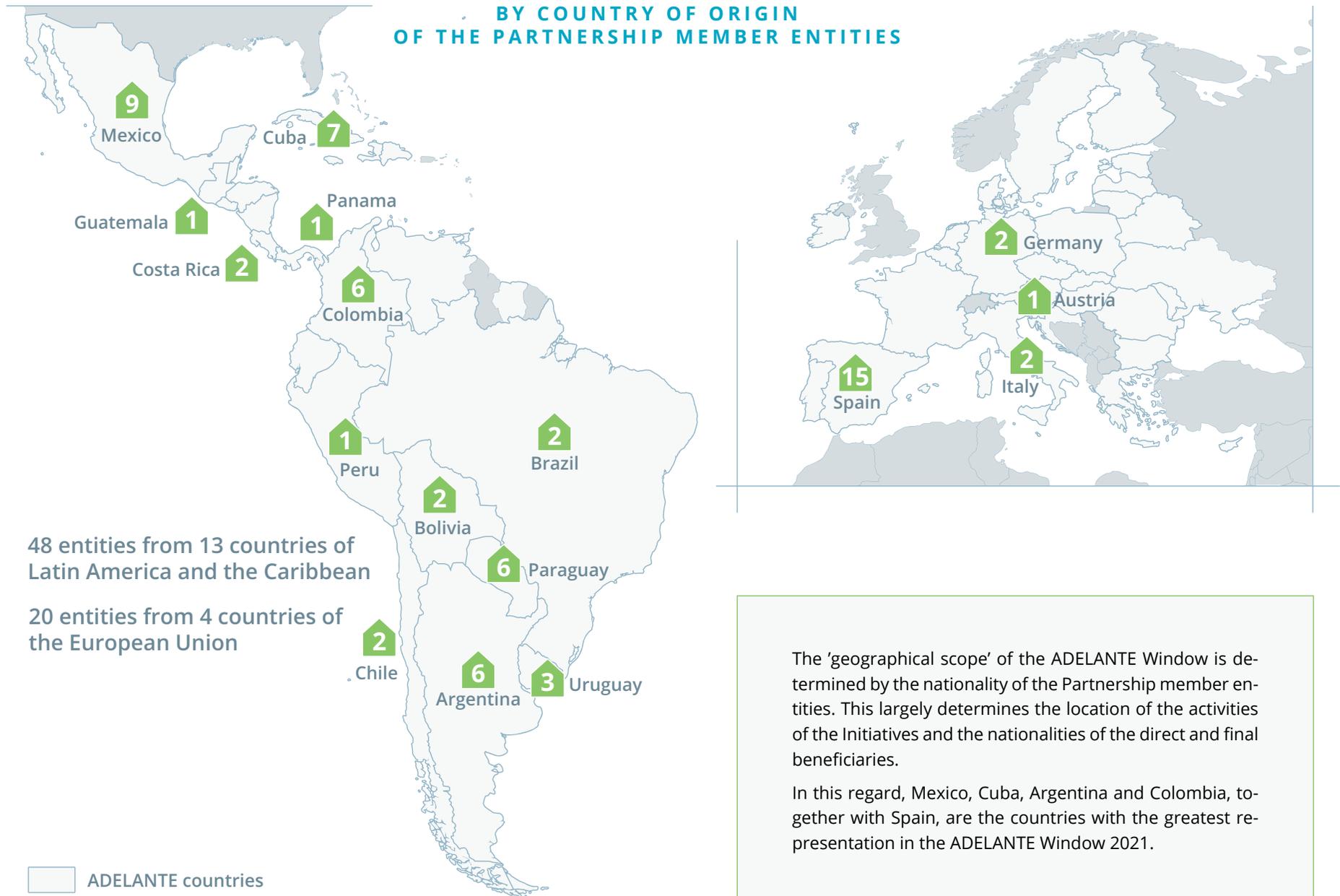
Building on the ADELANTE Window's concept of the Initiatives:

The Initiatives are based on the premise of harnessing the knowledge and expertise of the Partnership's member entities, in order to generate new knowledge that can be applied to respond effectively to a development challenge. Ideally, this new knowledge is collected and systematised through models or prototypes that facilitate its practical application, especially when pilot experiences or similar experiences have taken place. This logic in itself results in the capacity building of the entities and of the Partnership itself, which is one of the first elements of added value of Triangular Cooperation, in addition to fostering the creation of specialised networks with a broader scope than the Partnership on its own.

As of today, we can affirm that:

- The vast majority of the entities that have participated in the ADELANTE Window 2021 claim to have strengthened their capacities, and their ties with the other entities in the Partnership have been strengthened as well.
- At least 10 out of the 15 Partnerships aim to create a specialised network or platform, thanks to their joint work within the Initiative.
- At least 8 out of the 15 Initiatives have created models or prototypes that enable the application of the knowledge generated.

The geographical scope of the ADELANTE Window 2021



BY THE LOCATION OF THE ACTIVITIES

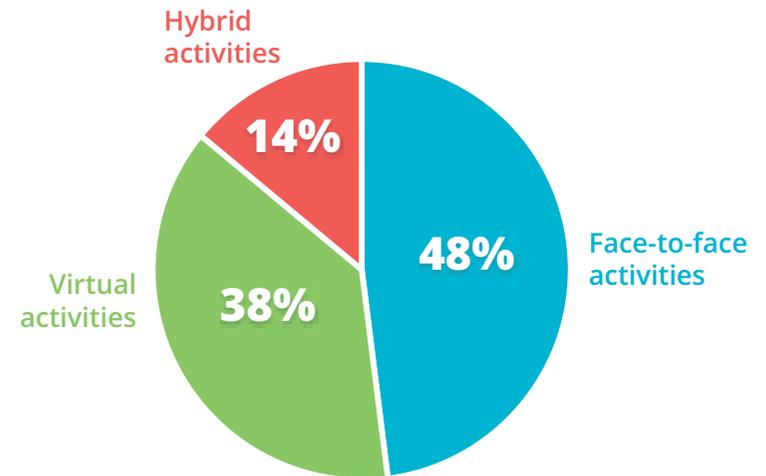
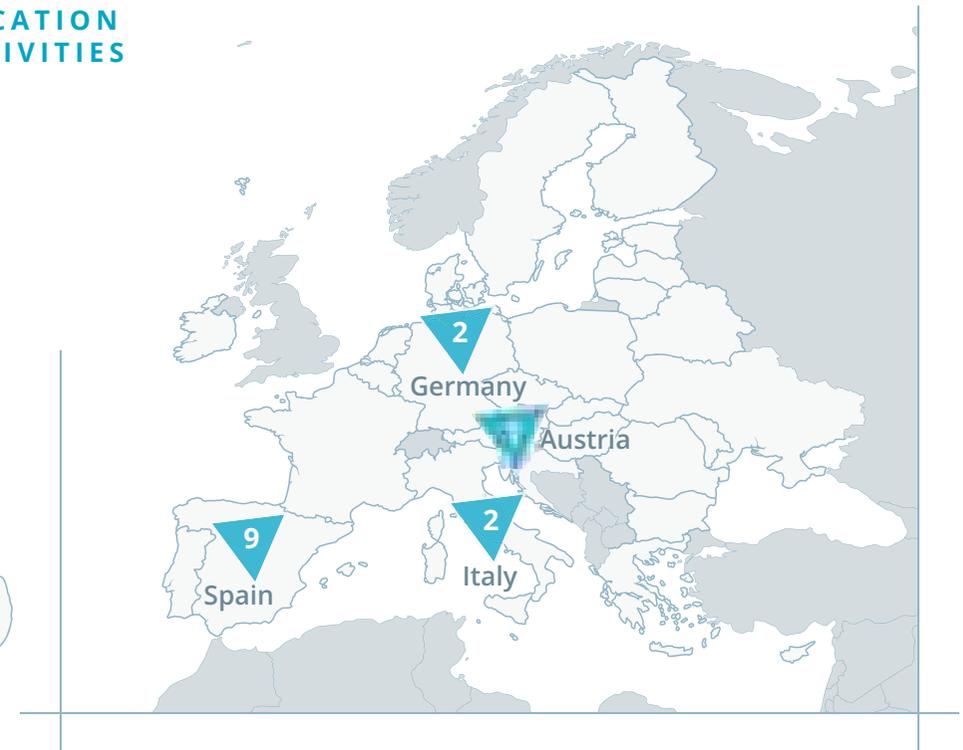


90 activities* implemented in 11 Latin American and Caribbean countries

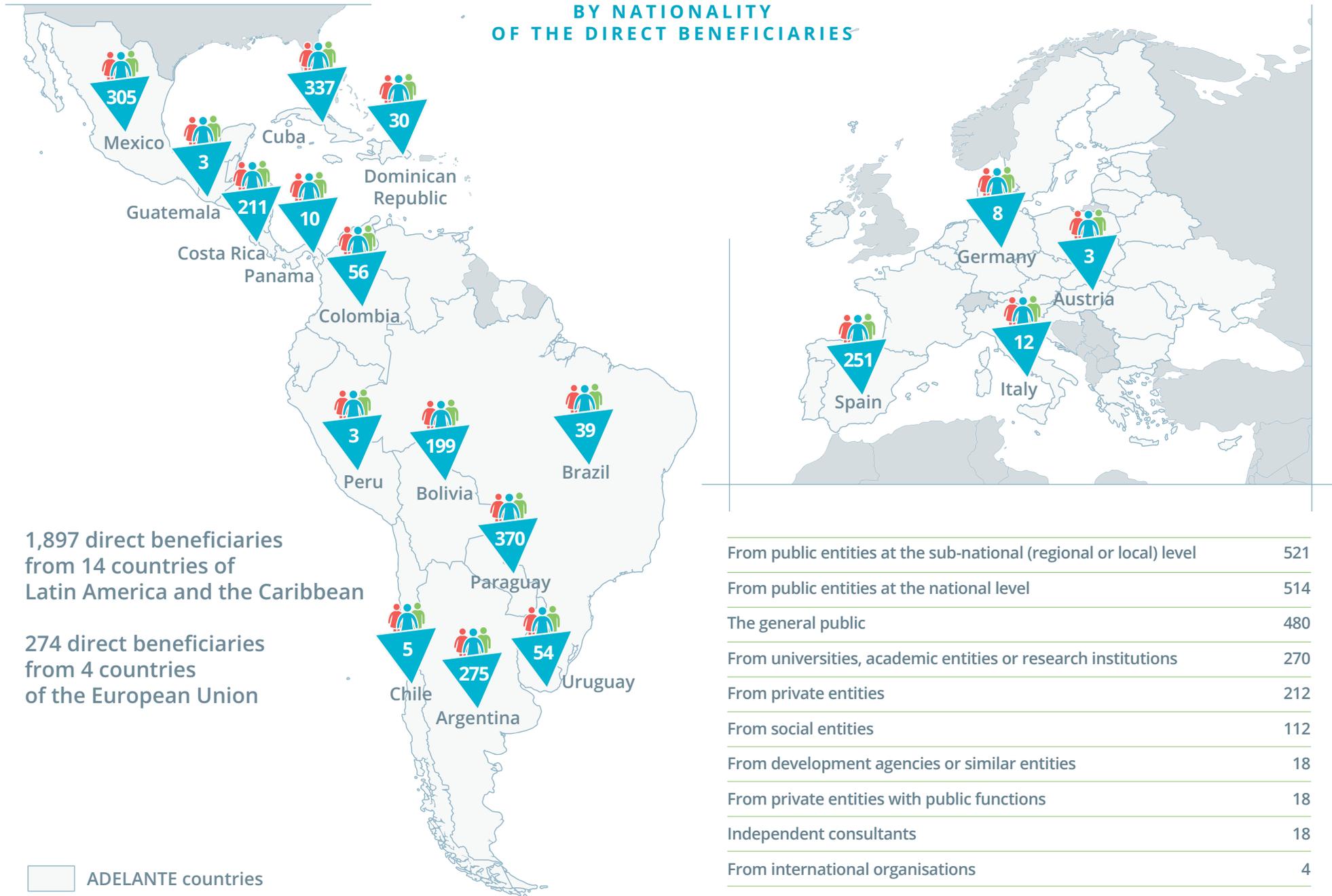
14 activities* implemented in 4 European Union countries

* Some hybrid activities have taken place simultaneously in several countries, so these activities are counted more than once on this map.

 ADELANTE countries



BY NATIONALITY OF THE DIRECT BENEFICIARIES



From public entities at the sub-national (regional or local) level	521
From public entities at the national level	514
The general public	480
From universities, academic entities or research institutions	270
From private entities	212
From social entities	112
From development agencies or similar entities	18
From private entities with public functions	18
Independent consultants	18
From international organisations	4
From regional organisations	4

The sectoral approach of the ADELANTE Window 2021

The 'sectoral approach' of the ADELANTE Window is shaped by the 2030 Agenda for Sustainable Development. Rather than considering 'sectors' or 'intervention topics', the direct (primary SDG) or indirect (secondary SDG) contribution to the Sustainable Development Goals and their targets will always be considered.

Of the 15 ADELANTE Window 2021 Initiatives, 8 contribute to SDG 8, addressing 9 of its 10 targets. In addition to this, 7 Initiatives contribute to SDGs 7, 9, 11 and 12. In this regard, the ADELANTE Window 2021 is especially oriented towards objectives under the theme of 'Prosperity'. This is consistent with the fact that private entities are highly involved.

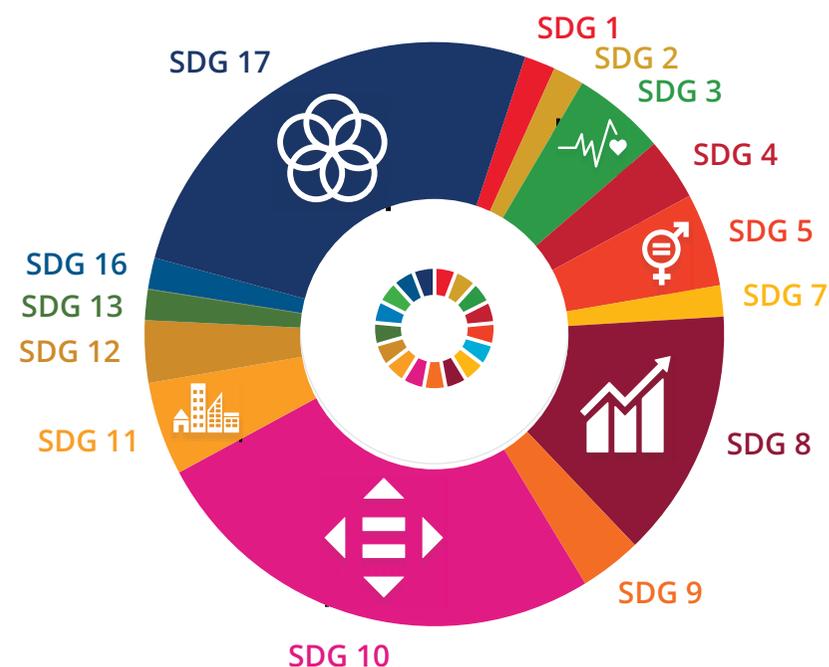
Following this are the goals within the theme of 'People', with 8 contributions to SDGs 1, 2, 3, 4 and 5, although none have more than 3 contributions; a far cry from SDG 8 as mentioned above.

It is noteworthy that only 1 Initiative contributes to SDG 16, the goal under the theme of 'Peace'.

It is also worth noting that only 1 Initiative contributes to SDGs 13, 14 and 15, under the theme of 'Planet', in a very different trend to that of Triangular Cooperation between the European Union and Latin America.

In line with the objectives of ADELANTE 2, all Initiatives tend to contribute to a certain extent to SDG 10. Within this objective, 12 Initiatives contribute to target 10.2, followed by target 10.3, to which 5 Initiatives contribute. Undoubtedly, these are the SDG 10 targets that are most aligned with the ADELANTE Window and consistent with the Triangular Cooperation itself. *Target 10.2. Social, economic and political inclusion. Target 10.3 Equal opportunities.*

In keeping with the definition of Triangular Cooperation, all ADELANTE Window 2021 Initiatives directly contribute to SDG 17. Within this framework, there is a strong focus on targets 6, 7 and 9, with a total of 15 contributions between them. *Target 17.6. Technology transfer. Target 17.7. Environmentally-sound technologies. Target 17.9. Capacity building.*



All contributions from all Initiatives are counted, including primary and secondary SDGs, as well as contributions to ADELANTE's SDGs 10 and 17.



Impact of the ADELANTE Window 2021

The Triangular Cooperation Initiatives are seen as a broader instrument than an activity, but less comprehensive than a project in terms of budget, time and scope. The implementation period demonstrates this approach, limited to 6 months in the ADELANTE Window 2021 and 8 months in the ADELANTE Window 2022.

Based on this premise, it is understood that during the implementation period, there is an intense and highly focused exercise involving knowledge 'sharing' (knowledge and experience that is 'offered' by the First and Second providers, which in turn, is 'tapped into' or 'harnessed' by the Beneficiaries), in order to 'generate' new knowledge, with the corresponding systematisation, modelling or parameter setting. Only in very few cases is it possible to 'apply' this new knowledge during the implementation period, and in these cases the pilot experiences are limited in time and scope. For this reason:

At the end of the implementation period, the impact of the Initiative is focused on:

- **The capacity building of each and every one of the Partnership's member entities**, thanks to the joint work dynamic of sharing knowledge, which is organised through a series of activities and a work plan / methodology that is meticulously designed for this purpose.
- **Strengthening the Partnership itself**, thanks to the joint work dynamic and the added value of generating new knowledge (with the corresponding systematisation, modelling or parameter setting), often becoming a **catalyst for the creation of networks or specialised platforms that address shared challenges, thus further contributing to SDG 17 - Partnerships to Achieve the Goals.**

In the ADELANTE Window, direct beneficiaries are considered to be the individuals who participate in the activities of the Initiatives, the vast majority of whom (around 80% in the case of the ADELANTE Window 2021) belong to or are affiliated with the Partnership member entities.

As proof of the success of the ADELANTE Window in this sense, it is worth recalling the following information: a) the vast majority of the entities that have participated in the ADELANTE Window 2021 affirm that they have benefited from capacity building and have strengthened their ties with the other entities in their respective Partnerships, b) at least 10 out of 15 Partnerships intend to create a specialised network or platform, thanks to the joint work carried out in the framework of the Initiative and

the new knowledge generated, and c) at least 8 out of the 15 Initiatives have created models or prototypes that facilitate the application of the knowledge acquired.

In the upcoming months, the impact of the Initiative will focus on:

- **The impact on development**, in terms of the Beneficiary entities addressing the development challenge and applying the knowledge generated, as well as any other entity carrying out the same exercise, including members of the Partnership and third parties.

This development impact is closely linked to the real contribution of the Initiatives and the ADELANTE Window to the 2030 Agenda, which is the ultimate goal of the ADELANTE 2 Programme as well as all of DG INTPA's interventions. This contribution is a key element in terms of objectives, targets and indicators, from the formulation phase (expectations) to the final ex post report (real contribution).

In the ADELANTE Window, final beneficiaries are considered to be the individuals or groups of people who will benefit from the development process, by applying the knowledge generated. This figure will be further defined throughout the formulation of the ex post reports.

In order to understand whether the ADELANTE Window has been successful in terms of its impact, the above-mentioned annual ex post reports will be key, in which the attention, dialogue and reflection carried out with the Partnerships will address this aspect. The Systematisation Documents for the following annual Windows will give a detailed account of each level of impact, taking into account all the information provided in the subsequent reports.

Source of all information: ADELANTE Extranet



Next steps

Joint ex post analysis exercise
(1 year after finalising the implementation
of each Initiative).

The ADELANTE Team

The ADELANTE Team has contributed to improving the quality of each of the Initiatives, as their participation and contributions have been essential in the final formulation phase and throughout implementation. The Team will also be essential in the joint ex post analysis exercises.

The quality of the Initiatives is understood as their formulation and implementation aligned with the definition of Triangular Cooperation as a modality, their correct management, the achievement of their objectives and the effective contribution to the 2030 Agenda.

To this end, a two-tier level of dialogue has been maintained through the 'quality management meetings' and 'strategic meetings', in addition to the 'official kick-off meeting', the 'official mid-term meeting' and the 'official closure meeting', in which the European Union Delegations are expected to participate.

With regard to management, in the interest of agility and flexibility, as well as a rapid response approach, the funds allocated through the ADELANTE Window have been completely managed by the ADELANTE Team. This process, which involves the logistical coordination and direct contracting of logistical services, transport and professional services associated with the activities, has been jointly carried out with the coordinating entity of each Initiative and remains aligned with the objectives, the intervention methodology and the Initiative's action plan.

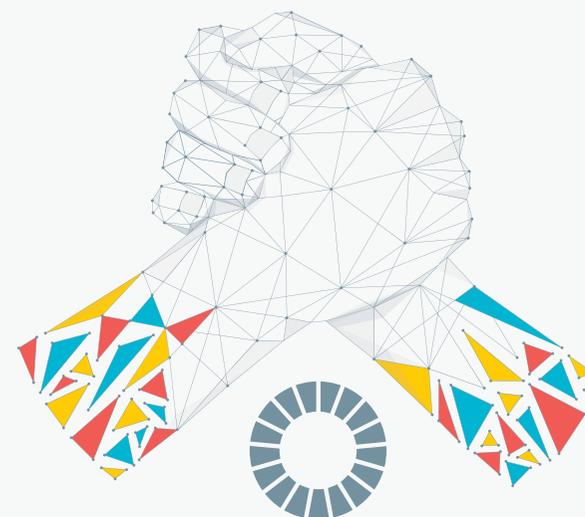
Through the ADELANTE team, the European Union's participation in the Partnership has been ensured, with a role that goes far beyond that of a donor and can be compared to that of a Second provider, within the truest sense of Triangular Cooperation.



Triangular Cooperation Window

European Union
Latin America and the Caribbean

2021-2024



Fostering triangular partnerships
for innovative initiatives with
a strong impact on the 2030 Agenda.





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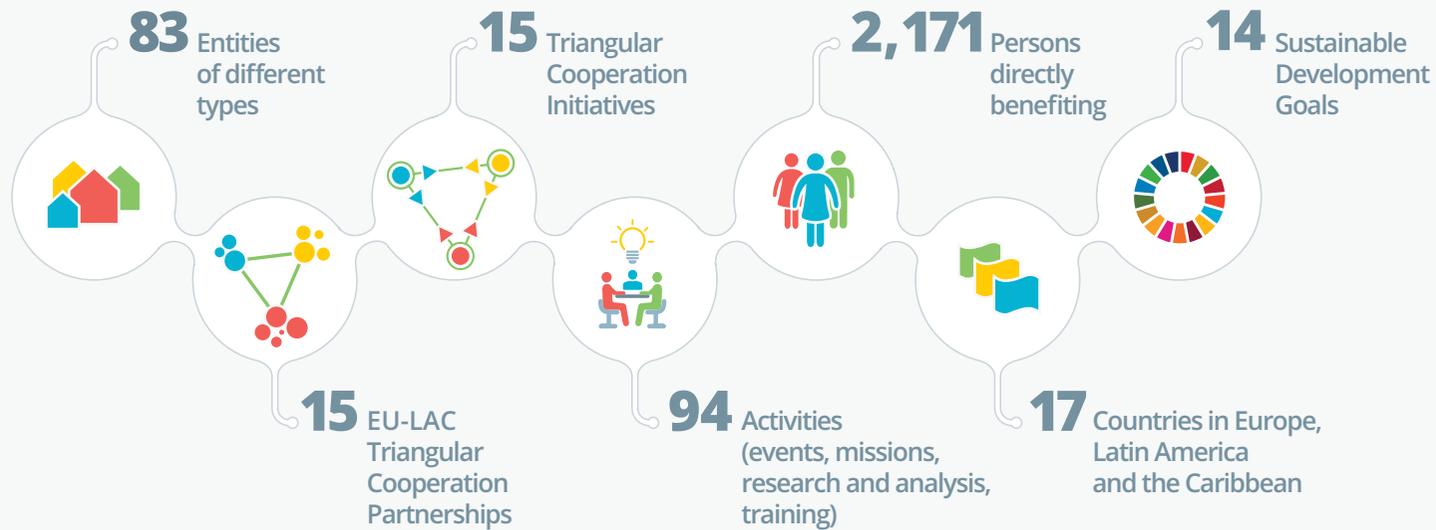


*This report has been produced with financial support from the European Union.
The contents of this report are the sole responsibility of ADELANTE 2 and do not in any way reflect the views of the European Union.*

AdelanteWindow2021

IMPACT REPORT

Joint ex post analysis exercises - year 1



F E B R U A R Y 2 0 2 4

AdelanteWindow2021



EXECUTIVE SUMMARY

April 2022

The Effectiveness of the Triangular Cooperation Initiatives of the ADELANTE Window 2021

OBJECTIVE

Capacity building in the Partnership member entities.

The strengthening of the Partnerships themselves, thanks to the dynamics of joint work under the Triangular Cooperation modality and the added value of generating new knowledge.

ASSESSMENT

- 15 Initiatives were co-financed by the ADELANTE Window 2021.
- 14 Initiatives finalised implementation and submitted their implementation report in a timely manner.
- 14 Initiatives received approval of their implementation reports, thus fulfilling all of the commitments to date with the ADELANTE Window / DG INTPA / European Union.
- 14 Initiatives were effective: Under the Triangular Cooperation modality, they achieved their objective as envisioned in the formulation phase, adhering to the work plan and efficiently managing resources.

May 2023

The impact of the Triangular Cooperation Initiatives of the ADELANTE Window 2021

OBJECTIVE

Continuity of the Partnerships.

The application of knowledge generated through capacity building.

To meet the development challenge that gave rise to the Initiative (Beneficiary entities) and to increase the impact of its interventions (Provider entities) with the necessary quality and guarantees.

Future prospects.

ASSESSMENT

- 14 Partnerships were invited to carry out the ex post exercise.
- 14 Initiatives have been analysed.
- 14 Initiatives have had an impact.

On the continuity of the Partnerships:

[SDG 17 - Partnerships to achieve the goals].

- 7 Partnerships have maintained long-term continuity.
- Of these, 3 Partnerships have expanded their membership.
- 4 Partnerships have not maintained continuity over time, but the member entities have continued bilateral collaboration in the core areas of the Initiative.

With regard to the application of the knowledge generated:

- In 14 of the Partnerships, Beneficiary entities have applied the knowledge generated.
- Of these, in 7 Partnerships the Provider entities have also applied the knowledge generated

With regard to impact:

[Contribution to the 2030 Agenda as a whole, the ultimate goal of the ADELANTE Window, ADELANTE 2 and all EU interventions].

- 12 Partnerships have seen how the application of knowledge has enabled the Beneficiary entities to address the development challenge that gave rise to the Initiative, with the necessary quality and guarantees.
- Of these, in 7 the application of knowledge also by the Provider entities has increased the impact of their interventions.

With regard to future prospects:

- 14 Partnerships are looking to the future and have shown interest in the following ex post exercise.

Source: ADELANTE Extranet statistical system.

This joint ex post analysis exercise was carried out between March and May 2023 with the 12 Initiatives that showed interest. The remaining two carried out the exercise in the months of January and February 2024. This Impact report, dated 'February 2024', collects the results of all 14 exercises.

The 15 Triangular Cooperation Initiatives co-financed under the ADELANTE Window 2021

- Biomass recovery model in the forestry sector
- Comprehensive care for Chagas disease
- Contributing to the digital transformation of manufacturing SMEs
- Contributing to the social inclusion of the deaf
- Contribution to sustainable rural production through a Gender-sensitive and Cultural Approach
- Increasing competitiveness through an innovation-driven local agenda
- Innovative Laboratory for Reciprocal Entrepreneurship in the Social Economy (LIDERES)
- Public policies to promote Responsible Business Conduct at the local level
- Quinoa Initiative
- Smart Cities
- Soft Landing COxDE for Colombian impact-driven start-ups
- Strengthening value chains and their contribution to the SDGs
- Telemedicine for social inclusion
- Training in Restorative Justice and Therapeutic Jurisprudence
- Workshop schools for employment and entrepreneurship

More information on each of the Initiatives:
<https://www.adelante2.eu/en/initiatives-list>

ADELANTE Window 2021 summary report:
<https://www.adelante2.eu/docs-pdf/Summary-Report-ADELANTE-Window-2021-EN-June-22.pdf>

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April 2022 - The Effectiveness of the Triangular Cooperation Initiatives of the ADELANTE Window 2021

The finalisation and closure of the Initiatives.

Implementation of the 15 Triangular Cooperation Initiatives (Initiatives) co-financed through the ADELANTE Window 2021 began in August 2021 and ended in April 2022.

During that time, the 'official closure meetings' of each of the Initiatives were held, providing enriching and useful opportunities for joint reflection and learning. These meetings were attended by all stakeholders, both from DG INTPA / European Union (including the relevant EU Delegations) and the Partnerships.

Subsequently, an intensive review was carried out by the ADELANTE Window Team on the 'implementation reports' submitted by the Partnerships, in order to correctly conclude the implementation period.

The objective / effectiveness of the Initiatives.

As stated in item A.4.b of the Guidelines for applicants, the Initiatives 'are understood as having a broader scope than an activity but less broad than a project (in terms of budget, time and scope)', featuring an approach that is consistent with the characteristics of Triangular Cooperation. In terms of the time frame, there is a maximum execution period of between 180 days (ADELANTE Window 2021, the subject of this Report) and 270 days (ADELANTE Window 2023).

Based on this data, it is understood that during the implementation period there is an intense exercise that consists of 'sharing' knowledge and experience. This knowledge and experience is 'requested' and 'harnessed' by the Beneficiary entities in order to respond to their respective development challenges, and is 'offered' by the First and Second providers.

This 'triangular knowledge sharing approach' is possible thanks to the joint collaboration during the implementation phase, coordinated through a series of activities and a work plan (intervention methodology) that are meticulously designed for this purpose; all of which aims to 'generate' new knowledge, with its corresponding systematisation, modelling or parameter setting. However, due to the nature of the implementation phase, this is very rarely 'apply' during that period (pilot experiences, limited in time and scope).

Therefore, in line with the usual intervention practice under the Triangular Cooperation modality, once the implementation period of the Initiatives has concluded, the focus shifts to:

Capacity building in the Partnership member entities.

This means that the objectives of the Initiatives, understood in terms of effectiveness (objectives of the work to be achieved at the end of implementation), are formulated in terms of 'capacity building' and not in terms of 'process or development impact', and are focused on 'the entities' and not on the 'final beneficiaries'; on the understanding that the development impact for the final beneficiaries will be achieved later on through the application of the knowledge acquired over time.

In addition, we must not forget the definition of Triangular Cooperation itself, which states that '*it is a horizontal modality centered on partnerships*'. In this sense, at the end of the implementation period of the Initiatives, in addition to capacity building, it is also focused on:

The strengthening of the Partnerships themselves, thanks to the dynamics of joint work under the Triangular Cooperation modality and the added value of generating new knowledge.

The assessment of the level of effectiveness of the Initiatives

The information shared (meetings) and presented (reports) by each Partnership was analysed by the ADELANTE Window Team in order to conduct a rigorous final assessment of the level of effectiveness of each of the Initiatives.

In order to establish the level of effectiveness of the Initiatives, the ADELANTE Window has a 'quality marker system' to synthesise the exercise and standardise the results. There are 19 markers developed within the Triangular Cooperation approach, which focus on relevance, efficiency, effectiveness, potential impact, potential sustainability and the incorporation of cross-cutting approaches (see Annex A).

It is worth noting that the participation and involvement of the ADELANTE Window Team from the formulation phase and throughout the implementation of each Initiative, with a commitment to the quality of the process as 'one of the partners', has provided the Team with significant knowledge of the entire process and the possibility of adding considerable value when carrying out this final assessment.

As a result of this assessment, we can confirm that:

- **15 Initiatives were co-financed by the ADELANTE Window 2021.**
- **14 Initiatives finalised implementation and submitted their implementation report in a timely manner.**
- **14 Initiatives received approval of their implementation reports, thus fulfilling all of the commitments to date with the ADELANTE Window / DG INTPA / European Union.**
- **14 Initiatives were effective: Under the Triangular Cooperation modality, they achieved their objective as envisioned in the formulation phase, adhering to the work plan and efficiently managing resources.**

Source: ADELANTE Extranet statistical system.

May 2023 - The impact of the Triangular Cooperation Initiatives of the ADELANTE Window 2021

After the finalisation and closure of the Initiatives.

Upon concluding the implementation period, the challenge for each of the Partnerships was to 'apply' the knowledge generated in order to meet the development challenges initially presented (in the case of the Beneficiary entities), and to increase the impact of their interventions (in the case of the Provider entities).

In turn, the challenge for the ADELANTE Window Team was to ensure its availability to support the Partnerships and to monitor the progress over time of the processes initiated during implementation, as well as their corresponding impact.

The impact of the Initiatives..

Based on the characteristics of Triangular Cooperation as a modality, once the capacity building of the Partnership member entities and of the Partnerships themselves has been confirmed (effectiveness), the ADELANTE Window's focus has been on the progress made over time in the processes initiated during implementation (impact), centred on the following four aspects:

Continuity of the Partnerships.

The application of knowledge generated through capacity building.

To meet the development challenge that gave rise to the Initiative (Beneficiary entities) and to increase the impact of its interventions (Provider entities) with the necessary quality and guarantees.

Future prospects.

Assessment of the level of impact of the Initiatives one year after their completion - Joint ex post analysis exercises - year 1.

In order to determine the scope of the aspects mentioned in the previous point, the policy framework of the ADELANTE Window provides for 'joint ex post analysis exercises' (ex post exercise) for each of the co-financed Initiatives, on an annual basis.

Not only is the implementation of these exercises included as one of the four phases of the management cycle of the Initiatives, but they are also a substantial part of the ADELANTE Window approach, reflecting the particular commitment of DG INTPA / European Union to the sustainability and impact of the co-financed interventions.

In this regard, and as envisioned in item A.5.b of the Guidelines for applicants, the corresponding ex post exercises began one year after concluding the Initiatives co-financed by the ADELANTE Window 2021.

In order to ensure joint work with the Partnerships, the exercises were developed according to the following process: a) Communication to the Partnership about the start of the process and explanation of the objectives and work dynamics; b) An 'ex post meeting' with each of the Partnerships, presentation of the 'ex post form' (see Annex B), discussion on each of its guiding questions and final reflection; c) Invitation to each of the Partnerships to fill in the form on the ADELANTE Extranet; and d) Analysis and systematisation of the data, publication of the conclusions and dissemination of the results.

The information shared (meetings) and presented (form) by each Partnership was analysed by the ADELANTE Window Team in order to make a rigorous final assessment of the level of impact of each of the Initiatives one year after their completion.

As a result of this final assessment, we can confirm:

- **14 Partnerships were invited to carry out the ex post exercise.**
- **14 Initiatives have been analysed.**
- **14 Initiatives have had an impact.**

On the continuity of the Partnerships:

[SDG 17 - Partnerships to achieve the goals].

- **7 Partnerships have maintained long-term continuity.**
- **Of these, 3 Partnerships have expanded their membership.**
- **5 Partnerships have not maintained continuity over time, but the member entities have continued bilateral collaboration in the core areas of the Initiative.**

With regard to the application of the knowledge generated:

- **In 14 of the Partnerships, Beneficiary entities have applied the knowledge generated.**
- **Of these, in 7 Partnerships the Provider entities have also applied the knowledge generated**

With regard to impact:

[Contribution to the 2030 Agenda as a whole, the ultimate goal of the ADELANTE Window, ADELANTE 2 and all EU interventions].

- **14 Partnerships have seen how the application of knowledge has enabled the Beneficiary entities to address the development challenge that gave rise to the Initiative, with the necessary quality and guarantees.**
- **Of these, in 7 the application of knowledge also by the Provider entities has increased the impact of their interventions.**

With regard to future prospects:

- **14 Partnerships are looking to the future and have shown interest in the following ex post exercise.**

Source: ADELANTE Extranet statistical system.

In the following pages, an **'impact factsheet'** is presented for each Initiative, with a synthesis of the main results of the exercise.

Each factsheet also sets out the factors that the Partnerships consider to have enabled or hindered impact, as described above.

In some cases, certain relevant elements are highlighted  that demonstrate a strong added value.

12 of the 14 Partnerships showed their interest in carrying out the joint ex post analysis exercises one year after the end of the Initiatives, as foreseen in the ADELANTE Window management cycle. These exercises took place throughout the months of March, April and May 2023. The two remaining Partnerships joined the process later, with these two exercises taking place in the months of January and February 2024. This Impact report includes the results of all 14 exercises.

We trust that this exercise and the corresponding publication of results will be useful for the entities and Partnerships that have participated, as well as for those that are currently involved in ADELANTE Window Initiatives or in projects of the different funds co-financed by ADELANTE 2.

We are also confident that it will be useful for all the actors involved in the Triangular Cooperation system, by providing evidence and encouraging reflection on the effectiveness, impact and sustainability of development initiatives carried out under this modality.

Recalling that the ex post exercise is organised on an annual basis, the second exercise of the ADELANTE Window 2021 will take place in 2024. The first exercise of the ADELANTE Window 2022 will also take place at that time.



Second joint ex post analysis exercise ADELANTE Window 2021

(2 years after completing implementation of each Initiative).

First joint ex post analysis exercise ADELANTE Window 2022

(1 year after completing implementation of each Initiative).

Summary table of the impact

Joint ex post analysis exercise - year 1

	Effectiveness (achieve the objective - capacity building of the entities and the Partnerships - at the end of the implementation period)	Continuity of the Partnership				Application of the knowledge generated			Impact		Future prospects
		Partnership has not maintained continuity over time		Partnership has maintained continuity over time		The knowledge generated has not been applied	The knowledge generated has been applied		Beneficiary entities: address the development challenge that gave rise to the Initiative with the necessary quality and guarantees.	Beneficiary entities + Provider entities: increased the impact of their interventions	
		Partnership member entities have not continued collaborating in the core areas of the Initiative	Partnership member entities continue to work together in the core areas of the Initiative	The composition of the partnership has not changed	The composition of the Partnership has grown to include more members		By the Beneficiary entities	By the Beneficiary entities and the Provider entities			
Biomass recovery model in the forestry sector	●		●				●		●		●
Comprehensive care for Chagas disease	●			●				+		+	●
Contributing to the digital transformation of SMEs	●			●			●		●		●
Contributing to the social inclusion of the deaf	-	-	-	-	-	-	-	-	-	-	-
Contribution to sustainable rural production	●	●					●		●		●
Increasing competitiveness	●		●				●		●		●
Innovative Laboratory for Reciprocal Entrepreneurship	●			●				+		+	●
Public policies to promote Responsible Business	●				+			+		+	●
Quinoa Initiative	●				+			+		+	●
Smart Cities	●		●				●		●		●
Soft Landing COxDE for Colombian start-ups	●			●				+		+	●
Strengthening value chains	●		●					+		+	●
Telemedicine for social inclusion	●	●					●*		●*		●
Training in Restorative Justice	●				+			+		+	●
Workshop schools for employment	●		●				●		●		●

Biomass recovery model in the forestry sector

A TRIANGULAR COOPERATION INITIATIVE MEXICO • PERU • SPAIN • EUROPEAN UNION



» More information



Objective

(reached upon finalising the implementation period)

This Triangular Cooperation Initiative strengthened the capacities of the Partnership member entities in defining and implementing a biomass recovery model in the forestry sector, based on harnessing the potential of forestry clusters and other industries in the area, resulting in a major impact on job creation in this sector and aiming to replicate this experience in both Latin America and Europe.

Continuity of the Partnership

STARTING POINT: Existing North-South relationship that has been strengthened by the incorporation of Latin American and Caribbean partners as First providers.

The Partnership, as such, has not been consolidated and has not been maintained over time.

However, the Partnership member entities have continued their bilateral collaboration on high-impact projects in the core areas of the Initiative

Application of the knowledge generated

The knowledge generated has been applied by the Beneficiary entity.

It is also worth noting the use and application of such knowledge by the First provider. This has led them to gain greater prominence in their scope of action, creating spaces for collaboration with more actors.

During its implementation, the Initiative involved final beneficiaries (industries and other actors in the forestry sector).

The Beneficiary entity has maintained close ties and collaboration with these groups, even extending the scope, who have benefited and have applied the knowledge generated during the Initiative as well as from related actions.

Impact

Applying this knowledge has enabled the Beneficiary entity to successfully tackle the development challenge that gave rise to the Initiative with the necessary quality and guarantees.

Future prospects

Maintain bilateral relations between the different Partnership member entities, as well as bring in new entities from each of the territories.

Continue to make progress in applying knowledge by the Beneficiary entity.

Continue to make progress in the transfer of knowledge to the beneficiary groups, monitoring and evaluating the impact in their respective areas of intervention.

Harness the working dynamics and the corresponding lessons learnt to encourage action on a broader scale.

 **First steps towards an Ibero-American biomass platform.**

FACTORS THAT HAVE ENABLED IMPACT

The relevance of the intervention methodology designed for the Initiative.

FACTORS THAT HAVE HINDERED IMPACT

-

NEW EX POST EXERCISE

Yes (2024)

Comprehensive care for Chagas disease

A TRIANGULAR COOPERATION INITIATIVE **BOLIVIA • PARAGUAY • SPAIN • EUROPEAN UNION**



[» More information](#)

BENEFICIARY



FIRST PROVIDER



SECOND PROVIDER



Objective

(reached upon finalising the implementation period)

This Triangular Cooperation Initiative has led to capacity building among the professionals of Paraguay's National Chagas Disease Control Programme (PNCP), and at the same time has laid the foundations for replicating a successful model of comprehensive care (diagnosis and treatment) for Chagas disease. It has also provided new insights, leading to improvements in the model, which is now available to other endemic and emerging countries as an effective contribution to the current challenges of health systems in Latin America and the Caribbean and certain European countries.

Continuity of the Partnership

STARTING POINT: Existing North-South relationship that has extended its scope to include more Beneficiary entities in Latin America and the Caribbean.

The Partnership, as such, has been strengthened and maintained over time.

The dynamic of collaboration and joint work between all the Partnership member entities involved in the Initiative has been maintained.

In addition, a working group has been set up which has made it possible to replicate the knowledge generated within the framework of the Initiative, reaching more direct beneficiaries.

Application of the knowledge generated

The knowledge generated has been applied by the Beneficiary entity.

It is also worth noting the use and application of such knowledge by the First provider. This has led them to gain greater prominence in their scope of action, creating training opportunities together with other Bolivian entities.

During implementation, the Initiative involved final beneficiaries (living in the areas affected by Chagas disease in Paraguay).

The Beneficiary entity has continued to work closely with these groups, which have benefited from a greater capacity to detect and provide comprehensive care for patients with Chagas disease in Paraguay.



Joint preparation of an epidemiological survey by the Beneficiary entity and the Second provider, which has made it possible to identify the incidence of Chagas disease in Paraguay's Chaco region.

Impact

Applying this knowledge has enabled the Beneficiary entity to successfully tackle the development challenge that gave rise to the Initiative with the necessary quality and guarantees. At the same time, the other Partnership member entities have increased the impact of their interventions.

Future prospects

Maintain the working dynamic of the Partnership and its receptiveness to new entities.

Continue to make progress in applying knowledge from the Beneficiary entity.

Continue to make progress in the transfer of knowledge to the beneficiary groups, monitoring and evaluating the impact in their respective areas of intervention.

Maintain the communication and visibility approach of the ADELANTE Window as a guarantee of quality.

FACTORS THAT HAVE ENABLED IMPACT

The relevance of the knowledge generated as a response to the objectives of the beneficiary entities and of the final beneficiary groups.

The identification of topics that are highly relevant to all Partnership member entities.

The establishment of lines of action with a long-term vision beyond the implementation period.

NEW EX POST EXERCISE

Yes (2024)

Contributing to the digital transformation of manufacturing SMEs

A TRIANGULAR COOPERATION INITIATIVE BRAZIL • CUBA • MEXICO • SPAIN • EUROPEAN UNION



» More information

BENEFICIARY



FIRST PROVIDER



SECOND PROVIDER



Objective

(reached upon finalising the implementation period)

This Triangular Cooperation Initiative strengthened the capacities of the Partnership member entities to engage in dialogue with the business sector, and to respond to their needs related to manufacturing processes, particularly in terms of the digital transformation processes of manufacturing SMEs, thus positioning the university as a key player in the productive sector and in sustainable economic growth.

Continuity of the Partnership

STARTING POINT: Existing North-South and South-South relationship that was strengthened by the combination of both modalities (the Beneficiary entity being the unifying partner).

The Partnership, as such, has been strengthened and maintained over time.

The dynamic of collaboration and joint work between all the Partnership member entities in the core areas of the Initiative has been maintained.

In addition, new entities are in the process of being incorporated.

Application of the knowledge generated

The knowledge generated has been applied by the Beneficiary entity.

This application of knowledge has allowed them to lead important processes at the regional and national level, as well as the development and dissemination of numerous academic and specialised initiatives.



Agreement with the Scientific and Technological Park of Matanzas for the creation of a small and medium-sized enterprise (SME) providing 3D services for the biomedical sector.



Award from the Territorial Delegation of the Ministry of Science, Technology, and the Environment of Cuba.

During its implementation, the Initiative involved final beneficiaries (SMEs in the region).

The Beneficiary entity has maintained and even reinforced a close working relationship with these groups, who have benefited and have applied the knowledge generated during the Initiative and afterwards.



Technological initiatives in four SMEs in the region.

Impact

Applying this knowledge has enabled the Beneficiary entity to successfully tackle the development challenge that gave rise to the Initiative, with the necessary quality and guarantees.

Future prospects

Continue the Partnership's work dynamics and openness towards new entities.

Keep up the momentum of applying the knowledge generated by the Beneficiary entities.

Continue to make progress in the transfer of knowledge to the beneficiary groups, monitoring and evaluating the impact in their respective areas of intervention.

Maintain the communication and visibility dynamics associated with the ADELANTE Window as a guarantee of quality.

FACTORS THAT HAVE ENABLED IMPACT

The relevance of the knowledge generated as a response to the challenges of the Beneficiary entity.

The relevant partnership framework designed during the implementation of the Initiative.

The establishment of lines of action with a time-frame beyond the implementation period.

FACTORS THAT HAVE HINDERED IMPACT

The complex socio-economic situation in the beneficiary country.

NEW EX POST EXERCISE

Yes (2024)

Contribution to sustainable rural production through a Gender-sensitive and Cultural Approach

A TRIANGULAR COOPERATION INITIATIVE CUBA • MEXICO • SPAIN • EUROPEAN UNION



» More information

BENEFICIARY



FIRST PROVIDER



SECOND PROVIDER



Objective

(reached upon finalising the implementation period)

This Triangular Cooperation Initiative strengthened the capacities of the Partnership member entities in designing strategies and developing sustainable production initiatives that address the effects of climate change, effectively integrating a gender-sensitive and cultural approach.

Continuity of the Partnership

STARTING POINT: Existing North-South relationship that has been strengthened by the addition of Latin American and Caribbean partners as First providers.

The Partnership, as such, has not been consolidated and has not been maintained over time.

The member entities, while continuing to engage in bilateral collaboration, have not continued to work together in the core areas of the Initiative.

Application of the knowledge generated

The knowledge generated has been partially applied by some Beneficiary entities, more in terms of concrete actions than at the policy level.

During its implementation, the Initiative involved final beneficiary groups (producer units).

Some of the Beneficiary entities has continued to work closely with these groups, who have benefited and have applied the knowledge generated during the Initiative.

Impact

Applying the generated knowledge has enabled the Beneficiary entities to successfully tackle the development challenge that gave rise to the Initiative with the necessary quality and guarantees.

Future prospects

Maintain bilateral relations between Partnership member entities in order to identify new opportunities for the application of the knowledge generated, when the socio-economic situation of the beneficiary country allows for it.

For certain Beneficiary entities, maintaining support, monitoring and evaluating the application of the knowledge and the corresponding benefits by the final beneficiary groups.

FACTORS THAT HAVE ENABLED IMPACT

The alignment of the knowledge generated with the challenges faced by the final beneficiary groups (productive units).

FACTORS THAT HAVE HINDERED IMPACT

The complex socio-economic situation in the beneficiary country.

NEW EX POST EXERCISE

Yes (2024)

Increasing competitiveness through an innovation-driven local agenda

A TRIANGULAR COOPERATION INITIATIVE CUBA • MEXICO • SPAIN • EUROPEAN UNION



[» More information](#)

BENEFICIARY



FIRST PROVIDER



SECOND PROVIDER



Objective

(reached upon finalising the implementation period)

This Triangular Cooperation Initiative strengthened the capacities of the Partnership member entities for local innovation-based planning, as a particularly suitable development modality to address the challenge of establishing local actors as leaders in sustainable development (localisation of the 2030 Agenda), thus creating a model that can be applied in other contexts.

Continuity of the Partnership

STARTING POINT: Existing North-South and South-South relationship that was strengthened by the combination of both modalities (the Beneficiary entity being the unifying partner).

The Partnership, as such, has not been consolidated and has not been maintained over time.

However, some of the Partnership member entities continue to work bilaterally in the core areas of the Initiative.

Application of the knowledge generated

The knowledge generated has been applied by the Beneficiary entity.

This has enabled it to lead the development process designed during implementation, as well as to lead an important initiative in its scope of intervention.



Establishment of a company as an incubator for the Cienfuegos Science and Technology Park.



Invitation to the University of Sancti Spiritus, a member of another ADELANTE Window 2021 partnership, to join the board of directors of the company.

During its implementation, the Initiative involved final beneficiary groups (entrepreneurs).

The Beneficiary entity has continued to work closely with these groups, who have benefited and have applied the knowledge generated during the Initiative.

Impact

Applying this knowledge has enabled the Beneficiary entity to successfully tackle the development challenge that gave rise to the Initiative with the necessary quality and guarantees.

Future prospects

Maintain bilateral relations between the different Partnership member entities and add new entities with which to establish Triangular Cooperation models.

Continue to make progress in applying knowledge by the Beneficiary entity.

Continue to make progress in the transfer of knowledge to the beneficiary groups, monitoring and evaluating the impact in their respective areas of intervention.

Continue to seek national public and international funding to complete the development process designed during implementation of the Initiative, which remains relevant.

FACTORS THAT HAVE ENABLED IMPACT

The methodology used during implementation, which enabled a high level of ownership of the knowledge by the Beneficiary entity.

Synergy with national and regional policy priorities.

FACTORS THAT HAVE HINDERED IMPACT

–

NEW EX POST EXERCISE

Yes (2024)

Innovative Laboratory for Reciprocal Entrepreneurship in the Social Economy (LIDERES)

A TRIANGULAR COOPERATION INITIATIVE **BOLIVIA • MEXICO • SPAIN • EUROPEAN UNION**



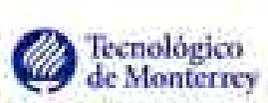
[» More information](#)

BENEFICIARY

FIRST PROVIDER

SECOND PROVIDER

COLLABORATING ENTITIES



Ashoka Mexico
Carolina Foundation

Objective

(reached upon finalising the implementation period)

This Triangular Cooperation Initiative strengthened the capacities of the Partnership member entities and various with whom they work in their territories, to design and implement models to support social entrepreneurship within the region (tapping into the unique characteristics of the region and the strengths of each of the actors), with the aim of contributing to the creation of territorial development models that reduce inequalities and promote social cohesion.

Continuity of the Partnership

STARTING POINT: Existing North-South and South-South relationship that was strengthened through the combination of both modalities (the First provider being the unifying partner).

The Partnership, as such, has been strengthened and maintained over time.

The dynamic of collaboration and joint work between all the Partnership member entities in the core areas of the Initiative has been maintained. This dynamic has made it possible to identify new areas of collaboration with a high added value.



CAINCO's participation in the Programme for the Transfer of Incubation Methodology to Universities, carried out by the Technological Institute of Monterrey and financed by the IDB Lab.

Application of the knowledge generated

The knowledge generated has been applied by all Partnership member entities.

This has led them to gain greater prominence in their scope of action, creating spaces for collaboration with more actors.

During its implementation, the Initiative involved final beneficiaries (entrepreneurial ecosystems).

The Partnership member entities have continued to work closely with these groups, even extending the scope, who have benefited and have applied the knowledge generated during the Initiative, as well as from related initiatives.

Impact

Applying this knowledge has enabled the Beneficiary entity to successfully tackle the development challenge that gave rise to the Initiative with the necessary quality and guarantees. At the same time, the other Partnership member entities have increased the impact of their interventions.

In addition, this has led to high-impact actions beyond what was planned in the Initiative.



Environmental sustainability programme for companies in Santa Cruz, with the support of the Government of Cantabria in the framework of AI-Invest 6.0.

Future prospects

Maintain the Partnership's work dynamics and openness towards new entities, especially actors in each of the territories of the Partnership member entities.

Continue to make progress in applying knowledge by all Partnership member entities.

Continue to make progress in the transfer of knowledge to the beneficiary groups, extending the scope, and monitoring and evaluating the impact in their respective areas of intervention.

FACTORS THAT HAVE ENABLED IMPACT

The commitment to a dual level of work (political and technical) in the framework of the Initiative.

The combination of strategic and operational lines of action.

The identification of issues highly relevant to all Partnership member entities.

FACTORS THAT HAVE HINDERED IMPACT

–

NEW EX POST EXERCISE

Yes (2024)

Public policies to promote Responsible Business Conduct at the local level

A TRIANGULAR COOPERATION INITIATIVE ARGENTINA • COLOMBIA • SPAIN • EUROPEAN UNION



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BENEFICIARY



FIRST PROVIDER

SECOND PROVIDER



COLLABORATING ENTITIES

United Nations High Commissioner for Human Rights
- Regional Office for South America
Spanish Agency for International Development Cooperation
- Technical Cooperation Office of Colombia

Objective

(reached upon finalising the implementation period)

This Triangular Cooperation Initiative strengthened the capacities of the Partnership member entities to design and implement public policies on human rights and business at the local level, thus generating a 'guidance document' that could be adapted to this context, as a first step towards a replicable model at the national and regional levels.

Continuity of the Partnership

STARTING POINT: Existing North-South relationship that extended its scope to more Beneficiaries in Latin America and the Caribbean.

The Partnership, as such, has been strengthened and maintained over time.

The dynamic of collaboration and joint work between all the Partnership member entities in the core areas of the Initiative has been maintained.

In addition, a solid platform for collaboration has been created and reinforced by incorporating new entities from Partnership countries as well as other countries in the region.

 **Creation of the Alliance of Responsible Territories Latin America-Europe (ATRAE Alliance).**

Application of the knowledge generated

The knowledge generated has been applied by all Partnership member entities.

Applying this knowledge has led them to gain greater prominence in their scope of action, creating spaces for collaboration with more actors on a national, regional and international scale.

Thanks to this Initiative, the Partnership member entities have participated as knowledge providers in large-scale strategic processes.

Support for the preparation of the National Action Plan on Business and Human Rights in Argentina.



During its implementation, the Initiative involved final beneficiaries (employees of private business entities in the beneficiary country).

The Beneficiary entities have continued to work closely with these groups, even extending the scope, who have benefited and have applied the knowledge generated during the Initiative, as well as from the knowledge arising from the platform that was created through the Initiative.

Impact

Applying this knowledge has enabled the Beneficiary entity to successfully tackle the development challenge that gave rise to the Initiative with the necessary quality and guarantees. At the same time, the other Partnership member entities have increased the impact of their interventions.

Future prospects

Continue to make progress in the Partnership's work, which is already becoming a reliable platform, with a commitment to increase the number of entities involved, in order to generate new knowledge and to share/offer such knowledge.

Continue to seek national public funding and international funding to strengthen the platform and broaden its objectives, which remain relevant.

FACTORS THAT HAVE ENABLED IMPACT

The shared commitment from the outset to ensure the continuity and even extend the Partnership beyond the scope of the Initiative.

Internal reflection during the implementation of the Initiative on the best model to ensure the Partnership's continuity.

The relevance of the topic in relation to processes of high priority in the countries involved.

FACTORS THAT HAVE HINDERED IMPACT

-

NEW EX POST EXERCISE

Yes (2024)

Quinoa Initiative

A TRIANGULAR COOPERATION INITIATIVE ARGENTINA • ITALY • MEXICO • EUROPEAN UNION



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BENEFICIARY



FIRST PROVIDER



SECOND PROVIDER



COLLABORATING ENTITIES

Cultural Association for Integral Development
FIBO
Gran Chaco Foundation
Bologna University

Objective

(reached upon finalising the implementation period)

This Triangular Cooperation Initiative strengthened the capacities of the Partnership member entities to develop and apply sustainable agriculture models adapted to the indigenous population, thus guaranteeing an active role for the small-scale producer organisation as key actors in economic development and sustainability.

Continuity of the Partnership

STARTING POINT: Existing North-South relationship that extended its scope to more Beneficiaries in Latin America and the Caribbean.

The Partnership, as such, has been strengthened and maintained over time.

The dynamic of collaboration and joint work between all the Partnership member entities in the core areas of the Initiative has been maintained.

In addition, new entities have been incorporated.

 **Incorporation of the University of Bologna and the State Secretariat of International Relations of Tucumán.**

Application of the knowledge generated

The knowledge generated has been applied by all Partnership member entities.

During its implementation, the Initiative involved final beneficiaries (organisations and groups of small-scale indigenous producers).

The Beneficiary entity has also continued to work closely with these groups, even extending the scope, who have benefited and have applied the knowledge generated during the Initiative, as well as from complementary initiatives (new projects that build on the content of the Initiative, focusing on capacity-building).

Impact

Applying this knowledge has enabled the Beneficiary entity to successfully tackle the development challenge that gave rise to the Initiative with the necessary quality and guarantees. At the same time, the other Partnership member entities have increased the impact of their interventions.

Future prospects

Continue the Partnership's work dynamics and openness towards new entities.

Continue to make progress in applying knowledge by all Partnership member entities and openness to new areas of work that are closely aligned with the Initiative.

Continue to make progress in the transfer of knowledge to the beneficiary groups, extending the scope, and monitoring and evaluating the impact in their respective areas of intervention.

FACTORS THAT HAVE ENABLED IMPACT

The methodology used during implementation of the Initiative, which enabled a high level of ownership of the knowledge generated by the Beneficiary entity.

FACTORS THAT HAVE HINDERED IMPACT

-

NEW EX POST EXERCISE

Yes (2024)

Smart Cities

A TRIANGULAR COOPERATION INITIATIVE ARGENTINA • AUSTRIA • COLOMBIA • COSTA RICA • GUATEMALA • MEXICO
• URUGUAY • EUROPEAN UNION



» More information

BENEFICIARY



FIRST PROVIDER



SECOND PROVIDER



COLLABORATING ENTITIES



Objective

(reached upon finalising the implementation period)

This Triangular Cooperation Initiative strengthened the capabilities of the Partnership member entities and provided the tools to design, apply and evaluate strategic municipal plans under the Smart Cities model, ensuring a comprehensive vision of planning, based on the motivation and commitment of the teams in the municipalities or local entities, and with the aim of engaging all stakeholders throughout the entire process.

Continuity of the Partnership

STARTING POINT: Existing North-South relationship that extended its scope to more Beneficiaries in Latin America and the Caribbean.

The Partnership, as such, has not been consolidated and has not been maintained over time.

However, some of the Partnership member entities continue to engage in bilateral collaboration in the core areas of the Initiative and have formalised their frameworks for collaboration.

In addition, thanks to the knowledge generated in the framework of the Initiative, some of these entities have initiated bilateral relationships as knowledge providers with other entities.

 **Agreement between MINCYT (Ministry of Science, Technology, and Innovation of Argentina) and the Government of Uruguay for cooperation in the field of cybersecurity.**

Application of the knowledge generated

The knowledge generated has been applied by some of the Beneficiary entities.

They have also been applied by third entities with similar challenges, benefiting from the expertise offered by some of the Partnership member entities.

 **Creation of Smart Tourism Destinations in cities in Costa Rica and Uruguay.**

In parallel, processes have been initiated for outreach beyond the scope of the Partnership and the third-party entities.

 **Agreement between the Catholic University of Córdoba and the Technological Institute of Costa Rica to develop an international course on Smart Tourism.**

Impact

Applying the generated knowledge has enabled the Beneficiary entity to successfully tackle the development challenge that gave rise to the Initiative with the necessary quality and guarantees.

Future prospects

Maintain bilateral relations between the different Partnership member entities.

Keep up the momentum of applying the knowledge generated by some of the Beneficiary entities.

Maintain the communication and visibility dynamics associated with the ADELANTE Window as a guarantee of quality.

FACTORS THAT HAVE ENABLED IMPACT

The similarities in characteristics and level of development of the local entities of the Partnership.

The identification of specific 'sub-topics' of shared interest, such as tourism.

FACTORS THAT HAVE HINDERED IMPACT

The change in focal points in some of the Partnership member entities.

NEW EX POST EXERCISE

Yes (2024)

Soft Landing COxDE for Colombian impact-driven start-ups

A TRIANGULAR COOPERATION INITIATIVE COLOMBIA • GERMANY • MEXICO • EUROPEAN UNION



» More information



Objective

(reached upon finalising the implementation period)

This Triangular Cooperation Initiative strengthened the capacities of the Partnership member entities to create, apply and develop models of entrepreneurship with an internationalisation strategy, while guaranteeing a comprehensive approach in the process. It also tapped into the experience and knowledge of the context in the aspiring markets (Latin America in general, and Colombia in particular) and in the target markets (Europe in general, and Germany in particular).

Continuity of the Partnership

STARTING POINT: Existing North-South relationship that extended its scope to more Beneficiaries in Latin America and the Caribbean.

The Partnership, as such, has been strengthened and maintained over time.

The dynamic of collaboration and joint work between all the Partnership member entities in the core areas of the Initiative has been maintained.

Application of the knowledge generated

The knowledge generated has been applied by all Partnership member entities.

In addition, they have been shared with different local groups within the scope of the Beneficiary entity, as well as with members of the networks to which the Provider entities belong.

The Initiative involved final beneficiary groups (start-ups) during its implementation.

The Beneficiary entity has continued to work closely with these groups, even extending the scope, who have benefited and have applied the knowledge generated during the Initiative.

 **Significant growth in the volume of companies participating in the acceleration phase.**

Impact

Applying this knowledge has enabled the Beneficiary entity to successfully tackle the development challenge that gave rise to the Initiative with the necessary quality and guarantees. At the same time, the other Partnership member entities have increased the impact of their interventions.

 **Creation of similar programmes with countries such as Spain, the Netherlands and England.**

 **Support for the launch of the European Business Network in Colombia.**

Future prospects

Continue to make progress in the Partnership's work. Continue applying the knowledge generated, building on the experience gained and taking advantage of the momentum derived from the productive joint work.

Continue to make progress in the transfer of knowledge to the beneficiary groups, monitoring and evaluating the impact in their respective areas of intervention.

FACTORS THAT HAVE ENABLED IMPACT

The stakeholder relationships established during the Initiative.

FACTORS THAT HAVE HINDERED IMPACT

-

NEW EX POST EXERCISE

Yes (2024)

Strengthening value chains and their contribution to the SDGs

A TRIANGULAR COOPERATION INITIATIVE ARGENTINA • PARAGUAY • SPAIN • EUROPEAN UNION



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BENEFICIARY



FIRST PROVIDER



SECOND PROVIDER



Objective

(reached upon finalising the implementation period)

This Triangular Cooperation Initiative led to capacity building in the Partnership entities and among a significant number of business professionals in the participating countries, in order to design and implement strategies for integrating sustainability into the value chain of companies. This experience can be replicated in other companies in the participating countries, as well as in other business networks in the region.

Continuity of the Partnership

STARTING POINT: Existing South-South relationship that has been strengthened with the incorporation of an EU partner as Second provider.

The Partnership, as such, has not been consolidated and has not been maintained over time.

However, the Partnership member entities have continued their bilateral collaboration in the core areas of the Initiative.

Application of the knowledge generated

The knowledge generated has been applied by all Partnership member entities.

This application of knowledge has led to several advocacy processes in the context of the sustainability of domestic markets.



Publication of 'Country Sustainability Reports' for both Argentina and Paraguay.

During implementation, the Initiative involved final beneficiaries (businesses in Partnership member countries that are part of a supply chain).

The Partnership entities have maintained close ties with these groups, allowing them to benefit from and apply the knowledge generated during the Initiative.



Impact

Applying this knowledge has enabled the Beneficiary entity to successfully tackle the development challenge that gave rise to the Initiative with the necessary quality and guarantees. At the same time, the other Partnership member entities have increased the impact of their interventions.



Future prospects

Maintain bilateral relations between the different Partnership member entities and add new entities to establish Triangular Cooperation models.

Continue to make progress in the transfer of knowledge to the beneficiary groups, monitoring and evaluating the impact in their respective areas of intervention.

Continue to make progress in applying knowledge from all Partnership member entities.

Leverage the working dynamic and insights from the Initiative to engage the Beneficiary entity and First Provider in large-scale actions.



Joint project with ICEX, the United Nations Global Compact and the Spanish Global Compact Network 'Training Programme for Sustainable Supply Chains'.

FACTORS THAT HAVE ENABLED IMPACT

Alignment of the knowledge generated with the challenges faced by the final beneficiary groups.

The appropriate framework of collaboration designed during implementation of the Initiative, which has allowed for political and institutional support at the highest level and has been widely acknowledged by the business sector.

The identification of topics that are highly relevant to all Partnership member entities.

FACTORS THAT HAVE HINDERED IMPACT

The complex socio-economic situation in the Beneficiary country and the First provider country.

NEW EX POST EXERCISE

Yes (2024)

Telemedicine for social inclusion

A TRIANGULAR COOPERATION INITIATIVE BRAZIL • ITALY • PANAMA • SPAIN • EUROPEAN UNION



[» More information](#)

BENEFICIARY



FIRST PROVIDER



SECOND PROVIDER



COLLABORATING ENTITIES

Multi-Partner Consortium to Expand Dementia Research in Latin America
National Center for Telemedicine and New Care Techniques

Objective

(reached upon finalising the implementation period)

This Triangular Cooperation Initiative strengthened the capabilities of the Beneficiary entity to establish a local telemedicine deployment model, based on a four-fold approach (regulatory, health, scientific-technological and budgetary), which effectively contributes to universal health coverage and access to quality essential health services, with a focus on social inclusion through solutions oriented towards the most vulnerable.

Continuity of the Partnership

STARTING POINT: Existing North-South relationship that was strengthened by the addition of partners from Latin America and the Caribbean as First providers.

The Partnership, as such, has not been consolidated and has not been maintained over time.

* Application of the knowledge generated

The knowledge generated has been applied by the First provider* in terms of actions and policy.



Improvement of teleconsultation services from telephone call to video call, and extension of these services to hard-to-reach areas of Panama.

* Impact

Applying this knowledge has enabled the First provider entity to increase the impact of its interventions.

It has also enabled the entity to become a knowledge provider in various regional processes.

Futur prospects

With regard to the First provider: continue to make progress in applying knowledge and gaining access to international funding in order to broaden its scope in the development of new public policies.

FACTORS THAT HAVE ENABLED IMPACT

In the country of the First provider: the policy priority given to the subject matter of the Initiative, the commitment of the First provider and the commitment of all the professionals involved.

FACTORS THAT HAVE HINDERED IMPACT

In the context of the Beneficiary entity: changes in political and institutional priorities.

NEW EX POST EXERCISE

Yes (2024)

(*) The particularity of this Initiative is that the knowledge generated has been applied especially by the First provider entity, to a greater extent than the Beneficiary entity.

Training in Restorative Justice and Therapeutic Jurisprudence

A TRIANGULAR COOPERATION INITIATIVE COSTA RICA • MEXICO • PARAGUAY • SPAIN • EUROPEAN UNION



» More information

BENEFICIARY



FIRST PROVIDER



SECOND PROVIDER



COLLABORATING ENTITY

Judicial Power of the Dominican Republic

Objective

(reached upon finalising the implementation period)

This Triangular Cooperation Initiative strengthened the capacities of the Partnership member entities to design, implement, develop and consolidate restorative processes, harnessing the potential that technology offers to guarantee access to such processes for vulnerable groups.

Continuity of the Partnership

STARTING POINT: Existing South-South relationship that was strengthened with the incorporation of EU partners as Second providers.

The Partnership, as such, has been strengthened and maintained over time.

The dynamic of collaboration and joint work between all the Partnership member entities in the core areas of the Initiative has been maintained.

In addition, new entities have been incorporated.

Incorporation of the Judicial Power of the Dominican Republic.

Application of the knowledge generated

The knowledge generated has been applied by all Partnership member entities.

In addition, it has been widely disseminated at the international level, which has allowed it to be shared and applied beyond the scope of the Partnership member entities.

Participation in the VII Ibero-American Congress on Therapeutic Justice.

During its implementation, the Initiative involved final beneficiary groups (civil society organisations and users of Restorative Justice). The Partnership member entities have continued to work closely with these groups, even extending the scope, who have benefited and have applied the knowledge generated during the Initiative and afterwards.

Impact

Applying this knowledge has enabled the Beneficiary entities to successfully tackle the development challenge that gave rise to the Initiative with the necessary quality and guarantees. At the same time, the other Partnership member entities have increased the impact of their interventions.

Future prospects

Continue the Partnership's work dynamics and openness towards new entities.

Continue to make progress in applying knowledge by all Partnership member entities.

Continue to make progress in the transfer of knowledge to the beneficiary groups, monitoring and evaluating the impact in their respective areas of intervention.

FACTORS THAT HAVE ENABLED IMPACT

The relevant partnership framework designed during the implementation of the Initiative.

The appropriate framework of collaboration designed during implementation of the Initiative, which has allowed for policy and institutional support at the highest level and has been widely acknowledged by civil society.

The establishment of lines of action with a time-frame beyond the implementation period.

FACTORS THAT HAVE HINDERED IMPACT

-

NEW EX POST EXERCISE

Yes (2024)

Workshop schools for employment and entrepreneurship

A TRIANGULAR COOPERATION INITIATIVE CHILE • PARAGUAY • URUGUAY • SPAIN • EUROPEAN UNION



[» More information](#)

BENEFICIARY



COLLABORATING ENTITIES

Uruguayan Agency for International Cooperation
Mirada Ciudadana

Objective

(reached upon finalising the implementation period)

This Triangular Cooperation Initiative strengthened the capacities of the member entities of the Partnership to generate and apply a new model of support for technical and vocational education and entrepreneurship, as part of the response to the socio-economic effects of the crisis caused by the COVID-19 pandemic. This allowed them to harness the knowledge and expertise of two successful and complementary models, with the aim of making them available to the international community.

Continuity of the Partnership

STARTING POINT: Existing South-South relationship that was strengthened with the incorporation of European Union partners as Second providers.

The Partnership, as such, has not been consolidated and has not been maintained over time.

However, some of the Partnership member entities have continued their bilateral collaboration in the core areas of the Initiative.

Application of the knowledge generated

The knowledge generated has been partially applied by all Beneficiary entities, more in terms of concrete actions than at the policy level.

The model developed during implementation of the Initiative has not been applied.

During its implementation, the Initiative involved final beneficiary groups (young entrepreneurs).

The Beneficiary entities have continued to work closely with these groups, even extending the scope, who have benefited and have applied the knowledge generated during the Initiative.



Large-scale training in several municipalities on entrepreneurship, with a special focus on vulnerable groups.

Impact

Applying this knowledge has enabled the Beneficiary entities to successfully tackle the development challenge that gave rise to the Initiative with the necessary quality and guarantees.

Future prospects

Maintain bilateral relations between the different Partnership member entities.

Continue to make progress in applying knowledge by the Beneficiary entities, at least in terms of the actions taken.

Continue to make progress in the transfer of knowledge to the Beneficiary groups, monitoring and evaluating the impact in their respective areas of intervention.

Continue to seek national public funding and international funding for the implementation of the model developed during the Initiative's implementation, which is still relevant, benefiting from the connection with the ADELANTE Window as a guarantee of quality.

FACTORS THAT HAVE ENABLED IMPACT

The relevance of the knowledge generated as a response to the challenges of the Beneficiary entities and the final beneficiary groups.

FACTORS THAT HAVE HINDERED IMPACT

The change in focal points in some of the Partnership member entities.

Not having foreseen the leverage of financial resources to implement the model.

NEW EX POST EXERCISE

Yes (2024)

Effectiveness. Quality markers to assess the effectiveness of Triangular Cooperation Initiatives co-financed by the ADELANTE Window.

Cross-cutting elements

- The activities have been communicated and disseminated in accordance with the communication and visibility guidelines of the ADELANTE Window.
- The Human Rights-Based Approach has been effectively mainstreamed and concrete measures have been implemented in the activities of the Initiative.
- The Gender Equality Approach has been effectively mainstreamed and concrete measures have been implemented in the activities of the Initiative.
- The Environment and Climate Change Approach has been effectively mainstreamed and concrete measures have been implemented in the activities of the Initiative.

Relevance

- The work plan has been relevant to the development challenge identified by the Partnership.
- The work plan has been relevant to the capacities (both to offer and to benefit) of all Partnership member entities.
- The initial work plan has been suitable or has been adapted to ensure alignment with the evolving context or the Partnership.
- Synergies/coordination with other ADELANTE Window Initiative(s) or with any other programme, project or cooperation action have been identified.

Efficiency

- The Partnership member entities have participated in the activities implemented (technical/financial).
- The ADELANTE Window resources have had a positive cost-benefit ratio.
- Activities have been implemented as planned.

Effectiveness

- The working teams of the Partnership member entities have included technical professionals and decision-makers.
- Direct beneficiaries have used and benefited from the products of the Initiative.
- The products developed in the Initiative have contributed to the achievement of the objective.
- The objective has been achieved.
- The implementation mechanism (ADELANTE Window) has been successful in achieving the objective of the Initiative.

Prospects for impact

- The Partnership is expected to apply the knowledge generated to address the identified development challenge.

Prospects for sustainability

- The model developed through the Initiative can potentially be replicated in other contexts.
- The Partnership has been strengthened throughout the Initiative, the Partnership entities are expected to continue to work together, and other entities may join.

Impact. Form for the joint ex post analysis exercise

At the end of the Initiative's implementation period, what were the Partnership's expectations for the following year?

- Expectations with regard to the continuity of the objectives over time (development impact)
- Expectations in relation to a greater scope of application or implementation of the knowledge generated (beyond the scope of the Initiative)
- Expectations regarding the continuity of the joint work or even an increase in the number of Partnership member entities

At this stage, does the Partnership feel that these expectations have been met?

- Continuity of objectives over time (development impact)
- Broader scope or wider application of the knowledge generated (beyond the scope of the Initiative)
- Continuity of joint work or even an increase in the number of Partnership member entities

Where expectations have been met: What factors have been essential? What insights have been gained?

Where expectations have not been met:

What factors have made this difficult or impossible? Is there an incentive and possibility to correct them? What insights have been gained?

In cases where there have been direct beneficiaries who are not directly affiliated with the Partnership member entities, has the relationship with these individuals been maintained in any way?

Are there any additional products you would like to share with the ADELANTE Window or with third parties (e.g., new studies, new reports)?

At this point in time and in light of the above, how could the ADELANTE Window contribute?

Has the journey of the Initiative and the Partnership been shared and given visibility? Can the ADELANTE Window contribute to better communication and visibility?

Do you have any comments or recommendations for future editions of the ADELANTE Window or for new EU Triangular Cooperation projects and programmes?

Additional comments

In the case of a second or subsequent joint ex post analysis exercise, have the assessments (comments and recommendations) of DG INTPA in previous exercises been taken into account and have they been useful?

AdelanteWindow2022

S U M M A R Y R E P O R T



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Adelante Window 2022



For more information on the ADELANTE Window 2022 timeline: : <https://www.adelante2.eu/en/adelante-window-2022>

The 14 Triangular Cooperation Initiatives co-financed under of the ADELANTE Window 2022

- Community cultural strategies for the local levels
- Contribution to green micro-entrepreneurship
- Contribution to Media Literacy in the Caribbean
- Contribution to the development of herbal medicine
- Creation of a Collectors Network in Bolivia
- Education on water for sustainable local development
- Historic centres for urban equity
- Innovation in education for inclusion, equity and sustainability
- Restorative and Therapeutic Justice for Youth and Women
- Strengthening cross-border governance of water basins
- Strengthening Responsible Business Conduct at the local level
- Strengthening statistics on business
- Sustainability in the fashion sector for its internationalisation
- Trezando Cuidados: knowledge for transformative public policies in the caregiving field

For more information about each of the Initiatives, visit:
<https://www.adelante2.eu/en/initiatives-list?country=&ods=&-year=2022&status=>

The 14 Triangular Cooperation Partnerships of the ADELANTE Window 2022

73 entities participated in the ADELANTE Window 2022. Of these, 59 entities were member entities of the 14 Triangular Cooperation Partnerships and 14 were collaborating entities. The statistical data in this document refers to the 59 Partnership member entities.

In terms of type of entity

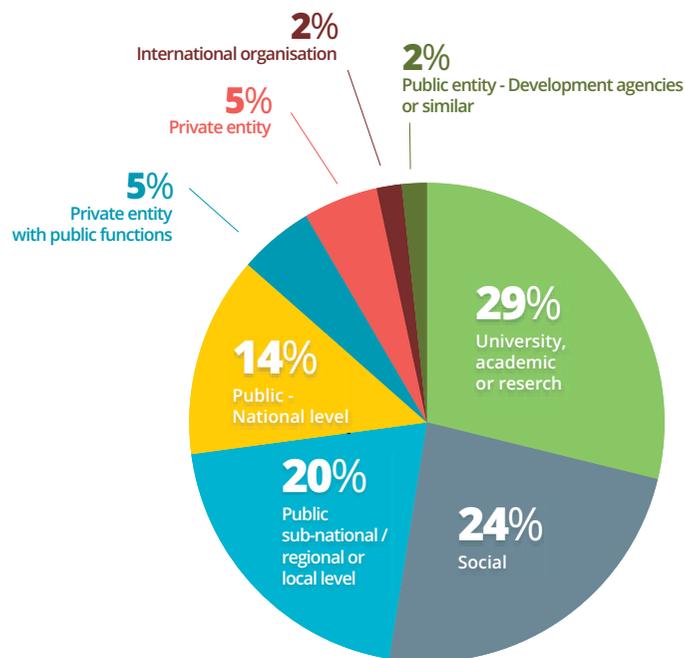
The ADELANTE Window 2022 included significant participation by universities, academic and research entities (17), which, together with the social sector entities (14) and private entities (3) demonstrates [the growing interest in Triangular Cooperation among less traditional actors within this modality](#).

It is worth noting that these actors have made a substantial contribution to the priority established within the ADELANTE Window 2022 regarding 'the inclusion of youth in building a better, greener, more inclusive and digital future', in line with the 'European Year of Youth 2022'.

Just as with the ADELANTE Window 2021, the participation of public entities - sub-national level (12), together with public entities - national level (8), private entities with public functions (3) and a national development agency (1) also demonstrates [the public sector's continued interest in Triangular Cooperation](#).

Furthermore, only 1 Partnership is comprised exclusively of the same type of actors, while 7 Partnerships are comprised of 3 or more types of actors (multi-stakeholder); 5 of which are made up of public actors representing different levels (multilevel), which again highlights the [strong capacity of Triangular Cooperation to foster collaboration and joint work between the different types of actors](#).

In absolute terms, of the 10 types of entities represented in the ADELANTE Window, only 'unions' and 'international financial or development institutions' have not been included, as was the case for the ADELANTE Window 2021 as well.



In terms of the entities' country of origin

Latin American and Caribbean countries

38 entities from 11 countries in Latin America and the Caribbean participated. The involvement of entities from Argentina (6), Colombia (6), Mexico (5), Bolivia (4), and the Dominican Republic (4) is also worth noting. There were 1-3 entities from each of the other 6 countries.

In addition, these 38 entities vary in nature, both as a group and within each country, while still contributing to the multi-stakeholder and multi-level approach.

Argentina, Colombia and Mexico have a similar approach within the ADELANTE Window 2021.

1 - According to the Guidelines for applicants, **these collaborating entities** have the capacity and willingness to lend their knowledge and expertise in order to achieve the Initiative's objectives, with a strong added value, but without necessarily having membership status in the Partnership. The goal is to maximise the knowledge and experience of certain entities, but without the same level of involvement as member entities, as envisioned in the Guidelines. The collaborating entities are not considered, in any case, Partnership member entities. This is not a compulsory role or figure.

Cuba was the only Caribbean country present in the ADELANTE Window 2021. However, entities from both the Dominican Republic (4) and Cuba (2) have participated in the ADELANTE Window 2022. The participation of entities from a new country highlights the geographical scope of the ADELANTE Window has expanded, although encouraging the participation and commitment of entities from other Caribbean countries remains a challenge, without losing sight of the demand-driven approach.

European Union countries

21 entities from 4 European Union countries took part, with a significant number of entities from Spain (14) participating, as compared to those from other EU countries: Italy (4), Belgium (2) and Germany (1). Just like the ADELANTE Window 2021, this level of participation from a single country demonstrates that [the various actors in Latin America and the Caribbean continue to be interested in engaging in Triangular Cooperation with Spain](#).

At the same time, it continues to be a challenge for the ADELANTE Window to promote the participation and the involvement and commitment of entities from other European countries, without losing sight of the demand-driven approach.

In general, these 21 entities vary in nature, also reflecting and contributing to the multi-stakeholder and multi-level approach in Spain.

[For Spain, participation was as follows: universities (7), social entities (3), public entities - sub-national level (2), private entities (1), and national development agencies (1)].

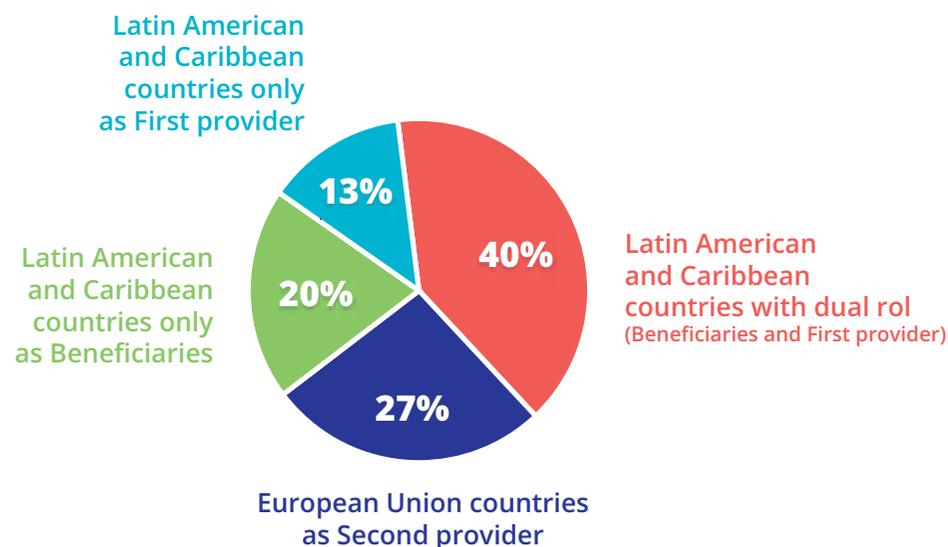
In terms of the roles of the entities

Of the 59 entities, 23 have taken on the role of Beneficiary, 15 the role of First provider and 21 the role of Second provider.

The majority of Second provider entities are from the private sector: universities (10), social entities (4) and private entities (3), compared to public entities - sub-national level (2), national development agencies (1) and private entities with public functions (1).

The same is true for the First provider entities: social entities (5), universities (4) and international organisations (1), compared to public entities - sub-national level (3) and public entities - national level (2).

The trend is the opposite among the Beneficiary entities, in particular the public entities - sub-national level (7), public entities - national level (6) and private entities with public functions (2), compared to social entities (5) and universities (3).



This data, which is very much in line with that of the ADELANTE Window 2021, highlights the fact that **Triangular Cooperation is able to bring together all types of actors in all types of roles, fostering partnerships not traditionally seen in the field of international development cooperation.**

The countries with the highest number of Beneficiary entities are Argentina (6/6), Colombia (3/6) and the Dominican Republic (3/4), while the countries with the highest number of First provider entities are Colombia (3/6) and Mexico (3/5).

In the cases of Bolivia (2+2), Colombia (3+3), Mexico (2+3), Peru (2+1), the Dominican Republic (3+1) and Uruguay (2+1), these countries have taken on a 'dual role' of Beneficiary country and Provider country; confirming this trend of the ADELANTE Window 2021, which demonstrates **the capacity to respond to the challenges of middle-income countries through the most modern approaches to cooperation.**

Finally, it is worth noting that the European Union participates in each of the Partnerships in a role that goes far beyond that of a financier, and can be assimilated to that of a Second provider within the logic of Triangular Cooperation.

In terms of their **background**

The 14 Partnerships have addressed almost all the theoretical premises established in the Triangular Cooperation narrative and foreseen in the ADELANTE Window.

- Previous partnerships that already corresponded to the logic and definition of Triangular Cooperation: 4 Partnerships.
- Previous South-South relations that have been strengthened by the addition of one or more EU partners as Second providers: 1 Partnership.
- Previous North-South relations that have been strengthened by the incorporation of one or more Latin American and Caribbean partners as First providers: 3 Partnerships.
- Previous North-South relations that have broadened their scope by reaching more Beneficiary entities in Latin America and the Caribbean: 2 Partnerships.
- Previous North-South and South-South relations that have been strengthened by the combination of both modalities: 4 Partnerships.
- Partnerships formed as a result of the ADELANTE Window: 0 Partnerships.

This information highlights **the ability of Triangular Cooperation to trigger processes in which previously formed partnerships grow to become more open, thus maximising the potential of actors from different nationalities and backgrounds.**

In terms of the **collaborating entities**

14 entities have participated in the ADELANTE Window 2022 as 'collaborating entities'.

These entities represent 7 types of actors, once again reinforcing the multi-stakeholder and multi-level approach: social entities (6), public entities - national level (2), multilateral organisations (2), public entities - sub-national level (1), private entities with public functions (1), national development agencies (1) and regional organisations (1).

In terms of nationality, it is worth noting that the majority of entities are from Latin America and the Caribbean (11), which is four times the number of entities from European Union countries (3). Of the 11 Latin American collaborating entities, the majority are from Colombia (3) and Mexico (3). The 3 European entities are from Spain (2) and Portugal (1).

This information highlights **the capacity of Triangular Cooperation to harness the knowledge and experience of all types of actors from all countries and regions, and not only the traditional providers.**

The 14 Triangular Cooperation Initiatives of the ADELANTE Window 2022

82 activities

Within the framework of the ADELANTE Window 2022 Initiatives, 82 activities were carried out.

In line with the ADELANTE Window 2021, there has been strong interest in and demand for activities such as study visits (20), seminars (16), workshops (13) and consultancies (13). These figures demonstrate that [these types of activities genuinely reflect the very essence of Triangular Cooperation in terms of 'sharing knowledge and experience'](#).

It is also worth highlighting activities such as studies (8) and courses (3), which have resulted in valuable outcomes that have served as a preliminary input or as a result of the activities mentioned in the previous paragraph, thus reinforcing their scope and quality.

The courses (3) have been an important source of new knowledge benefiting a significant number of direct beneficiaries, both from the Partnership entities and third parties (specialised public and general public), thus increasing the scope of the corresponding Initiatives.

Thanks to the lifting of travel restrictions following the COVID-19 pandemic, which significantly affected the ADELANTE Window 2021 Initiatives, most of the activities were face-to-face (43) or hybrid (26), allowing for a richer exchange of knowledge and expertise, and contributing to the strengthening of the Partnerships; justifying beyond a doubt the associated direct and transactional costs.

With regard to the location of activities with a face-to-face or hybrid format, the majority took place in the countries of the Partnership member entities, although in certain cases they also took place in the countries of the collaborating entities. Of these, worth noting are Colombia (13), Peru (10), Bolivia (9), Mexico (8) and the Dominican Republic (7) out of a total of 60 in Latin America and the Caribbean, as well as Spain (7) out of a total of 9 in Europe.

The funds allocated through the ADELANTE Window have been managed solely by ADELANTE / DG INTPA / EU.

The management of funds, which involves logistical coordination and direct contracting of logistics services, transport and professional services associated with the activities, has been followed by the coordinating entity of each Partnership, in keeping with the objectives, intervention methodology and action plan of each Initiative.

5,344 direct beneficiaries (individuals)

Within the ADELANTE Window, direct beneficiaries are all individuals (natural persons) participating in the activities of the Initiatives. 5,334 people participated in the 82 activities described above as direct beneficiaries (individuals).

Due to the type of activities under the ADELANTE Window, the majority of the direct beneficiaries either belonged to the Partnership member entities or were affiliated with these; both in terms of the units most directly involved in the Initiative and other collaborating units. This highlights [the potential of Triangular Cooperation to engage and unite teams, and to ultimately build capacity within the entities by harnessing the knowledge of these individuals](#).

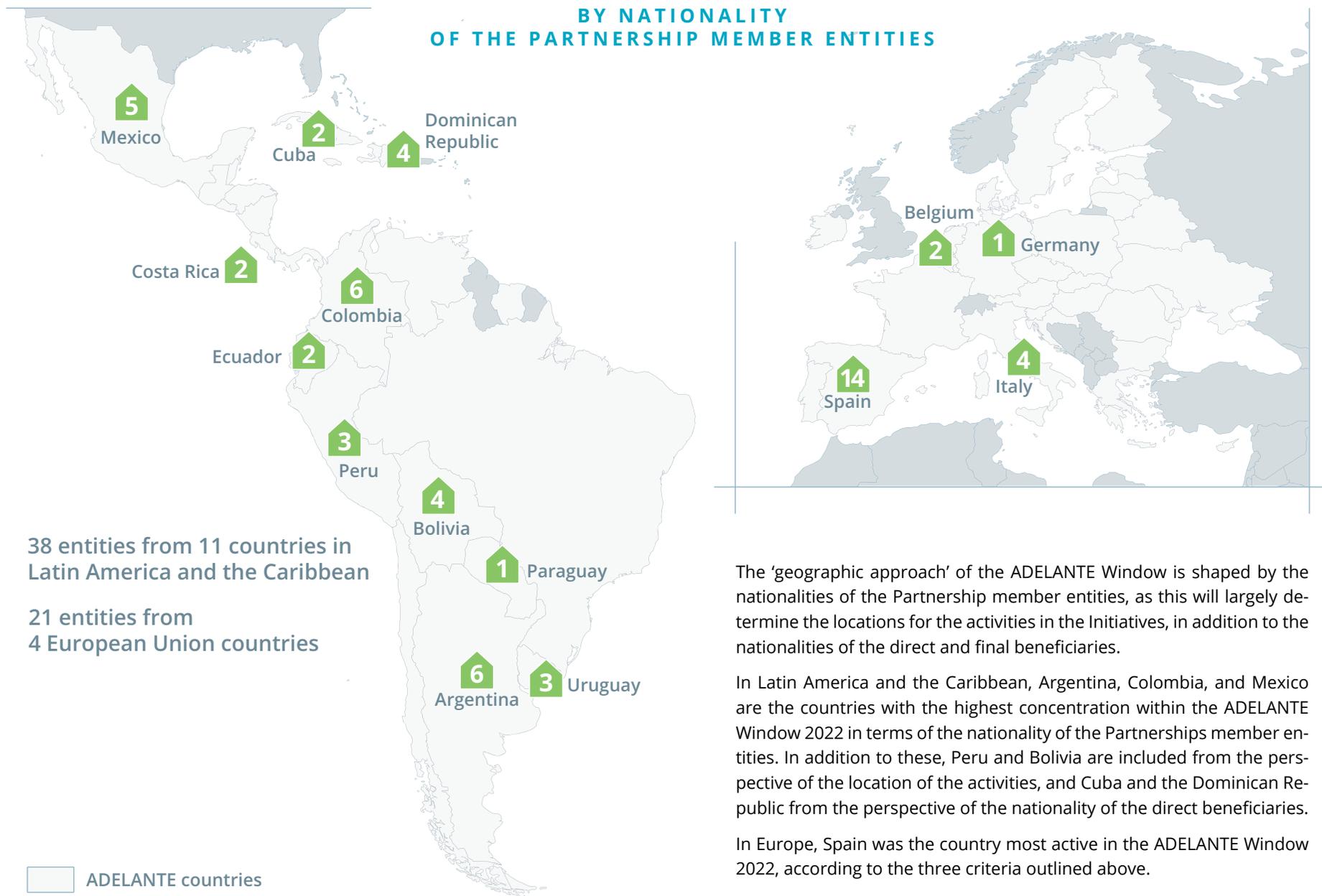
In addition, some activities designed to be 'open', such as courses and congresses, also helped connect the teams from the entities with third party specialists and experts, which is indeed an added value.

Consistent with the entities involved in the ADELANTE Window 2022, the data on direct beneficiaries corresponds to the type of entities, with more participation from the social sector: employees of social entities (1,355) were among those most represented, followed by employees of national public entities (789), private entities (352), university, academic or research centres (321), and public entities at sub-national, regional or local level (245).

The same is true for the nationalities of the entities: Colombia (1,301), Bolivia (1,141), Mexico (669), Cuba (583) and the Dominican Republic (361) were among the countries with the highest number of direct beneficiaries.

It should be noted that for the ADELANTE Window, final beneficiaries are the individuals or groups of individuals (natural persons) who will benefit from the development process as a result of applying the knowledge generated. They will be addressed in future reports on the ADELANTE Window 2022.

The geographical scope of the ADELANTE Window 2022



The 'geographic approach' of the ADELANTE Window is shaped by the nationalities of the Partnership member entities, as this will largely determine the locations for the activities in the Initiatives, in addition to the nationalities of the direct and final beneficiaries.

In Latin America and the Caribbean, Argentina, Colombia, and Mexico are the countries with the highest concentration within the ADELANTE Window 2022 in terms of the nationality of the Partnerships member entities. In addition to these, Peru and Bolivia are included from the perspective of the location of the activities, and Cuba and the Dominican Republic from the perspective of the nationality of the direct beneficiaries.

In Europe, Spain was the country most active in the ADELANTE Window 2022, according to the three criteria outlined above.

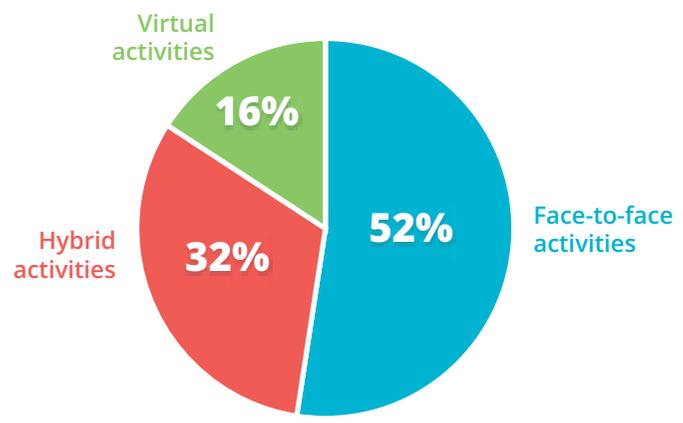
BY LOCATION OF THE ACTIVITIES



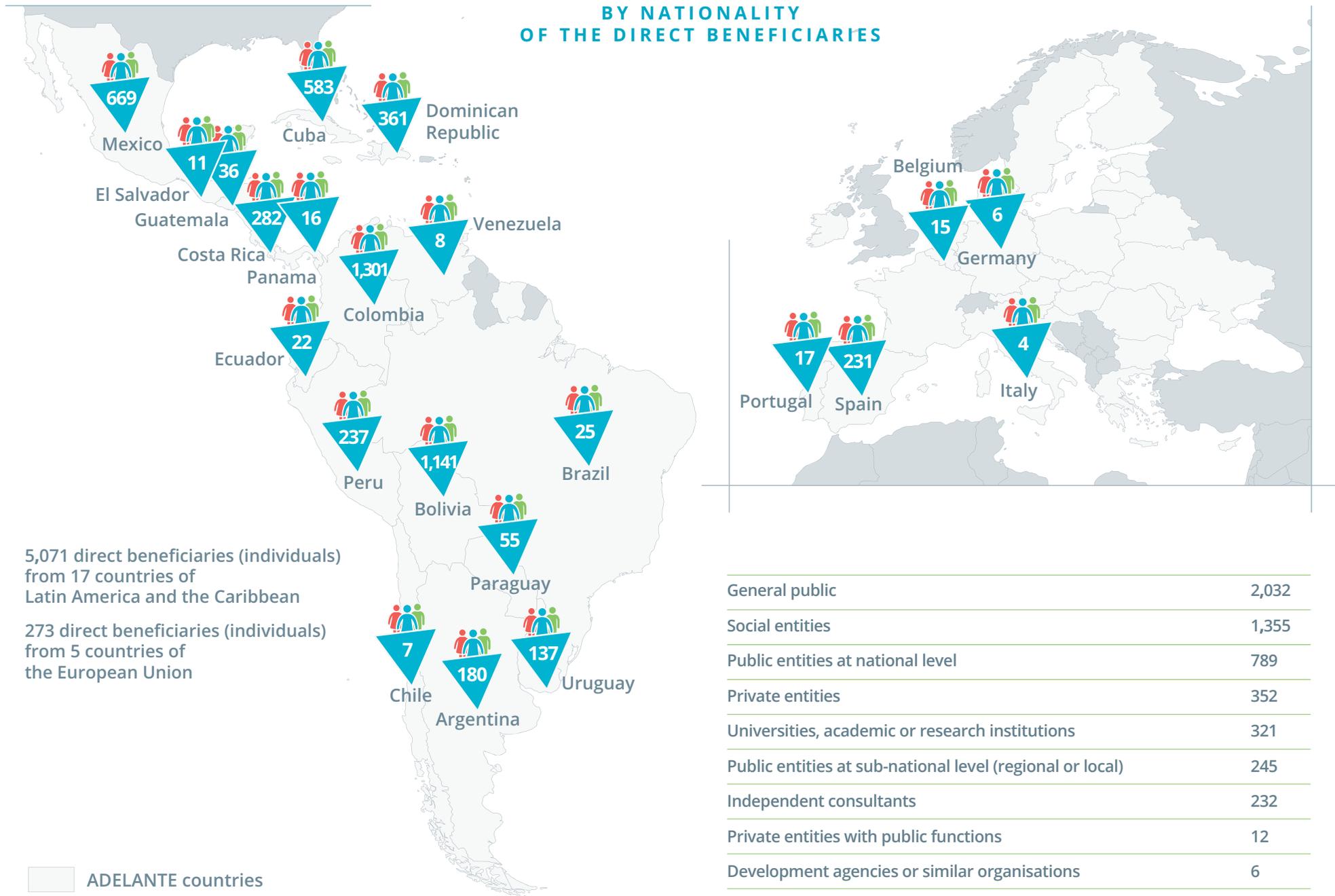
60 activities in 9 Latin America and the Caribbean countries

9 activities in 2 European Union countries
(13 virtual activities)

 ADELANTE countries



BY NATIONALITY OF THE DIRECT BENEFICIARIES



General public	2,032
Social entities	1,355
Public entities at national level	789
Private entities	352
Universities, academic or research institutions	321
Public entities at sub-national level (regional or local)	245
Independent consultants	232
Private entities with public functions	12
Development agencies or similar organisations	6

The sectoral approach of the ADELANTE Window 2022

The 'sectoral approach' of the ADELANTE Window draws inspiration from the 2030 Agenda for Sustainable Development. Rather than 'sectors' or 'intervention topics', the direct (primary SDG) or indirect (secondary SDG) contribution to the Sustainable Development Goals and their targets will be the main focus.

Of the 14 Initiatives in the ADELANTE Window 2022, 6 contribute to SDG 8, including 8 of its 10 targets, once again making it the most visible SDG among the Initiatives. These are joined by the 4 Initiatives contributing to SDGs 11 and 12. In this regard, the ADELANTE Window continues to have a special focus on the SDGs under the 'Prosperity' theme.

With regard to the 'People' theme, there have been limited contributions. This time, SDGs 4 and 5 were most visible, with 6 Initiatives contributing to these, as well as 1 Initiative focusing on SDG 1 and another focusing on SDG 3.

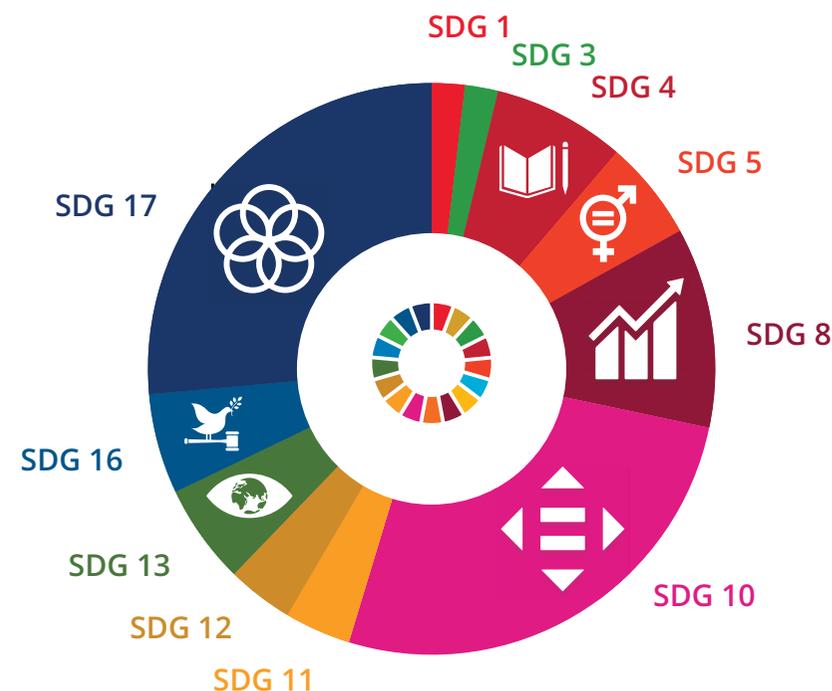
In terms of the SDGs under the 'Planet' theme, there have been limited contributions; focusing this time on SDG 13, to which 3 Initiatives have contributed.

Three Initiatives contributed to SDG 16; the only goal included under the 'Peace' theme.

These figures demonstrate [the capacity of Triangular Cooperation to contribute to the 2030 Agenda and to respond to all kinds of challenges, in line with the requests and needs of the Beneficiary entities.](#)

In line with the objectives of ADELANTE 2, all Initiatives aim to contribute in some way to SDG 10. Within this goal, there is still a strong focus on target 10.2 (Social, economic and political inclusion) within 9 Initiatives, followed by target 10.3 (Equal opportunities) within 4 Initiatives. This information confirms that the SDG 10 targets are those most aligned with the ADELANTE Window and with Triangular Cooperation in general.

Consistent with the very definition of Triangular Cooperation, it is clear that all Initiatives contribute to SDG 17. Within this goal, the focus remains on targets 6 (Technology transfer) and 9 (Capacity building), to which target 16 (Effective partnerships) has been added, bringing the total number of contributions to 11.



All of the contributions from all Initiatives have been recorded, including the primary and secondary SDGs, as well as contributions to the 'ADELANTE SDGs': SDG 10 and SDG 17.



Effectiveness and impact of the ADELANTE Window 2022

Effectiveness

The Triangular Cooperation Initiatives are understood as being broader in scale than an activity, but less comprehensive than a project in terms of budget, time and scope. An advantage of this approach is its implementation period, reduced to just 8 months in the ADELANTE Window 2022.

In this regard, an intense exercise takes place during the implementation period that consists of 'sharing' knowledge and expertise, which is 'requested' and then 'maximised' by the Beneficiary entities in order to respond to a development challenge. Such knowledge and expertise are 'offered' by the First and Second providers. This 'triangular knowledge sharing approach' is possible thanks to the joint collaboration during the implementation phase, coordinated through a series of activities and a work plan (intervention methodology) that are meticulously designed for this purpose. The purpose of all of this is to 'generate' new knowledge, with its corresponding systematisation, modelling or parameter setting.

However, due to the nature of the Initiatives, only in a few cases is it possible to 'apply' this new knowledge during the implementation period, since the pilot experiences are limited in time and scope.

Therefore, at the end of the implementation period, the objective / effectiveness of the Initiatives will focus on:

Capacity building among the Partnership member entities.

The strengthening of the Partnerships themselves, thanks to the joint work under the Triangular Cooperation modality and the added value of generating new knowledge.

In order to determine the level of effectiveness of the Initiatives, the ADELANTE Window has a 'quality marker system' to synthesise the exercise and standardise the results. There are 19 markers developed within the Triangular Cooperation approach, which focus on relevance, efficiency, effectiveness, potential impact, sustainability and the incorporation of cross-cutting approaches.

As a result of applying the quality markers to the ADELANTE Window 2022 Initiatives, the following results were obtained:

- 14 Initiatives were co-financed.
- 14 Initiatives were finalised and submitted their implementation reports correctly and on time.
- 14 Initiatives received approval of their implementation reports, thus fulfilling all of the commitments to date with the ADELANTE Window / DG INTPA / European Union.
- 14 Initiatives were effective: Under the Triangular Cooperation modality, they achieved their objective as established in the formulation phase, adhering to the work plan and efficiently managing resources.

Impact

Based on the features of the Triangular Cooperation modality, after confirming the capacity building of the Partnership member entities and of the Partnerships themselves (effectiveness), the focus of the ADELANTE Window has been on the progress made over time in the processes initiated during implementation (impact), centred on the following four aspects:

Continuity of the Partnerships. [Contribution to SDG 17].

The application of knowledge generated as result of capacity building.

To meet the development challenge that gave rise to the Initiative (Beneficiary entities) and to increase the impact of its interventions (Provider entities) with the necessary quality and guarantees. [Contribution to the 2030 Agenda].

Future outlook.

In order to determine the scope of the aspects mentioned in the previous point (impact), the policy framework of the ADELANTE Window provides for joint ex post analysis exercises for each of the co-financed Initiatives on an annual basis. This is an important part of the ADELANTE Window concept, reflecting the special interest of DG INTPA - European Union in the impact and sustainability of the co-financed interventions. The first joint ex post analysis exercises of the Initiatives co-financed by the ADELANTE Window 2022 have been planned for May 2024, one year after the last Initiative was finalised.

The results will be published and disseminated. For reference, please see the corresponding report for the ADELANTE Window 2021: [Impact report of the ADELANTE Window 2021](#).



Next steps

First joint ex post analysis exercise
(1 year after finalising implementation
of each Initiative).



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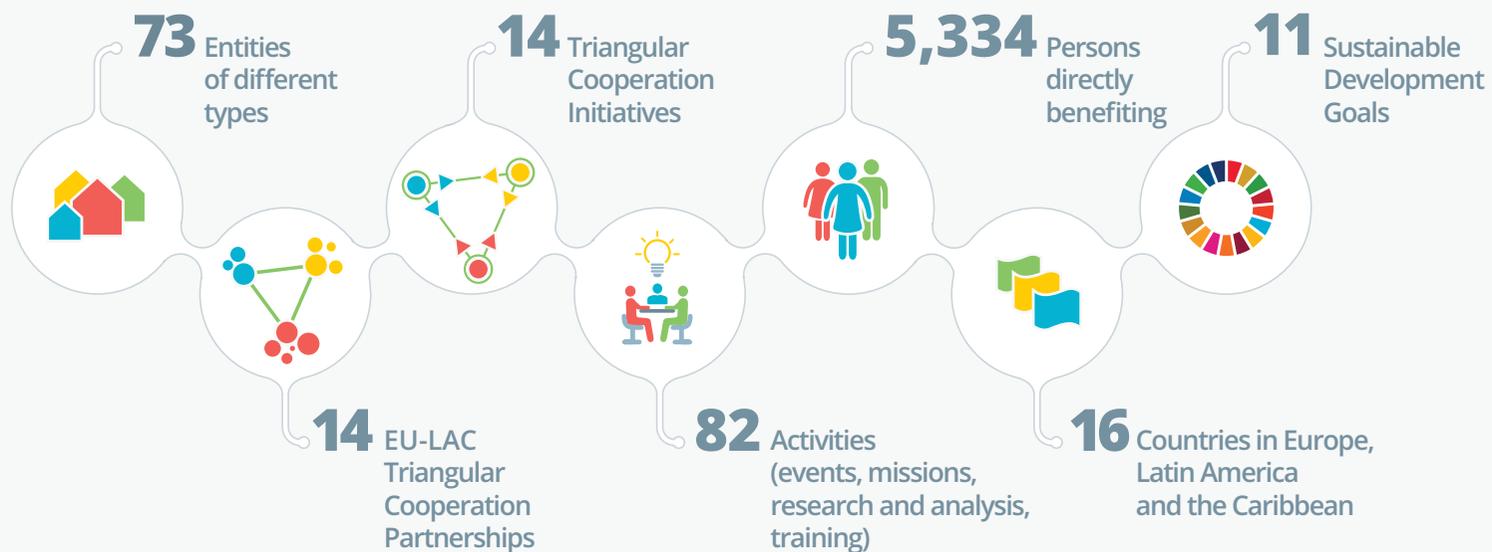
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AdelanteWindow2022

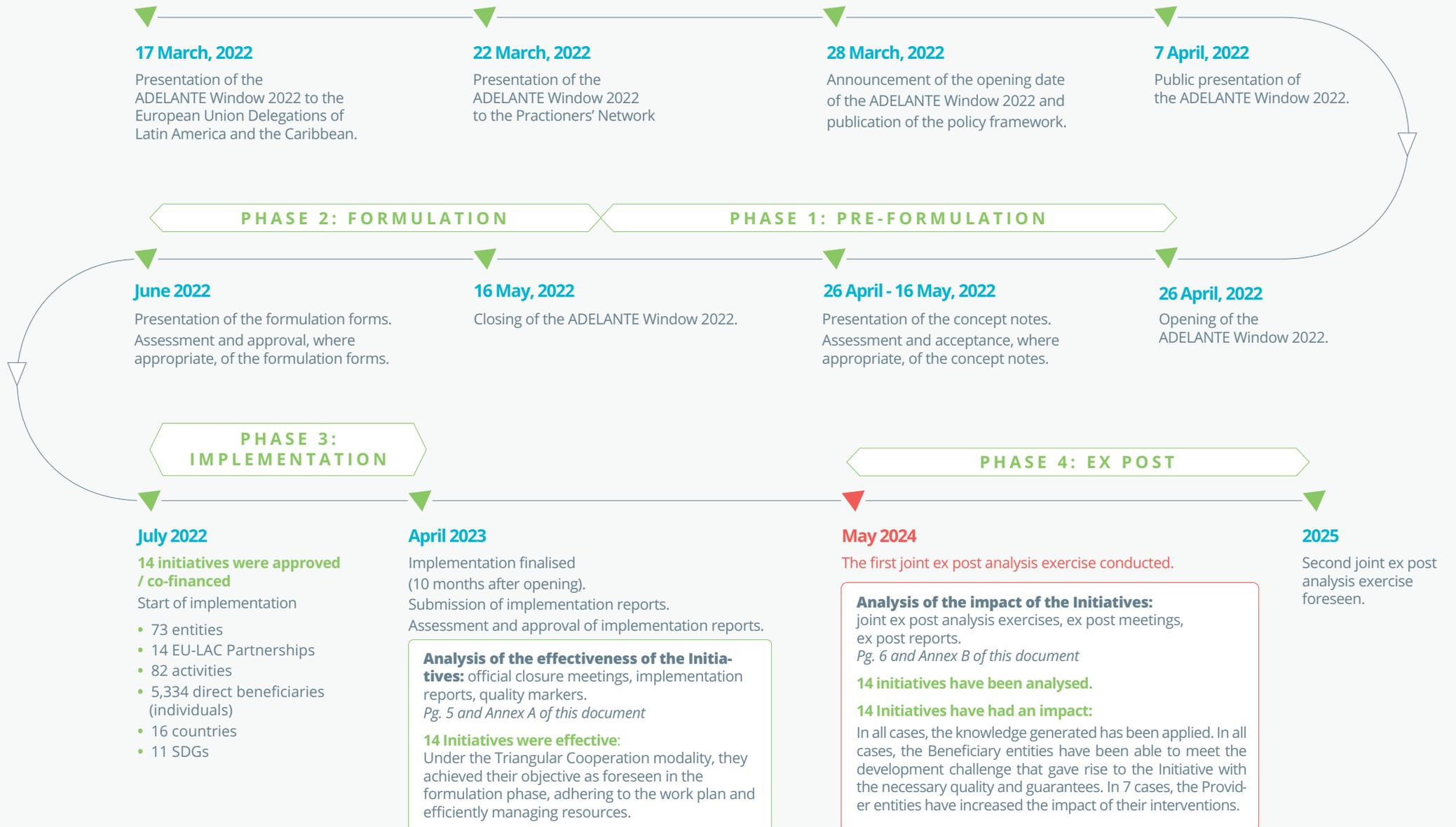
IMPACT REPORT

Joint ex post analysis exercises - year 1



J U N E 2 0 2 4

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EXECUTIVE SUMMARY

April 2022

The Effectiveness of the Triangular Cooperation Initiatives of the ADELANTE Window 2021

OBJECTIVE

Capacity building in the Partnership member entities.

The strengthening of the Partnerships themselves, thanks to the dynamics of joint work under the Triangular Cooperation modality and the added value of generating new knowledge.

ASSESSMENT

- 14 Initiatives were co-financed.
- 14 Initiatives finalised implementation and submitted their implementation report in a timely manner.
- 14 Initiatives received approval of their implementation reports, thus fulfilling all of the commitments to date with the ADELANTE Window / DG INTPA / European Union.
- 14 Initiatives were effective: Under the Triangular Cooperation modality, they achieved their objective as envisioned in the formulation phase, adhering to the work plan and efficiently managing resources.

May 2023

The impact of the Triangular Cooperation Initiatives of the ADELANTE Window 2021

OBJECTIVE

Continuity of the Partnerships.

The application of knowledge generated through capacity building.

To meet the development challenge that gave rise to the Initiative (Beneficiary entities) and to increase the impact of its interventions (Provider entities) with the necessary quality and guarantees.

Future prospects.

ASSESSMENT

- 14 Partnerships were invited to carry out the ex post exercise.
- 14 Initiatives have been analysed.
- 14 Initiatives have had an impact.

On the continuity of the Partnerships:

[SDG 17 - Partnerships to achieve the goals].

- 9 Partnerships have maintained long-term continuity.
- Of these, 5 Partnerships have expanded their membership.
- 4 Partnerships have not maintained continuity over time, but the member entities have continued bilateral collaboration in the core areas of the Initiative.

With regard to the application of the knowledge generated:

- In 14 of the Partnerships, Beneficiary entities have applied the knowledge generated.
- Of these, in 6 Partnerships the Provider entities have also applied the knowledge generated

With regard to impact:

[Contribution to the 2030 Agenda as a whole, the ultimate goal of the ADELANTE Window, ADELANTE 2 and all EU interventions].

- 14 Partnerships have seen how the application of knowledge has enabled the Beneficiary entities to address the development challenge that gave rise to the Initiative, with the necessary quality and guarantees.
- Of these, in 7 the application of knowledge also by the Provider entities has increased the impact of their interventions.

With regard to future prospects:

- 14 Partnerships are looking to the future and have shown interest in the following ex post exercise.

Source: ADELANTE Extranet statistical system.

The 14 Triangular Cooperation Initiatives co-financed

1. Community cultural strategies for the local levels
2. Contribution to green micro-entrepreneurship
3. Contribution to Media Literacy in the Caribbean
4. Contribution to the development of herbal medicine
5. Creation of a Collectors Network in Bolivia
6. Education on water for sustainable local development
7. Historic centres for urban equity
8. Innovation in education for inclusion, equity and sustainability
9. Restorative and Therapeutic Justice for Youth and Women
10. Strengthening cross-border governance of water basins
11. Strengthening Responsible Business Conduct at the local level
12. Strengthening statistics on business
13. Sustainability in the fashion sector for its internationalisation
14. *Trenzando Cuidados*: knowledge for transformative public policies in the caregiving fields

More information on each of the Initiatives:
<https://www.adelante2.eu/en/initiatives-list>

ADELANTE Window 2022 summary report:
<https://www.adelante2.eu/docs-pdf/Summary-Report-ADELANTE-Window-2022-EN-sept-23.pdf>

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April 2023 - The Effectiveness of the Triangular Cooperation Initiatives of the ADELANTE Window 2022

The finalisation and closure of the Initiatives.

Implementation of the 14 Triangular Cooperation Initiatives (Initiatives) co-financed by the European Union through the ADELANTE Window 2022 began in July 2022 and ended in April 2023.

During that time, the 'official closure meetings' of each of the Initiatives were held, providing enriching and useful opportunities for joint reflection and learning. These meetings were attended by all stakeholders, both from DG INTPA / European Union (including the relevant EU Delegations) and the Partnerships.

Subsequently, an intensive review was carried out by the ADELANTE Window Team on the 'implementation reports' submitted by the Partnerships, in order to correctly conclude the implementation period.

The objective / effectiveness of the Initiatives.

As stated in item A.4.b of the Guidelines for applicants, the Initiatives 'are understood as having a broader scope than an activity but less broad than a project (in terms of budget, time and scope)', featuring an approach that is consistent with the characteristics of Triangular Cooperation. In terms of the time frame, there is a maximum execution period of 240 days for the ADELANTE Window 2022, the subject of this Report.

Based on this data, it is understood that during the implementation period there is an intense exercise that consists of 'sharing' knowledge and experience. This knowledge and experience is 'requested' and 'harnessed' by the Beneficiary entities in order to respond to their respective development challenges, and is 'offered' by the First and Second providers.

This 'triangular knowledge sharing approach' is possible thanks to the joint collaboration during the implementation phase, coordinated through a series of activities and a work plan (intervention methodology) that are meticulously designed for this purpose; all of which aims to 'generate' new knowledge, with its corresponding systematisation, modelling or parameter setting. However, due to the nature of the implementation phase, this is very rarely 'apply' during that period (pilot experiences, limited in time and scope).

Therefore, in line with the usual intervention practice under the Triangular Cooperation modality, once the implementation period of the Initiatives has concluded, the focus shifts to:

Capacity building in the Partnership member entities.

This means that the objectives of the Initiatives, understood in terms of effectiveness (objectives of the work to be achieved at the end of implementation), are formulated in terms of 'capacity building' and not in terms of 'process or development impact', and are focused on 'the entities' and not on the 'final beneficiaries'; on the understanding that the development impact for the final beneficiaries will be achieved later on through the application of the knowledge acquired over time.

In addition, we must not forget the definition of Triangular Cooperation itself, which states that *'it is a horizontal modality centered on partnerships'*. In this sense, at the end of the implementation period of the Initiatives, in addition to capacity building, it is also focused on:

The strengthening of the Partnerships themselves, thanks to the dynamics of joint work under the Triangular Cooperation modality and the added value of generating new knowledge.

The assessment of the level of effectiveness of the Initiatives

The information shared (meetings) and presented (reports) by each Partnership was analysed by the ADELANTE Window Team in order to conduct a rigorous final assessment of the level of effectiveness of each of the Initiatives.

In order to establish the level of effectiveness of the Initiatives, the ADELANTE Window has a 'quality marker system' to synthesise the exercise and standardise the results. There are 19 markers developed within the Triangular Cooperation approach, which focus on relevance, efficiency, effectiveness, potential impact, potential sustainability and the incorporation of cross-cutting approaches (see Annex A).

It is worth noting that the participation and involvement of the ADELANTE Window Team from the formulation phase and throughout the implementation of each Initiative, with a commitment to the quality of the process as 'one of the partners', has provided the Team with significant knowledge of the entire process and the possibility of adding considerable value when carrying out this final assessment.

As a result of this assessment, we can confirm that:

- **14 Initiatives were co-financed.**
- **14 Initiatives finalised implementation and submitted their implementation report in a timely manner.**
- **14 Initiatives received approval of their implementation reports, thus fulfilling all of the commitments to date with the ADELANTE Window / DG INTPA / European Union.**
- **14 Initiatives were effective: Under the Triangular Cooperation modality, they achieved their objective as envisioned in the formulation phase, adhering to the work plan and efficiently managing resources.**

Source: ADELANTE Extranet statistical system.

May 2024 - The impact of the Triangular Cooperation Initiatives of the ADELANTE Window 2022

After the finalisation and closure of the Initiatives.

Upon concluding the implementation period, the challenge for each of the Partnerships was to 'apply' the knowledge generated in order to meet the development challenges initially presented (in the case of the Beneficiary entities), and to increase the impact of their interventions (in the case of the Provider entities).

In turn, the challenge for the ADELANTE Window Team was to ensure its availability to support the Partnerships and to monitor the progress over time of the processes initiated during implementation, as well as their corresponding impact.

The impact of the Initiatives..

Based on the characteristics of Triangular Cooperation as a modality, once the capacity building of the Partnership member entities and of the Partnerships themselves has been confirmed (effectiveness), the ADELANTE Window's focus has been on the progress made over time in the processes initiated during implementation (impact), centred on the following four aspects:

Continuity of the Partnerships.

The application of knowledge generated through capacity building.

To meet the development challenge that gave rise to the Initiative (Beneficiary entities) and to increase the impact of its interventions (Provider entities) with the necessary quality and guarantees.

Future prospects.

Assessment of the level of impact of the Initiatives one year after their completion - Joint ex post analysis exercises - year 1.

In order to determine the scope of the aspects mentioned in the previous point, the policy framework of the ADELANTE Window provides for 'joint ex post analysis exercises' (ex post exercise) for each of the co-financed Initiatives, on an annual basis.

Not only is the implementation of these exercises included as one of the four phases of the management cycle of the Initiatives, but they are also a substantial part of the ADELANTE Window approach, reflecting the particular commitment of DG INTPA / European Union to the sustainability and impact of the co-financed interventions.

In this regard, and as envisioned in item A.5.b of the Guidelines for applicants, the corresponding ex post exercises began one year after concluding the Initiatives co-financed by the European Union through the ADELANTE Window 2022.

In order to ensure joint work with the Partnerships, the exercises were developed according to the following process: a) Communication to the Partnership about the start of the process and explanation of the objectives and work dynamics; b) An 'ex post meeting' with each of the Partnerships, presentation of the 'ex post form' (see Annex B), discussion on each of its guiding questions and final reflection; c) Invitation to each of the Partnerships to fill in the form on the ADELANTE Extranet; and d) Analysis and systematisation of the data, publication of the conclusions and dissemination of the results.

The information shared (meetings) and presented (form) by each Partnership was analysed by the ADELANTE Window Team in order to make a rigorous final assessment of the level of impact of each of the Initiatives one year after their completion.

As a result of this final assessment, we can confirm:

- **14 Partnerships were invited to carry out the ex post exercise.**
- **14 Initiatives have been analysed.**
- **14 Initiatives have had an impact.**

On the continuity of the Partnerships:

[SDG 17 - Partnerships to achieve the goals].

- **9 Partnerships have maintained long-term continuity.**
- **Of these, 5 Partnerships have expanded their membership.**
- **4 Partnerships have not maintained continuity over time, but the member entities have continued bilateral collaboration in the core areas of the Initiative.**

With regard to the application of the knowledge generated:

- **In 14 of the Partnerships, Beneficiary entities have applied the knowledge generated.**
- **Of these, in 6 Partnerships the Provider entities have also applied the knowledge generated**

With regard to impact:

[Contribution to the 2030 Agenda as a whole, the ultimate goal of the ADELANTE Window, ADELANTE 2 and all EU interventions].

- **14 Partnerships have seen how the application of knowledge has enabled the Beneficiary entities to address the development challenge that gave rise to the Initiative, with the necessary quality and guarantees.**
- **Of these, in 7 the application of knowledge also by the Provider entities has increased the impact of their interventions.**

With regard to future prospects:

- **14 Partnerships are looking to the future and have shown interest in the following ex post exercise.**

Source: ADELANTE Extranet statistical system.

In the following pages, an 'impact factsheet' is presented for each Initiative, with a synthesis of the main results of the exercise.

Each factsheet also sets out the factors that the Partnerships consider to have enabled or hindered impact, as described above.

In some cases, certain relevant elements are highlighted  that demonstrate a strong added value.

Please note that the [Impact Report of the ADELANTE Window 2021](#) is also available.

We trust that this exercise and the corresponding publication of results will be useful for the entities and Partnerships that have participated, as well as for those that are currently involved in ADELANTE Window Initiatives or in projects of the different funds co-financed by the European Union through ADELANTE 2.

We are also confident that it will be useful for all the actors involved in the Triangular Cooperation system, by providing evidence and encouraging reflection on the effectiveness, impact and sustainability of development initiatives carried out under this modality.

Recalling that the ex post exercise is organised on an annual basis, the second exercise of the ADELANTE Window 2022 will take place in 2025. The first exercise of the ADELANTE Window 2023 will also take place at that time.



Second joint ex post analysis exercise ADELANTE Window 2022

(2 years after completing implementation of each Initiative).

First joint ex post analysis exercise ADELANTE Window 2023

(1 year after completing implementation of each Initiative).

Summary table of the impact

Joint ex post analysis exercise - year 1

	Effectiveness (achieve the objective - capacity building of the entities and the Partnerships - at the end of the implementation period)	Continuity of the Partnership				Application of the knowledge generated			Impact		Future prospects
		Partnership has not maintained continuity over time		Partnership has maintained continuity over time		The knowledge generated has not been applied	The knowledge generated has been applied		Beneficiary entities: address the development challenge that gave rise to the Initiative with the necessary quality and guarantees.	Beneficiary entities + Provider entities: increased the impact of their interventions	
		Partnership member entities have not continued collaborating in the core areas of the Initiative	Partnership member entities continue to work together in the core areas of the Initiative	The composition of the partnership has not changed	The composition of the Partnership has grown to include more members		By the Beneficiary entities	By the Beneficiary entities and the Provider entities			
1. Community cultural strategies for the local levels											
2. Contribution to green micro-entrepreneurship											
3. Contribution to Media Literacy in the Caribbean											
4. Contribution to the development of herbal medicine											
5. Creation of a Collectors Network in Bolivia											
6. Education on water for sustainable local development											
7. Historic centres for urban equity											
8. Innovation in education for inclusion, equity and sustainability											
9. Restorative and Therapeutic Justice for Youth and Women											
10. Strengthening cross-border governance of water basins											
11. Strengthening Responsible Business Conduct at the local level											
12. Strengthening statistics on business											
13. Sustainability in the fashion sector for its internationalisation											
14. Trenzando Cuidados											

1. Community cultural strategies for the local level

A TRIANGULAR COOPERATION INITIATIVE COLOMBIA • MEXICO • SPAIN



[» More information](#)

BENEFICIARY



FIRST PROVIDER



SECOND PROVIDER



Objective (reached upon finalising the implementation period)

The Initiative was able to harness the knowledge of the Partnership entities to transfer a community cultural strategy and territorial intervention tools for social change, and to contribute to the development of inclusive, safe, resilient and sustainable cities.

Continuity of the Partnership

STARTING POINT: Existing North-South and South-South relationship that has been strengthened by the combination of both modalities (with the First provider entity as the unifying partner).

The Partnership has not been consolidated and has not been maintained over time.

However, some of the Partnership member entities have continued to engage in bilateral collaboration in the core areas of the Initiative.

 **New Initiative within the framework of the ADELANTE Window in which the Beneficiary entity and the First provider entity are participating, with new entities joining.**

Application of the knowledge generated

The knowledge generated has been applied by the Beneficiary entity.

During implementation, the Initiative involved final beneficiary groups (community cultural organisations).

The Beneficiary entity has continued to work closely with these groups, who have benefited from and applied the knowledge generated throughout the Initiative. Moreover, these groups have created and maintained networks beyond the scope of the Initiative.

Impact

Applying this knowledge has enabled the Beneficiary entity to successfully tackle the development challenge that gave rise to the Initiative with the necessary quality assurance.

Future prospects

Maintain bilateral relations between the different Partnership member entities and collaborate with new entities to establish Triangular Cooperation models.

Continue to make progress in the transfer of knowledge to the beneficiary groups, monitoring and evaluating the impact in their respective areas of intervention.

Mobilise public financial support and international funding to strengthen the potential application of the knowledge generated.

FACTORS THAT HAVE ENABLED IMPACT

The relevance of the knowledge generated as a response to the challenges of the Beneficiary entities and the final beneficiary groups.

The relevance of the technical expertise of the Partnership member entities.

2. Contribution to green micro-entrepreneurship

A TRIANGULAR COOPERATION INITIATIVE COSTA RICA • ITALY • PERU



[» More information](#)

BENEFICIARY



FIRST PROVIDER



SECOND PROVIDER



Objective

(reached upon finalising the implementation period)

This Triangular Cooperation Initiative made it possible to share the knowledge of the Partnership entities to design and implement green finance tools that contribute to the growth of micro-entrepreneurs, with a focus on inclusion and sustainability.

Continuity of the Partnership

STARTING POINT: Existing North-South relationship that has been strengthened by the addition of Latin American and Caribbean partners as First providers. The Partnership has not been consolidated and has not been maintained over time.

However, some of the Partnership member entities have continued to engage in bilateral collaboration in the core areas of the Initiative.

Application of the knowledge generated

The knowledge generated has been applied by the Beneficiary entity.

This has allowed at least two savings and credit cooperatives in Peru to begin offering inclusive and green financial products.

During implementation, the Initiative involved final beneficiary groups (savings and credit cooperatives and women micro-entrepreneurs).

The Beneficiary entity has continued to work closely with these groups, who have benefited from and applied the knowledge generated throughout the Initiative.



Recognition by the Peruvian Ministry of Environment as part of the Protocolo Verde programme.

Impact

Applying this knowledge has enabled the Beneficiary entity to successfully tackle the development challenge that gave rise to the Initiative with the necessary quality assurance.

Future prospects

Maintain bilateral relations between the different Partnership member entities and collaborate with new entities to establish Triangular Cooperation models.

Continue to make progress in the transfer of knowledge to the beneficiary groups, monitoring and evaluating the impact in their respective areas of intervention.

FACTORS THAT HAVE ENABLED IMPACT

The relevance of the knowledge generated as a response to the challenges of the Beneficiary entities and the final beneficiary groups.

The well-designed framework of relations throughout implementation of the Initiative, which has enabled political / institutional support at the highest level.

FACTORS THAT HAVE HINDERED IMPACT

Restricted internet access for several beneficiary groups in rural areas.

The time frames required for the adaptation, approval and market release of new financial products.

3. Contribution to media literacy in the Caribbean

A TRIANGULAR COOPERATION INITIATIVE BOLIVIA • ECUADOR • DOMINICAN REPUBLIC • SPAIN



[» More information](#)



Objective (reached upon finalising the implementation period)

This Triangular Cooperation Initiative made it possible to share the expertise of the Partnership entities to design and implement a training plan in order to improve knowledge, skills and attitudes on media literacy, through a comprehensive approach to education that is oriented towards fostering more equitable societies.

Continuity of the Partnership

STARTING POINT: Existing North-South relationship that has extended its scope to include more Beneficiary entities in Latin America and the Caribbean.

The Partnership has been strengthened and maintained over time.

The dynamic of collaboration and joint work has been maintained between all the Partnership member entities involved in the Initiative.

In addition, a working group has been set up which has made it possible to replicate the knowledge generated within the framework of the Initiative, reaching more direct beneficiaries.

The training plan developed in the Initiative has been replicated in Ecuador.

Application of the knowledge generated

The knowledge generated has been applied by the Beneficiary entity and by one of the Provider entities. This has made it possible to incorporate materials and resources into the educational plans in the schools where the teachers who participated in the training courses work.

During its implementation, the Initiative involved final beneficiaries (Dominican adult educators).

The Beneficiary entity has continued to work closely with these groups, who have benefited from and applied the knowledge generated throughout the Initiative.

Impact

Applying this knowledge has enabled the Beneficiary entity to successfully tackle the development challenge that gave rise to the Initiative with the necessary quality assurance. At the same time, the other Partnership member entities have increased the impact of their interventions.

Future prospects

Continue to make progress in the Partnership's work, which is already established as a stable platform with the potential to increase the number of entities involved, generating and exchanging new knowledge.

Ensure public financial support and international funding to strengthen the platform and broaden its objectives, which remain relevant.

FACTORS THAT HAVE ENABLED IMPACT

The relevance of the knowledge generated as a response to the challenges of the Beneficiary entities and the final beneficiary groups.

The well-designed framework of relations throughout implementation of the Initiative, which has enabled political / institutional support at the highest level.

The relevance of the technical expertise of the Partnership member entities.

4. Contribution to the development of herbal medicine

A TRIANGULAR COOPERATION INITIATIVE BELGIUM • CUBA • MEXICO



[» More information](#)

BENEFICIARY	FIRST PROVIDER	SECOND PROVIDER

Objective

(reached upon finalising the implementation period)

This Triangular Cooperation initiative was able to harness the knowledge of the Partnership's Provider entities regarding the scientific research of natural products and crop production in controlled environments, in order to create a model for the development of herbal medicine. The model was based on maximising new technologies to ensure the introduction and supply of new plant-based medicines in Cuba's health system, with the aim of making it available to the international community.

Continuity of the Partnership

STARTING POINT: Existing North-South and South-South relationship that has been strengthened by the combination of both modalities (with the Beneficiary entity as the unifying partner).

The Partnership has been strengthened and maintained over time.

The dynamic of collaboration and joint work has been maintained between all the Partnership member entities involved in the Initiative. This dynamic has made it possible to identify new areas of collaboration with significant added value.

In addition, a solid platform for collaboration has been created and reinforced by incorporating new entities from Partnership countries, as well as other countries in the region.

Opening of a joint laboratory with other Cuban entities for the study of zebrafish.

Application of the knowledge generated

The knowledge generated has been applied by the Beneficiary entity.

This has led to the development of an anti-inflammatory cream endorsed by the competent authorities to sell on the market, as well as the exploration of other plant-based medicines, thanks to new techniques for the development of formulations based on the study of zebrafish.

Impact

Applying this knowledge has enabled the Beneficiary entity to successfully tackle the development challenge that gave rise to the Initiative with the necessary quality assurance.

Future prospects

Maintain the working dynamic of the Partnership and its receptiveness to new entities.

Continue to make progress in applying the knowledge by the Beneficiary entity.

Mobilise public financial support and international funding to strengthen the potential application of the knowledge generated.

FACTORS THAT HAVE ENABLED IMPACT

The relevance of the knowledge generated as a response to the challenges of the Beneficiary entities and the final beneficiary groups.

The relevance of the technical expertise of the Partnership member entities.

FACTORS THAT HAVE HINDERED IMPACT

The economic situation of the Beneficiary country, which poses restrictions on access to the necessary funding and investments.

5. Creation of a Collectors Network in Bolivia

A TRIANGULAR COOPERATION INITIATIVE **BOLIVIA • ECUADOR • ESPAÑA**



[» More information](#)

BENEFICIARY



FIRST PROVIDER



SECOND PROVIDER



COLLABORATING ENTITIES



Red Latinoamericana de Recicladores, Colombia
 Red Recolectoras Santa Cruz, Bolivia
 Asociación de Recicladores de Santa Cruz, Bolivia

Objective

(reached upon finalising the implementation period)

This Triangular Cooperation Initiative was able to harness the knowledge of the Partnership's Provider entities to transfer their model of establishing associations of waste collectors, focused on ensuring their rights, advocacy and social entrepreneurship.

Continuity of the Partnership

STARTING POINT: Existing North-South relationship that has extended its scope to include more Beneficiary entities in Latin America and the Caribbean.

The Partnership has been strengthened and maintained over time.

The dynamic of collaboration and joint work has been maintained between all the Partnership member entities involved in the Initiative.

Application of the knowledge generated

The knowledge generated has been applied by the Beneficiary entity.

During implementation, the Initiative involved final beneficiaries (associations of waste collectors in Bolivia).

The Beneficiary entity has continued to work closely with these groups, who have benefited from and applied the knowledge generated throughout the Initiative.

Impact

Applying this knowledge has enabled the Beneficiary entity to successfully tackle the development challenge that gave rise to the Initiative with the necessary quality assurance.



Development of a project to reuse vegetable oils, endorsed by the Ministry of Environment and Water in Bolivia.

Future prospects

Continue to make progress in strengthening leadership and advocacy.

Maintain the working dynamic of the Partnership and its receptiveness to new entities.

Continue efforts to apply knowledge by the Beneficiary entity and the First provider entity.

Continue to make progress in the transfer of knowledge to the beneficiary groups, monitoring and evaluating the impact in their respective areas of intervention.

FACTORS THAT HAVE ENABLED IMPACT

Mutual trust and a good rapport between individuals from the Partnership member entities.

The relevance of the knowledge generated as a response to the challenges of the Beneficiary entities and the final beneficiary groups.

The relevance of the technical expertise of the Provider entities and collaborating entities.

6. Education on water for sustainable local development

A TRIANGULAR COOPERATION INITIATIVE ARGENTINA • ITALY • MEXICO



[» More information](#)

BENEFICIARY



FIRST PROVIDER



SECOND PROVIDER



COLLABORATING ENTITIES

Secretaría del Medio Ambiente, Energías y Desarrollo Sustentable de Oaxaca, Mexico
 ONU Mujeres Argentina, Argentina

Objective

(reached upon finalising the implementation period)

This Triangular Cooperation Initiative contributed to capacity building in the Partnership with the purpose of creating a water education model for youth and women from Indigenous communities in rural areas, with an emphasis on improved water management, local development and sustainability.

Continuity of the Partnership

STARTING POINT: Existing relationship that responds to the logic and definition of Triangular Cooperation. The Partnership has not been consolidated and has not been maintained over time.

However, some of the Partnership member entities have continued to engage in bilateral collaboration in the core areas of the Initiative.

In addition, thanks to the knowledge generated in the framework of the Initiative, some of these entities have initiated bilateral relations with other entities as knowledge providers.

Application of the knowledge generated

The knowledge generated has been applied by some of the Beneficiary entities.

This has led to capacity building to provide training for its technical teams and lend its expertise on the fundamental right to water and sanitation.

During implementation, the Initiative involved final beneficiaries (local and Indigenous communities in the Calchaquí Valleys in Argentina and in the Oaxaca Mixtec region in Mexico).

Several of the Beneficiary entities and the First provider entity have continued to work closely with these groups, who have benefited from and applied the knowledge generated throughout the Initiative.

Presentation of the 'Water Education Guide' at the ECLAC Regional Water Dialogues.

Impact

Applying this knowledge has enabled the Beneficiary entities to successfully tackle the development challenge that gave rise to the Initiative with the necessary quality assurance. At the same time, the other Partnership member entities have increased the impact of their interventions.

In addition, it has led to high-impact actions beyond those planned in the Initiative, such as awareness-raising actions and the presentation of new development projects based on the 'Handbook' produced in the Initiative.

Future prospects

Maintain bilateral relations between the different Partnership member entities and collaborate with new entities to establish Triangular Cooperation models.

Continue to make progress in the transfer of knowledge to the beneficiary groups, monitoring and evaluating the impact in their respective areas of intervention.

Continue to highlight the outcomes of the Initiative through the ADELANTE Window.

FACTORS THAT HAVE ENABLED IMPACT

Mutual trust and a good rapport between the individuals from the Partnership member entities.

The relevance of the knowledge generated as a response to the challenges of the Beneficiary entities and the final beneficiary groups.

FACTORS THAT HAVE HINDERED IMPACT

Political instability and changes in government in some Latin American countries, which poses the risk of disrupting relationships and previous collaboration with several entities.

7. Historic centres for urban equity

A TRIANGULAR COOPERATION INITIATIVE COLOMBIA • DOMINICAN REPUBLIC • SPAIN



[» More information](#)



Objective

(reached upon finalising the implementation period)

This Triangular Cooperation Initiative enabled knowledge-sharing among the Partnership's Provider entities to develop solutions for the adoption of strategic plans to restore and revitalise historic centres, with an emphasis on sustainable development and urban equity.

Continuity of the Partnership

STARTING POINT: Existing North-South and South-South relationship that has been strengthened by the combination of both modalities (with the Beneficiary entity as the unifying partner).

The Partnership has not been consolidated and has not been maintained over time.

The member entities, while continuing to engage in bilateral collaboration, have not continued to work together in the core areas of the Initiative.

Application of the knowledge generated

The knowledge generated has been applied by the Beneficiary entity.

This has made it possible to take steps towards revitalising the historic centre of Barranquilla as part of the city's development plan.

During its implementation, the Initiative involved final beneficiaries (residents and businesspeople of the historic centre of Barranquilla).

The Beneficiary entity has continued to work closely with these groups, who have benefited from and applied the knowledge generated throughout the Initiative.

Impact

Applying this knowledge has enabled the Beneficiary entity to successfully tackle the development challenge that gave rise to the Initiative with the necessary quality assurance.

Future prospects

Maintain bilateral relations between the different Partnership member entities and collaborate with new entities to establish Triangular Cooperation models.

Continue to make progress in applying the knowledge by the Beneficiary entity.

Mobilise public financial support and international funding to strengthen the potential application of the knowledge generated.

FACTORS THAT HAVE ENABLED IMPACT

The relevance of the knowledge generated as a response to the challenges of the Beneficiary entity.

The relevance of the technical expertise of the Partnership member entities.

FACTORS THAT HAVE HINDERED IMPACT

The investments and time frame necessary to ensure long-term development actions in the public sector.

8. Innovation in education for inclusion, equity and sustainability

A TRIANGULAR COOPERATION INITIATIVE MEXICO • SPAIN • URUGUAY



[» More information](#)

BENEFICIARY



FIRST PROVIDER



SECOND PROVIDER



COLLABORATING ENTITY

Centro Ceibal

Objective

(reached upon finalising the implementation period)

This Triangular Cooperation Initiative enabled knowledge sharing, within the framework of the transformation process undertaken by the Partnership member entities in terms of inclusion, equity and sustainability, in order to develop joint solutions for adapting innovative methods of educational management and learning.

Continuity of the Partnership

STARTING POINT: Existing North-South relationship that has extended its scope to include more Beneficiary entities in Latin America and the Caribbean.

The Partnership has not been consolidated and has not been maintained over time.

However, some of the Partnership member entities have continued to engage in bilateral collaboration in the core areas of the Initiative.

Application of the knowledge generated

The knowledge generated has been applied by the Beneficiary entity.

During implementation, the Initiative involved final beneficiary groups (teachers and students within Uruguay's education systems).

The Beneficiary entity has continued to work closely with these groups, who have benefited from and applied the knowledge generated throughout the Initiative.

Impact

Applying this knowledge has enabled the Beneficiary entity to successfully tackle the development challenge that gave rise to the Initiative with the necessary quality assurance.

Future prospects

Maintain bilateral relations between the different Partnership member entities and collaborate with new entities to establish Triangular Cooperation models.

Continue to make progress in applying the knowledge by the Beneficiary entity.

Continue to make progress in the transfer of knowledge to the beneficiary groups, monitoring and evaluating the impact in their respective areas of intervention.

FACTORS THAT HAVE ENABLED IMPACT

The relevance of the expertise of the Partnership member entities and collaborating entities.

FACTORS THAT HAVE HINDERED IMPACT

Changes in the focal points in some of the local Partnership member entities.

A weak relationship framework during implementation of the Initiative, which has made it difficult to take advantage of opportunities for political / institutional support at the highest

9. Restorative and Therapeutic Justice for Youth and Women

A TRIANGULAR COOPERATION INITIATIVE COSTA RICA • DOMINICAN REPUBLIC • MEXICO • PARAGUAY • SPAIN



[» More information](#)



Objective
 (reached upon finalising the implementation period)

This Triangular Cooperation Initiative enabled knowledge sharing among the Partnership entities to jointly develop Restorative and Therapeutic Justice tools, focused on minors, youth and women; characterised by comprehensive care that promotes dignity and psycho-emotional wellbeing.

Continuity of the Partnership

STARTING POINT: Existing relationship that responds to the logic and definition of Triangular Cooperation. The Partnership has been strengthened and maintained over time.

The dynamic of collaboration and joint work has been maintained between all the Partnership member entities involved in the Initiative.

This dynamic has made it possible to identify new areas of collaboration with significant added value.

 **Publications have continued to be jointly developed and presented in various international forums.**

Application of the knowledge generated

The knowledge generated has been applied by all Partnership member entities

This has led to the development of protocols and certifications in restorative justice for public and private actors, as well as the incorporation of restorative justice and therapeutic jurisprudence processes in various judicial bodies and mediation centres in the beneficiary countries.

Impact

Applying this knowledge has enabled the Beneficiary entities to successfully tackle the development challenge that gave rise to the Initiative with the necessary quality assurance. At the same time, the other Partnership member entities have increased the impact of their interventions.

In addition, it has led to high-impact actions beyond those envisaged in the Initiative, such as the 'Guide' developed as part of the Initiative and included in university and vocational training programmes.

Future prospects

Maintain the working dynamic of the Partnership and its receptiveness to new entities.

Continue efforts to apply knowledge by all Partnership entities.

FACTORS THAT HAVE ENABLED IMPACT

Mutual trust and a good rapport between the individuals from the Partnership member entities.

The relevance of the technical expertise of the Partnership member entities.

The well-designed framework of relations throughout implementation of the Initiative, which has enabled political / institutional support at the highest level.

10. Strengthening cross-border governance of water basins

A TRIANGULAR COOPERATION INITIATIVE **BOLIVIA • GERMANY • URUGUAY**



[» More information](#)

BENEFICIARY

FIRST PROVIDER

SECOND PROVIDER

COLLABORATING ENTITIES



Objective

(reached upon finalising the implementation period)

This Triangular Cooperation Initiative led to capacity building among the Partnership entities to create a cross-border and multi-stakeholder governance model for water basins, aimed at improving economic, social and environmental development in the areas of intervention.

+ Continuity of the Partnership

STARTING POINT: Existing North-South relationship that has extended its scope to include more Beneficiary entities in Latin America and the Caribbean.

The Partnership has been strengthened and maintained over time.

The dynamic of collaboration and joint work has been maintained between all the Partnership member entities involved in the Initiative.

In addition, a solid platform for collaboration has been created and reinforced by incorporating new entities from Partnership countries and other countries in the region.

Application of the knowledge generated

The knowledge generated has been applied by the Beneficiary entity.

This has allowed them to strengthen multilevel governance of cross-border water basins, enhancing relations between local, regional and national stakeholders.

During implementation, the Initiative involved final beneficiaries (civil society organisations, local and regional governments).

The Beneficiary entity has continued to work closely with these groups, who have benefited from and applied the knowledge generated throughout the Initiative.

+ Impact

Applying this knowledge has enabled the Beneficiary entity to successfully tackle the development challenge that gave rise to the Initiative with the necessary quality assurance. At the same time, the other Partnership member entities have increased the impact of their interventions.

In addition, it has given rise to actions with significant impact beyond those envisaged in the Initiative, such as the creation of the Euro-Latin American Network for Cross-border Water Basin Governance.

Future prospects

Continue to make progress in the Partnership's work, which is already established as a stable platform with a strong potential to expand the number of entities involved, generating and exchanging new knowledge.

Continue to seek national public funding and international funding to strengthen the platform and broaden its objectives, which remain relevant

FACTORS THAT HAVE ENABLED IMPACT

Mutual trust and a good rapport between the individuals from the Partnership member entities.

The relevance of the Triangular Cooperation modality for working between border regions.

The relevance of the expertise of Partnership member entities and collaborating entities.

The coordination of work within a network.

FACTORS THAT HAVE HINDERED IMPACT

Political instability and changes in government in some Latin American countries, which poses the risk of disrupting relationships and previous collaboration with several entities.

11. Strengthening Responsible Business Conduct at the Local Level

A TRIANGULAR COOPERATION INITIATIVE ARGENTINA • COLOMBIA • SPAIN



[» More information](#)

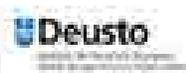
BENEFICIARY



FIRST PROVIDER



SECOND PROVIDER



COLLABORATING ENTITIES



Objective

(reached upon finalising the implementation period)

This Triangular Cooperation Initiative achieved capacity building among the Partnership's entities in order to create a model of a human rights and business action plan for local entities, based on the model of the Government of Antioquia and the methodologies used by the University of Deusto, focused on supporting companies to implement Responsible Business Conduct.

Continuity of the Partnership

STARTING POINT: Existing relationship that responds to the logic and definition of Triangular Cooperation. The Partnership has been strengthened and maintained over time.

The dynamic of collaboration and joint work has been maintained between all the Partnership member entities involved in the Initiative.

In addition, a solid platform for collaboration (Red ATRAE) has been created and reinforced by incorporating new entities from Partnership countries and other countries in the region.

Application of the knowledge generated

The knowledge generated has been applied by all Partnership member entities.

This has led to support from international organisations such as UN Women, ILO, OHCHR and CERALC, which are assisting in the organisation and development of training to strengthen the Red ATRAE network and each of its member entities.

During implementation, the Initiative involved final beneficiaries (companies and civil society organisations interested in good practices in human rights and business).

All of the Beneficiary entities have continued to work closely with these groups, who have benefited from and applied the knowledge generated throughout the Initiative.

Impact

Applying this knowledge has enabled the Beneficiary entities to successfully tackle the development challenge that gave rise to the Initiative with the necessary quality assurance. At the same time, the other Partnership member entities have increased the impact of their interventions.

In addition, it has given rise to actions with significant impact beyond those envisaged in the Initiative, such as the 'Equal and violence-free spaces' campaign in Salta and 'Companies committed to human rights' in Jujuy.

Future prospects

Continue to make progress in the Partnership's work, which is already established as a stable platform with a strong potential to expand the number of entities involved, generating and exchanging new knowledge.

Ensure public financial support and international funding to strengthen the platform and broaden its objectives, which remain relevant.

FACTORS THAT HAVE ENABLED IMPACT

Mutual trust and a good rapport between the individuals from the Partnership member entities. The well-designed framework of relations throughout implementation of the Initiative, which has enabled political / institutional support at the highest level.

12. Strengthening statistics on business

A TRIANGULAR COOPERATION INITIATIVE DOMINICAN REPUBLIC • SPAIN • URUGUAY



[» More information](#)

BENEFICIARY

FIRST PROVIDER

SECOND PROVIDER



Objective

(reached upon finalising the implementation period)

This Triangular Cooperation Initiative made it possible to share the expertise of the Partnership entities in order to develop statistical information tools in the business sector, with an emphasis on MSMEs and centred on the design, monitoring and evaluation of public policies for the productive sectors.

Continuity of the Partnership

STARTING POINT: Existing South-South relationship that has been strengthened by the incorporation of EU partners as Second providers.

The Partnership has been strengthened and maintained over time.

The dynamic of collaboration and joint work has been maintained between all the Partnership member entities involved in the Initiative.

This dynamic has made it possible to identify new areas of collaboration with significant added value.

In addition, new entities have been incorporated.

 **New Initiative in the framework of the ADELANTE Window 2023, in which a new entity has joined the Partnership.**

Application of the knowledge generated

The knowledge generated has been applied by all Partnership member entities.

During implementation, the Initiative involved final beneficiary groups (users of business statistics in the public, private and academic sectors).

All of the Beneficiary entities have continued to work closely with these groups, who have benefited from and applied the knowledge generated throughout the Initiative.

Impact

Applying this knowledge has enabled the Beneficiary entity to successfully tackle the development challenge that gave rise to the Initiative with the necessary quality assurance. At the same time, the other Partnership member entities have increased the impact of their interventions.

Future prospects

Maintain the working dynamic of the Partnership and its receptiveness to new entities.

Continue efforts to apply knowledge by all Partnership entities.

FACTORS THAT HAVE ENABLED IMPACT

The relevance of the knowledge generated as a response to the challenges of the Beneficiary entities and the final beneficiary groups.

The relevance of the technical expertise of the Partnership member entities.

Mutual trust and a good rapport between the individuals from the Partnership member entities.

The well-designed framework of relations throughout implementation of the Initiative, which has enabled political / institutional support at the highest level.

13. Sustainability in the fashion sector for its internationalisation

A TRIANGULAR COOPERATION INITIATIVE COLOMBIA • PERU • SPAIN



[» More information](#)

BENEFICIARY



FIRST PROVIDER



SECOND PROVIDER



Objective

(reached upon finalising the implementation period)

This Triangular Cooperation Initiative made it possible to share the expertise of the Partnership member entities to develop and apply models for supporting businesses in the fashion sector, with the aim of promoting sustainable production in line with the highest international standards.

Continuity of the Partnership

STARTING POINT: Existing North-South and South-South relationship that has been strengthened by the combination of both modalities (with the Beneficiary entity as the unifying partner).

The Partnership has been strengthened and maintained over time.

The dynamic of collaboration and joint work has been maintained between all the Partnership member entities involved in the Initiative.

In addition, new entities have been incorporated.



The incorporation of APC Colombia as a member of the Partnership provided resources for the development of a diagnostic tool for companies in the fashion sector.

Application of the knowledge generated

The knowledge generated has been applied by all Partnership member entities.

This has led to an increased interest among fashion companies in Colombia and Peru, which will receive support in the process of expanding their business abroad.

During implementation, the Initiative involved final beneficiaries (fashion companies in Colombia and Peru).

The Beneficiary entity and First provider entity have continued to work closely with these groups, who have benefited from and applied the knowledge generated throughout the Initiative.

Impact

Applying this knowledge has enabled the Beneficiary entity to successfully tackle the development challenge that gave rise to the Initiative with the necessary quality assurance. At the same time, the other Partnership member entities have increased the impact of their interventions.

In addition, it has led to high-impact actions beyond those planned in the Initiative, such as the development of a new project under the EU's AL-INVEST Verde programme.

Future prospects

Maintain the working dynamic of the Partnership and its receptiveness to new entities.

Continue efforts to apply knowledge by the Beneficiary entity and the First provider entity.

Continue to make progress in the transfer of knowledge to the beneficiary groups, monitoring and evaluating the impact in their respective areas of intervention.

FACTORS THAT HAVE ENABLED IMPACT

Mutual trust and a good rapport between the individuals from the Partnership member entities.

The relevance of the Triangular Cooperation modality.

The relevance of the knowledge generated as a response to the challenges of the Beneficiary entities and the final beneficiary groups.

The well-designed framework of relations throughout implementation of the Initiative, which has enabled political / institutional support at the highest level and has been widely acknowledged by the business sector.

14. Trenzando Cuidados: knowledge for transformative public policies in the caregiving field

A TRIANGULAR COOPERATION INITIATIVE ARGENTINA • BOLIVIA • COLOMBIA • CUBA • PERU • SPAIN



[» More information](#)

BENEFICIARY



FIRST PROVIDER



SECOND PROVIDER



COLLABORATING ENTITIES



Objective

(reached upon finalising the implementation period)

This Triangular Cooperation Initiative made it possible to share the knowledge, experiences and lessons learnt of the Partnership entities in order to jointly develop solutions for the establishment and consolidation of care committees. In addition, advocacy strategies for transformative public policies were developed with a participatory, gender-sensitive and locally-driven approach.

Continuity of the Partnership

STARTING POINT: Existing North-South and South-South relationship that has been strengthened by the combination of both modalities (with the Second provider entity as the unifying partner).

The Partnership has been strengthened and maintained over time.

The dynamic of collaboration and joint work has been maintained between all the Partnership member entities involved in the Initiative.

This dynamic has made it possible to identify new areas of collaboration with significant added value.

In addition, a working group has been set up which has made it possible to replicate the knowledge generated within the framework of the Initiative, reaching more direct beneficiaries.

Application of the knowledge generated

The knowledge generated has been applied by all Partnership member entities.

This has led to capacity building to advocate for the right to care in national, regional and global spaces.



Advocacy work for a bi-regional EU-LAC care agreement.

Impact

Applying this knowledge has enabled the Beneficiary entities to successfully tackle the development challenge that gave rise to the Initiative with the necessary quality assurance. At the same time, the other Partnership member entities have increased the impact of their interventions.

In addition, it has given rise to actions with a strong impact beyond what was initially envisaged in the Initiative, such as the joint work on the systematisation of experiences in strengthening the social claim for the right to care, will be published soon.

Future prospects

Continue to make progress in the Partnership's work, which is already established as a stable network with the potential to increase the number of entities involved, generating and exchanging new knowledge.

Ensure public financial support and international funding to strengthen the network and broaden its objectives, which remain relevant.

FACTORS THAT HAVE ENABLED IMPACT

The coordination of work within a network.

Mutual trust and a good rapport between the individuals from the Partnership member entities.

The relevance of the knowledge generated in response to the challenges of the Partnership member entities.

Effectiveness. Quality markers to assess the effectiveness of Triangular Cooperation Initiatives co-financed by the European Union through the ADELANTE Window.

Cross-cutting elements

- The activities have been communicated and disseminated in accordance with the communication and visibility guidelines of the ADELANTE Window.
- The Human Rights-Based Approach has been effectively mainstreamed and concrete measures have been implemented in the activities of the Initiative.
- The Gender Equality Approach has been effectively mainstreamed and concrete measures have been implemented in the activities of the Initiative.
- The Environment and Climate Change Approach has been effectively mainstreamed and concrete measures have been implemented in the activities of the Initiative.

Relevance

- The work plan has been relevant to the development challenge identified by the Partnership.
- The work plan has been relevant to the capacities (both to offer and to benefit) of all Partnership member entities.
- The initial work plan has been suitable or has been adapted to ensure alignment with the evolving context or the Partnership.
- Synergies/coordination with other ADELANTE Window Initiative(s) or with any other programme, project or cooperation action have been identified.

Efficiency

- The Partnership member entities have participated in the activities implemented (technical/financial).
- The ADELANTE Window resources have had a positive cost-benefit ratio.
- Activities have been implemented as planned.

Effectiveness

- The working teams of the Partnership member entities have included technical professionals and decision-makers.
- Direct beneficiaries have used and benefited from the products of the Initiative.
- The products developed in the Initiative have contributed to the achievement of the objective.
- The objective has been achieved.
- The implementation mechanism (ADELANTE Window) has been successful in achieving the objective of the Initiative.

Prospects for impact

- The Partnership is expected to apply the knowledge generated to address the identified development challenge.

Prospects for sustainability

- The model developed through the Initiative can potentially be replicated in other contexts.
- The Partnership has been strengthened throughout the Initiative, the Partnership entities are expected to continue to work together, and other entities may join.

Impact. Form for the joint ex post analysis exercise

At the end of the Initiative's implementation period, what were the Partnership's expectations for the following year?

- Expectations with regard to the continuity of the objectives over time (development impact)
- Expectations in relation to a greater scope of application or implementation of the knowledge generated (beyond the scope of the Initiative)
- Expectations regarding the continuity of the joint work or even an increase in the number of Partnership member entities

At this stage, does the Partnership feel that these expectations have been met?

- Continuity of objectives over time (development impact)
- Broader scope or wider application of the knowledge generated (beyond the scope of the Initiative)
- Continuity of joint work or even an increase in the number of Partnership member entities

Where expectations have been met: What factors have been essential? What insights have been gained?

Where expectations have not been met:

What factors have made this difficult or impossible? Is there an incentive and possibility to correct them? What insights have been gained?

In cases where there have been direct beneficiaries who are not directly affiliated with the Partnership member entities, has the relationship with these individuals been maintained in any way?

Are there any additional products you would like to share with the ADELANTE Window or with third parties (e.g., new studies, new reports)?

At this point in time and in light of the above, how could the ADELANTE Window contribute?

Has the journey of the Initiative and the Partnership been shared and given visibility? Can the ADELANTE Window contribute to better communication and visibility?

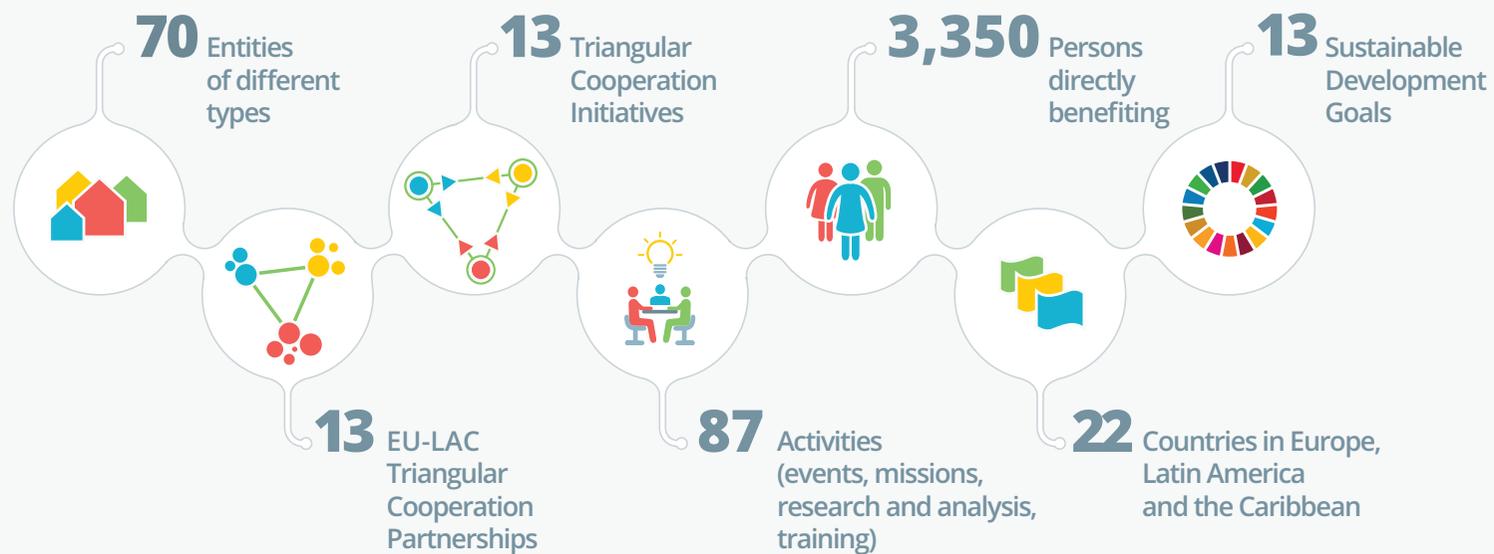
Do you have any comments or recommendations for future editions of the ADELANTE Window or for new EU Triangular Cooperation projects and programmes?

Additional comments

In the case of a second or subsequent joint ex post analysis exercise, have the assessments (comments and recommendations) of DG INTPA in previous exercises been taken into account and have they been useful?

AdelanteWindow2023

S U M M A R Y R E P O R T



J A N U A R Y 2 0 2 4

AdelanteWindow2023

Tuesday
7 March
2023

Presentation of the ADELANTE Window 2023 to the first ADELANTE 2 Steering Committee and approval of the lines of work.

Thursday
9 March
2023

Presentation of the ADELANTE Window 2023 to the European Union Delegations in Latin America and the Caribbean.

Tuesday
14 March
2023

Announcement of the opening date of the ADELANTE Window 2023 (18 April).
Publication of the 'Specific Rules of the ADELANTE Window 2023' and the corresponding manuals.

Thursday
30 March
2023

'Webinar for the presentation of the ADELANTE Window 2023' held.

Tuesday
18 April
2023

Opening of the ADELANTE Window 2023.

April-June 2023

- Presentation of concept notes. Assessment and acceptance, if applicable, of concept notes.
- Presentation of the formulation forms. Assessment and approval, if applicable, of the formulation forms.

Beginning 2025

First joint ex post analysis exercise.

June 2024

Implementation of the last Initiative finalised. (13 months after the Window opened).

July 2023
June 2024

Implementation of the 13 approved Initiatives:

- 70 entities
- 13 EU-LAC Partnerships
- 87 activities
- 3,350 direct beneficiaries (individuals)
- 22 countries
- 13 SDG

Monday
17 July
2023

Start of implementation of the first Initiatives. (91 days after opening).

Wednesday
19 April
2023

Closing of the ADELANTE Window 2023 (1 day after opening).

The 13 Triangular Cooperation Initiatives co-financed by the European Union within the framework of the ADELANTE Window 2023

- Astrotourism for Sustainable Local Development
- Cultural Routes and Itineraries for Territorial Development
- Cultural Strategies for Citizen Participation
- Developing Innovative Cancer Treatment Methodologies
- Employee Ownership for Economic Democracy in the Private Sector
- Enhancing Techno-Pedagogical Competences for Virtual Education
- Fostering Competitive Leadership in Waste Pickers' Organizations
- Fostering Sustainable Transformation for Competitive MSMEs
- Promoting Business Statistics with Gender Indicators
- Promoting Cross-Border Cooperation for River Basin Environmental Sustainability
- Promoting Sustainable Urban Development through Associations of Municipalities
- Protecting Ecosystems through Forest Resource Management in Protected Areas
- Sustainable Production of Andean Agave

For more information about each of the Initiatives, visit:
<https://www.adelante2.eu/en/initiatives-list>

The 13 Triangular Cooperation Partnerships of the ADELANTE Window 2023

The ADELANTE Window 2023 has involved 70 entities. Of these, 55 entities act as members of the 13 Triangular Cooperation Partnerships and 15 as collaborating entities¹. **The statistical data in this document refers to the 55 Partnership member entities.**

In terms of the type of entity

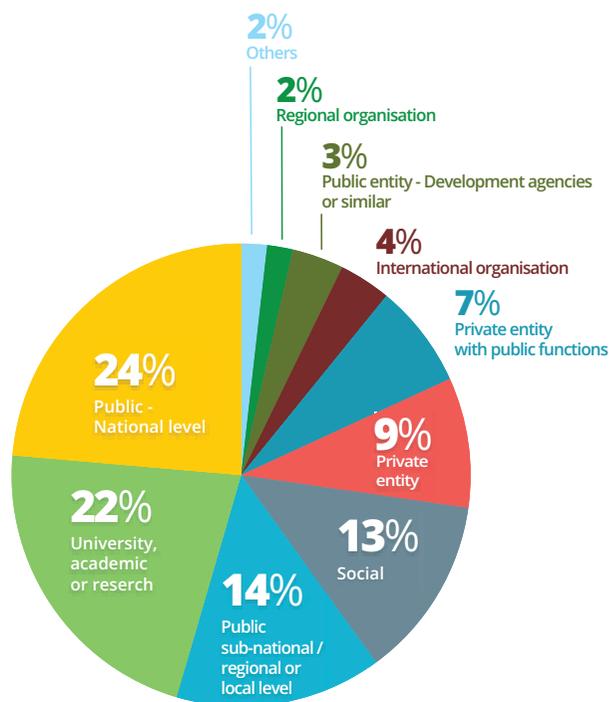
The ADELANTE Window 2023 has been shaped by the substantial participation of public entities, both at the national (13) and sub-national (8) levels, [highlighting the continued interest in Triangular Cooperation among the public sector in Europe and Latin America, while also demonstrating its capacity to foster multi-level working environments.](#)

These are followed by university, academic or research institutions (12), private entities (9, including private entities with public functions), and social entities (7) which, although on the whole have decreased in relation to previous editions, continue to play a very relevant role. These are joined by international and regional organisations (3) and development agencies (2), in a growing trend year after year. This highlights [the growing interest in Triangular Cooperation among less traditional actors within this modality, while demonstrating its capacity to foster multi-stakeholder working environments.](#)

In addition to the multi-stakeholder and multi-level approach, only 2 Partnerships are comprised exclusively of actors of the same type, while 7 Partnerships are comprised of actors of three or more types (multi-stakeholder). At the same time, 4 Partnerships are comprised of public actors at various levels (multi-level).

To date, 9 out of the 10 types of entities have participated in the ADELANTE Window, while only 'unions' have not participated thus far.

It is worth noting that these actors, working in multi-stakeholder and multi-level partnerships, have made a strong contribution to the priority established by the ADELANTE Window 2023 in terms of 'lifelong learning, empowering individuals and enterprises to contribute to green and digital transitions, supporting innovation and competitiveness', in line with the 'European Year of Skills'.



In terms of the entities' country of origin

Latin American and Caribbean countries

Thirty-seven entities from 16 countries in Latin America and the Caribbean have participated, increasing the number of countries compared to previous editions to a total of 18 in all three editions.

The involvement of entities from Mexico (8), Ecuador (5), Colombia (3) and Argentina (3) is worth noting, with Argentina, Colombia and Mexico maintaining a similar trend year after year. With regard to the Caribbean, the Dominican Republic (2) and Cuba (1) have been joined by Haiti (1).

1 - According to the Guidelines for applicants, **these collaborating entities** have the capacity and willingness to lend their knowledge and expertise in order to achieve the Initiative's objectives, with a strong added value, but without necessarily having membership status in the Partnership. The goal is to maximise the knowledge and experience of certain entities, but without the same level of involvement as member entities, as envisioned in the Guidelines. The collaborating entities are not considered, in any case, Partnership member entities. This is not a compulsory role or figure.

In addition, these 37 entities vary in nature and within each country, while reflecting and contributing to the multi-stakeholder and multi-level approach.

[The case of Mexico: University, academic or research institutions (3), social entities (2), public entities - national level (1), public entities - sub-national level (1) and private entities (1)].

European Union countries

18 entities from 4 EU countries took part, with greater participation of entities from Spain (12) compared to those from the other countries: France (3), Germany (1), Slovenia (1) and Luxembourg (1). These are joined by Belgium with 1 collaborating entity.

Thanks to the growing interest in Triangular Cooperation among European Union countries and ADELANTE's dissemination efforts, new countries in the region, such as France, Luxembourg and Slovenia have participated in the ADELANTE Window 2023. At the same time, there is a high concentration of entities from Spain, which demonstrates that the various actors in Latin America and the Caribbean continue to be interested in engaging in Triangular Cooperation with this particular country.

In addition, these 18 entities are diverse in nature, also contributing to the multi-stakeholder and multi-level approach.

In terms of the roles of the entities

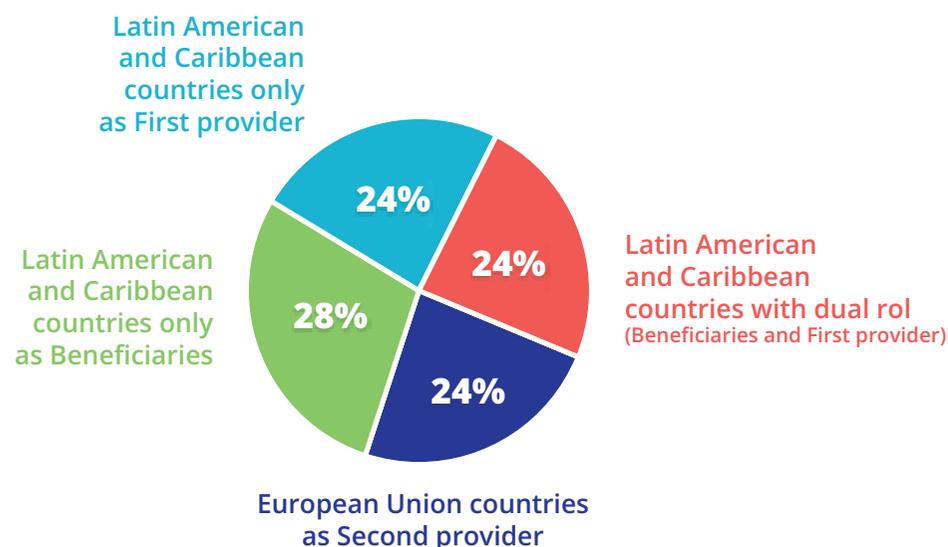
Of the 55 entities, 21 have assumed the role of Beneficiary, 16 the role of First provider and 18 the role of Second provider.

The Second provider entities (European Union) are primarily non-public entities (11), including universities (6) and private entities (5, including private entities with public functions); as compared to public entities (4).

The trend is the opposite in the case of First provider entities (Latin America and the Caribbean), which are mostly public (9), as opposed to non-public (6) and regional organisations (1).

In the case of Beneficiary entities (Latin America and the Caribbean) there is a balance between public (10) and non-public (10) entities.

This data highlights the capacity of Triangular Cooperation to bring together all types



of actors in various roles, fostering partnerships that are not often seen in international development cooperation.

The countries with the highest number of Beneficiary entities are Ecuador (5), Mexico (5), Guatemala (2) and Uruguay (2), while the countries with the highest number of First provider entities are Argentina (3), Mexico (3), Chile (3) and Colombia (2).

In the case of Brazil (1+1), Colombia (1+2), Mexico (5+3), Peru (1+1) and the Dominican Republic (1+1), these countries have taken on a 'dual role' of Beneficiary country and Provider country; confirming the trend of previous editions, which demonstrates [the capacity of Triangular Cooperation to engage with middle-income countries through the most modern approaches in cooperation.](#)

Finally, it is worth noting that the European Union participates in each of the Partnerships in a role that goes far beyond that of a funder, and can be compared to that of a Second provider within the context of Triangular Cooperation.

In terms of their **background**

The 13 Partnerships have responded to several of the theoretical premises of the Triangular Cooperation narrative and envisaged in the ADELANTE Window itself.

- Previous relations that were aligned with the logic and definition of Triangular Cooperation: 2 Partnerships.
- Previous South-South relations that have been strengthened by the addition of one or more EU partners as Second providers: 2 Partnerships.
- Previous North-South relations that have been strengthened by the addition of one or more Latin American and Caribbean partners as First providers: 2 Partnerships.
- Previous North-South relations that have expanded their scope to reach more Beneficiary entities in Latin America and the Caribbean: 3 Partnerships.
- Previous North-South and South-South relations that have been strengthened by the combination of both modalities: 1 Partnership.
- Partnerships formed as a result of the ADELANTE Window: 3 Partnerships.

This data highlights [the capacity of Triangular Cooperation to boost processes in which previous relations grow to become more open and comprehensive, thus maximising the potential of actors from different nationalities and backgrounds.](#)

In terms of the **collaborating entities**

In the ADELANTE Window 2023, 15 entities have participated as 'collaborating entities'.

These entities represent 7 types of actors, once again reinforcing the multi-stakeholder and multi-level approach as previously mentioned: university, academic or research institutions (4), social entities (3), public entities - national level (3), public entities - sub-national level (2), think tanks (1), international organisations (1) and regional organisations (1).

In terms of nationality, it is worth noting that more than half are from Latin American and Caribbean countries (8). Of these, the largest number are from Ecuador (3) and Paraguay (2). In the European Union (7), these are represented by Spain (5), Belgium (1) and Slovenia (1).

This information highlights [the capacity of Triangular Cooperation to harness and showcase the knowledge and expertise of all types of actors from all countries and regions, and not only traditional providers.](#)

The 13 Triangular Cooperation Initiatives of the ADELANTE Window 2023

87 activities

In line with previous editions, the strong interest in and demand for activities such as study visits (28), seminars (25), workshops (9) and consultancies (10) has been confirmed. These figures demonstrate that [these types of activities reflect the very essence of Triangular Cooperation in terms of 'sharing knowledge and expertise'](#).

It is also worth highlighting activities such as studies (6) and courses (2), which have resulted in high-value products that have served as a previous input for knowledge generation by the Partnership or as a subsequent result of the activities listed in the previous paragraph, reinforcing their scope and quality. The courses have served as an important source of new knowledge while benefiting a significant number of direct beneficiaries, both from the Partnership entities and third parties (specialised public and general public), thus increasing the direct impact of the Initiatives.

Most of the activities are face-to-face (51) or hybrid (31), being only 5 virtual, allowing for a richer exchange of knowledge and expertise and contributing to stronger Partnerships; justifying beyond a doubt the associated direct and transactional costs.

With regard to the location of these activities, the vast majority have taken place in the countries of the Partnership member entities, although in certain cases they have also taken place in the countries of the collaborating entities. Most notably, out of a total of 64 activities in Latin America and the Caribbean, Mexico (13), Ecuador (10), Guatemala (7) and the Dominican Republic (6) provided the setting for activities, while of the total activities in Europe (18), Spain hosted 15.

To the extent that, for the sake of agility and flexibility, the funds provided by the ADELANTE Window are not transferred to any of the entities in the Partnership, they can focus their attention on the implementation of the activities, on the quality of the Initiative as a whole and on its development impact.

3,350 direct beneficiaries (individuals)

For the ADELANTE Window, direct beneficiaries are all persons (natural persons) who participate in the activities of the Initiatives.

The 87 activities described in the previous section involve 3,350 direct beneficiaries. In accordance with the nature of the activities of the ADELANTE Window, the vast majority of the direct beneficiaries belong to or are affiliated with the Partnership member entities, both in terms of the areas most directly involved and other areas where synergies are sought. This highlights [the potential of Triangular Cooperation to engage and unite teams, and to ultimately build capacity among the entities through the knowledge that these individuals are able to harness.](#)

In terms of the types of entity, the figures are very much in line with the entities most involved in the ADELANTE Window 2023: employees of social entities (662), civil servants from public entities - sub-national, regional or local level (535), employees of university, academic or research institutions (457), employees of private entities (387), civil servants from public entities at national level (328), are among those with the highest participation.

In addition, some activities designed to be 'open', such as courses and congresses, also help connect the teams from the entities with third party specialists and experts (667), which is a strong added value.

There is also a similarity in the figures by nationality: Mexico (561), Ecuador (473), Dominican Republic (297), Haiti (260), Peru (244), Uruguay (209), Paraguay (182) and Colombia (131) on the one hand, and Spain (244) and France (209) on the other, are the countries with the highest number of direct beneficiaries.

It should be recalled that for the ADELANTE Window, final beneficiaries are the people or groups of people (natural persons) who will benefit from the development process driven by applying the knowledge generated. These will be addressed in future reports on the ADELANTE Window 2023.

The geographical scope of the ADELANTE Window 2023



The 'geographic approach' of the ADELANTE Window is shaped by the nationality of the Partnership member entities, as this will determine to a large extent the locations of the activities in the Initiatives, as well as the nationalities of the direct and final beneficiaries.

In Latin America and the Caribbean, Mexico, Ecuador, Colombia and Argentina are the countries most represented in the ADELANTE Window 2023 in terms of the country of origin of the Partnership member entities, followed by Guatemala and the Dominican Republic in terms of where the activities are carried out. The majority of direct beneficiaries are from Haiti, Paraguay, Peru and Uruguay.

In Europe, Spain is the country most active in the ADELANTE Window 2023 according to the three criteria outlined above, together with France in terms of direct beneficiaries.

BY LOCATION OF THE ACTIVITIES

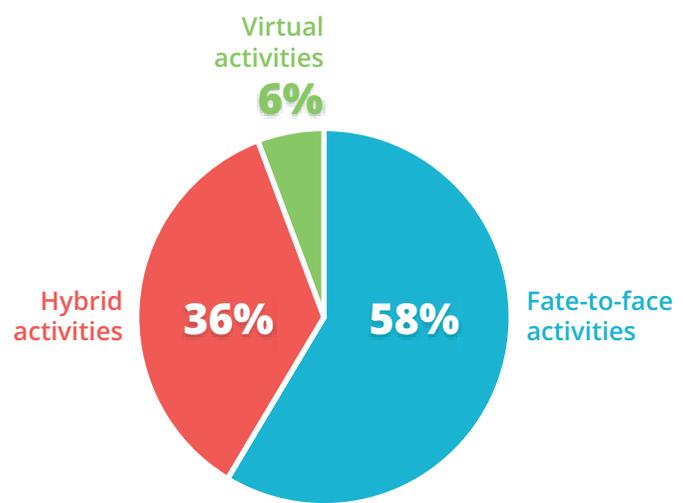


64 activities in 15 Latin America and the Caribbean countries

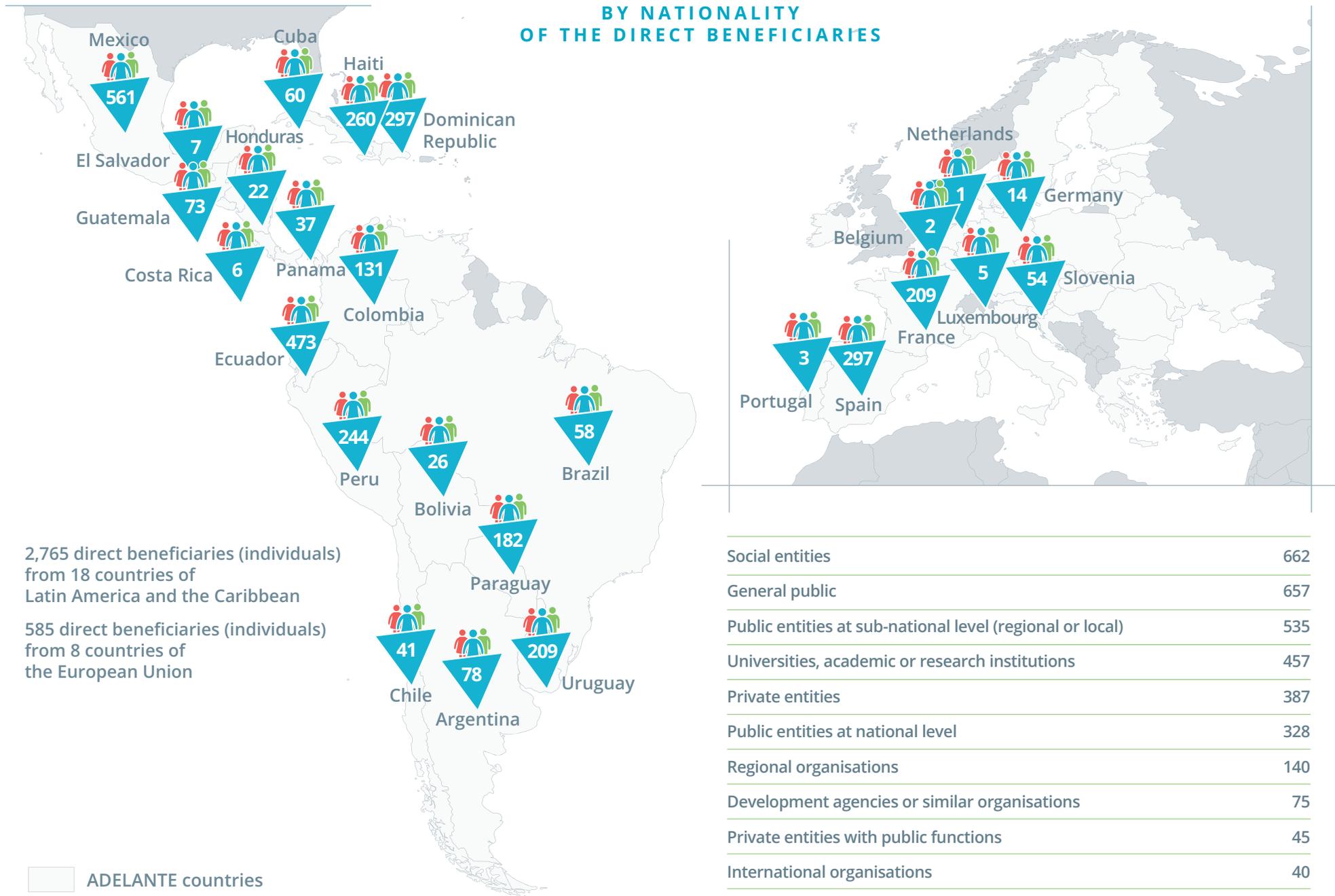
18 activities in 2 European Union countries

(5 virtual activities)

ADELANTE countries



BY NATIONALITY OF THE DIRECT BENEFICIARIES



The sectoral approach of the ADELANTE Window 2023

The 'sectoral approach' of the ADELANTE Window draws inspiration from the 2030 Agenda for Sustainable Development. Rather than considering 'sectors' or 'intervention themes', the direct (primary SDG) or indirect (secondary SDG) contribution to the Sustainable Development Goals (SDGs) and their targets will always be considered.

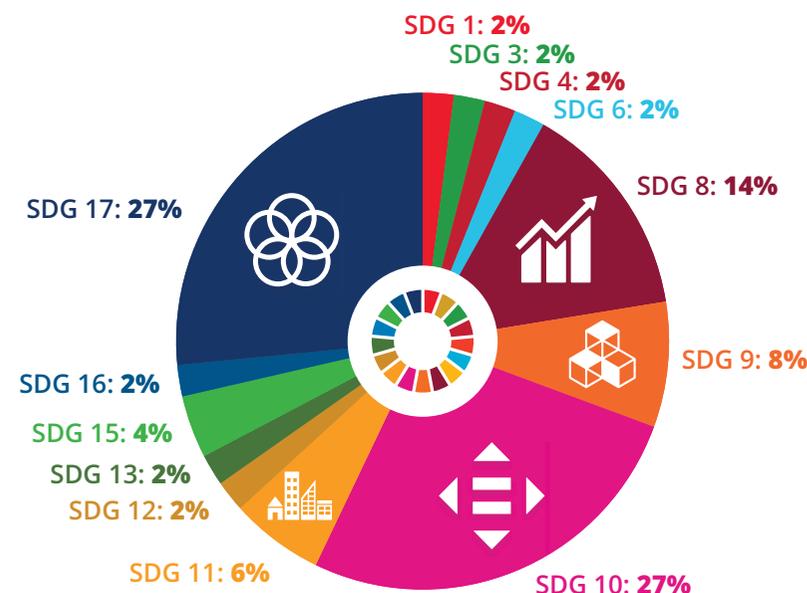
Of the 13 Initiatives in the ADELANTE Window 2023, 7 contribute to SDG 8, covering 8 of its 10 targets, once again making it the most prevalent SDG. These are joined by 4 Initiatives contributing to SDG 9, 3 Initiatives contributing to SDG 11, and 1 Initiative contributing to SDG 12. In this regard, the trend of the ADELANTE Window continues to have a special focus on the SDGs under the 'Prosperity' theme.

With regard to the 'People' theme, the contribution is distributed among SDGs 1, 3, 4 and 6, with one Initiative each. With regard to the SDGs under the 'Planet' theme, 2 Initiatives contribute to SDG 15 and 1 Initiative to SDG 13. Only one Initiative contributes to SDG 16, under the 'Peace' theme.

These figures demonstrate the capacity of Triangular Cooperation to contribute to the 2030 Agenda as a whole and to respond to all types of challenges, in line with the demand and needs of the Beneficiary entities.

In accordance with the objectives of ADELANTE 2, all Initiatives aim to contribute in some way to SDG 10. Within this goal, there is still a strong focus on target 10.2 (Social, economic and political inclusion) among 6 Initiatives, followed by target 10.3 (Equal opportunities) among 4 Initiatives. This data once again confirms that the previous SDG 10 targets are those most aligned with the ADELANTE Window and with Triangular Cooperation in general.

In line with the definition of Triangular Cooperation, it is understood that all Initiatives also primarily contribute to SDG 17. Within this context, the focus remains on targets 6 (Technology transfer), 9 (Capacity building), 16 (Multi-stakeholder partnerships that promote and share knowledge, expertise, technology and financial resources), and 17 (Effective partnerships), with a total of 21 contributions among all Initiatives.



All of the contributions from all Initiatives are recorded, including the primary and secondary SDGs, as well as contributions to the 'ADELANTE SDGs': SDG 10 and SDG 17.



Effectiveness and impact of the ADELANTE Window 2022

Effectiveness

Triangular Cooperation Initiatives are seen as a broader instrument than an activity but less comprehensive than a project in terms of budget, time and scope. An advantage of this approach is the implementation period, reduced to 9 months in the ADELANTE Window 2023.

Based on this, an intense exercise takes place during the implementation period that consists of 'sharing' knowledge and expertise. Knowledge and expertise are 'requested' and 'harnessed' by the Beneficiary entities in order to respond to a development challenge, which is 'offered' by the First and Second providers.

This 'triangular knowledge sharing approach' is possible thanks to the joint collaboration during the implementation phase, coordinated through a series of activities and a work plan (intervention methodology) that are meticulously designed for this purpose. The purpose of all of this is to 'generate' new knowledge, with its corresponding systematisation, modelling or parameter setting.

However, due to the nature of the Initiatives, only in very few cases is it possible to 'apply' this new knowledge during the implementation period, and in these cases the pilot experiences are limited in time and scope.

Therefore, at the end of the implementation period, the objective / effectiveness of the Initiative is focused on:

Capacity building among the Partnership member entities.

The strengthening of the Partnerships themselves, thanks to the joint work under the Triangular Cooperation modality and the added value of generating new knowledge.

In order to establish the level of effectiveness of the Initiatives, the ADELANTE Window has a 'quality marker system' to synthesise the exercise and standardise the outcomes. There are 19 markers developed within the Triangular Cooperation approach, which focus on relevance, efficiency, effectiveness, potential impact, potential sustainability and the incorporation of cross-cutting approaches.

At the time of publishing this Summary Report, all ADELANTE Window 2023 Initiatives are managing resources efficiently, are successfully fulfilling their work plan (intervention methodology), are achieving the intermediate results

with consistently high quality and have strong expectations of reaching their objective as foreseen in the proposal, which will lead to capacity building of the Partnerships' member entities and to the strengthening of the Partnerships themselves.

In addition, in some cases, broad recognition has already been achieved by relevant actors (geographical and thematic), with important effects at the local, national and regional levels.

Impact

Based on the characteristics of Triangular Cooperation as a modality, having affirmed the capacity building of the Partnership member entities and of the Partnerships themselves (effectiveness), the ADELANTE Window's focus has been on the progress made over time in the processes initiated during implementation (impact), centred on the following four aspects:

Continuity of the Partnerships [Contribution to SDG 17].

The application of the knowledge generated through capacity building.

To meet the development challenge that gave rise to the Initiative (Beneficiary entities) and to increase the impact of its interventions (Provider entities). [Contribution to the 2030 Agenda as a whole].

Future outlook.

In order to determine the scope of the aspects mentioned in the previous point (impact), the policy framework of the ADELANTE Window provides for joint ex post analysis exercises for each of the co-financed Initiatives on an annual basis. This is a substantial element of the ADELANTE Window concept, reflecting the particular interest of DG INTPA - European Union in the impact and sustainability of the co-financed interventions.

The first joint ex post analysis exercises of the Initiatives co-financed by the ADELANTE Window 2023 have been planned for the first quarter of 2025, one year after the last Initiative is finalised. Following this, the outcomes will be published and disseminated.

As a reference, please see the: [Impact report of the ADELANTE Window 2021.](#)



Next steps

First joint ex post analysis exercise
(1 year after finalising implementation
of the last Initiative).



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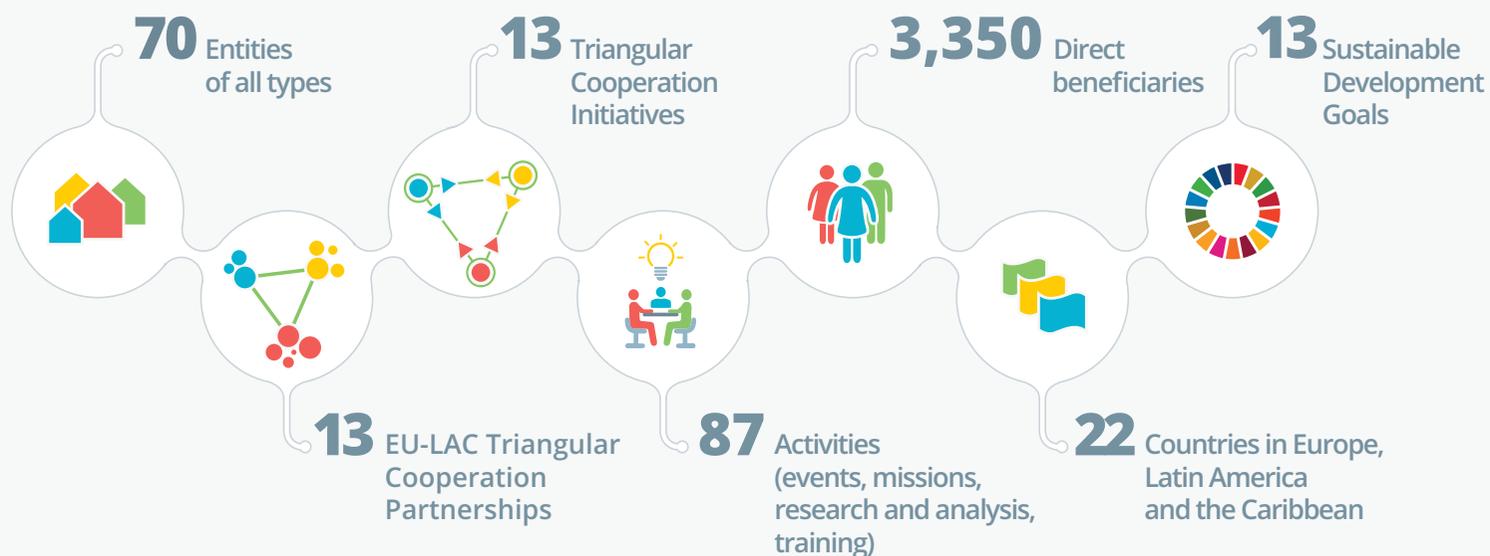
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IMPACT REPORT

Joint ex post analysis exercises - year 1



F E B R U A R Y 2 0 2 5

AdelanteWindow2023

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30 March 2023

'ADELANTE Window 2023 introductory webinar' was held.

PHASE 2: FORMULATION

PHASE 1: PRE-FORMULATION

17 July 2023

Start of implementation of the first Initiatives. (91 days after the opening).

April-June 2023

- Presentation of the concept notes. Assessment and acceptance, if applicable, of concept notes.
- Presentation of the final formulations. Assessment and approval, if applicable, of the final formulations.

19 April 2023

Closing of the ADELANTE Window 2023 (1 day after opening).

18 April 2023

Opening of the ADELANTE Window 2023.

PHASE 3: IMPLEMENTATION

PHASE 4: EX POST

July 2023 - May 2024

13 Initiatives were approved / co-financed.

Start of implementation

- 70 entities
- 13 EU-LAC Partnerships
- 87 activities
- 3,350 direct beneficiaries (individuals)
- 22 countries
- 13 SDGs

May 2024

Implementation finalised (13 months after opening). Submission of implementation reports. Assessment and approval of implementation reports.

Analysis of the effectiveness of the Initiatives: official closure meetings, implementation reports, quality markers.
Pg. 5 and Annex A of this document

13 Initiatives were effective:
Under the Triangular Cooperation modality, they achieved their objective as foreseen in the formulation phase, adhering to the work plan and efficiently managing resources.

February 2025

The first joint ex post analysis exercise conducted.

Analysis of the impact of the Initiatives: joint ex post analysis exercises, ex post meetings, ex post reports.
Pg. 6 and Annex B of this document

13 Initiatives have been analysed.

13 Initiatives have had an impact:

In all cases, the knowledge generated has been applied. In all cases, the Beneficiary entities have been able to meet the development challenge that gave rise to the Initiative with the necessary quality and guarantees. In 10 cases, the Provider entities have increased the impact of their interventions.

EXECUTIVE SUMMARY

May 2024

The effectiveness of the Triangular Cooperation Initiatives of the ADELANTE Window 2023

OBJECTIVE

Capacity building among the Partnership member entities.

The strengthening of the Partnerships themselves, thanks to joint work under the Triangular Cooperation modality and the added value of generating new knowledge.

ASSESSMENT

- 13 Initiatives were co-financed.
- 13 Initiatives finalised implementation and submitted their implementation reports in a timely manner.
- 13 Initiatives received approval of their implementation reports, thus fulfilling all of the commitments to date with the ADELANTE Window / DG INTPA / European Union.
- 13 Initiatives were effective: through the Triangular Cooperation modality, they achieved their objective as planned in the formulation phase, fulfilling the work plan and efficiently managing resources.

February 2025

The impact of the Triangular Cooperation Initiatives of the ADELANTE Window 2023

OBJECTIVE

Continuity of the Partnerships.

The application of knowledge generated through capacity building.

To address the development challenge that gave rise to the Initiative (Beneficiary entities) and to increase the impact of its interventions (Provider entities).

Future prospects.

ASSESSMENT

- 13 Partnerships were invited to carry out the ex post exercise.
- 13 Initiatives have been analysed.
- 13 Initiatives have had an impact.

On the continuity of the Partnerships:

[Contribution to SDG 17 - Partnerships to achieve the goals].

- 11 Partnerships have maintained long-term continuity.
- Of these, 5 Partnerships have expanded their membership.
- 2 have not maintained continuity over time, but the member entities have continued bilateral collaboration in the core areas of the Initiative.

With regard to the application of the knowledge generated:

- In 13 Partnerships, the Beneficiary entities have applied the knowledge generated.
- In 10 of these 13 Partnerships, the Provider entities have also applied the knowledge generated.

With regard to impact:

[Contribution to the 2030 Agenda; the ultimate goal of the ADELANTE Window, ADELANTE 2 and all EU interventions].

- In 13 Partnerships, applying this knowledge has enabled the Beneficiary entities to address the development challenge that gave rise to the Initiative with the necessary quality assurance.
- In 11 of the 13 Partnerships, applying this knowledge has also enabled the Provider entities to increase the impact of their interventions.

With regard to future prospects:

- 13 Partnerships are well-positioned for the future and have shown interest in a new ex post exercise.

Source: ADELANTE Extranet statistical system.

The 13 co-financed Triangular Cooperation Initiatives

1. Astrotourism for Sustainable Local Development
2. Cultural Routes and Itineraries for Territorial Development
3. Cultural Strategies for Citizen Participation
4. Developing Innovative Cancer Treatment Methodologies (INNOCANCER)
5. Employee Ownership for Economic Democracy in the Private Sector
6. Enhancing Techno-Pedagogical Competences for Virtual Education
7. Fostering Competitive Leadership in Waste Pickers' Organizations
8. Fostering Sustainable Transformation for Competitive MSMEs
9. Promoting Business Statistics with Gender Indicators
10. Promoting Cross-Border Cooperation for River Basin Environmental Sustainability
11. Promoting Sustainable Urban Development through Associations of Municipalities
12. Protecting Ecosystems through Forest Resource Management in Protected Areas
13. Sustainable Production of Andean Agave

More information on each of the Initiatives:
<https://www.adelante2.eu/en/initiatives-list>

ADELANTE Window 2023 Summary Report:
<https://www.adelante2.eu/docs-pdf/Summary-Report-ADELANTE-Window-2023-EN-jan-24.pdf>

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- The objective / effectiveness of the Initiatives.
- Assessment of the level of effectiveness of the Initiatives.

February 2025 - The impact of the Triangular Cooperation Initiatives of the ADELANTE Window 2023 p.6

- After the finalisation and closure of the Initiatives.
- The impact of the Initiatives.
- Assessment of the level of impact of the Initiatives one year after completion.
- Joint ex post analysis exercises - year 1.

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Effectiveness. Quality markers for assessing the effectiveness of the Triangular Cooperation Initiatives co-financed by the European Union. p. 23

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May 2024 - The effectiveness of the Triangular Cooperation Initiatives of the ADELANTE Window 2023

Finalisation and closure of Initiatives.

The 13 Triangular Cooperation Initiatives, co-financed by the European Union through the ADELANTE Window 2023, began in July 2023 and were completed in April and May 2024.

During that time, the **'official closure meetings'** of each of the Initiatives were held, providing enriching and useful opportunities for joint reflection and learning. These meetings were attended by all stakeholders, both from DG INTPA / European Union (including the relevant EU Delegations) and the Partnerships.

Subsequently, an intensive review was carried out by the ADELANTE Window Team on the **'implementation reports'** submitted by the Partnerships, in order to correctly bring the implementation period to a close.

The objective / effectiveness of the Initiatives.

As stated in item A.4.b of the Guidelines for applicants, the Initiatives *'are understood as having a broader scope than an activity but less comprehensive than a project (in terms of budget, time and scope)'*, with an approach that is consistent with the characteristics of Triangular Cooperation. In terms of timelines, the maximum implementation period was 270 days for the ADELANTE Window 2023.

Based on this data, it is understood that during the implementation period, an intense exercise takes place consisting of 'sharing' knowledge and expertise. This knowledge and expertise is 'requested' and 'maximised' by the Beneficiary entities in order to respond to their respective development challenge, and is 'offered' by the First and Second provider entities.

This 'triangular knowledge sharing approach' is possible thanks to joint collaboration throughout the implementation phase, coordinated through a series of activities and a work plan (intervention methodology) that are meticulously designed for this purpose. The aim is to 'generate' new knowledge, followed by a systematisation exercise, modelling or parameter setting. However, due to the characteristics of the implementation period, the pilot experiences are limited in time and scope, and only in very few cases is it possible to 'apply' this new knowledge during the implementation period.

Therefore, in line with the usual practice of interventions under the Triangular Cooperation modality, upon finalising the implementation period, the focus shifts to:

Capacity building in the Partnership member entities.

This means that the objectives of the Initiatives, understood in terms of effectiveness (objectives of the work to be achieved upon finalising implementation), are formulated in terms of 'capacity building' and not in terms of 'process or development impact'. They are focused on 'the entities' and not on the 'final beneficiaries'; with the understanding that the development impact for the final beneficiaries will eventually be achieved by applying the knowledge acquired over time.

Moreover, we must not forget the definition of Triangular Cooperation itself, which is *'a horizontal modality centred on partnerships'*. In this sense, at the end of the implementation period of the Initiatives, in addition to capacity building, there is a focus on:

The strengthening of the Partnerships themselves, thanks to joint work under the Triangular Cooperation modality and the added value of generating new knowledge.

Assessment of the level of effectiveness of the Initiatives.

The information shared (meetings) and presented (reports) by each Partnership was analysed by the ADELANTE Window Team in order to make a rigorous final assessment of the level of effectiveness of each Initiative.

In order to establish the level of effectiveness, the ADELANTE Window has a **'quality marker system'** to systematise and standardise the results. There are 19 markers developed within the Triangular Cooperation approach, which focus on relevance, efficiency, effectiveness, potential impact, sustainability and the incorporation of cross-cutting approaches (see Annex A).

It is worth noting that the participation and involvement of the ADELANTE Window-Team from the formulation phase and throughout the implementation of each Initiative, with a commitment to the quality of the process as 'one of the partners', has provided the Team with significant knowledge of the entire process and the possibility of adding considerable value when carrying out this final assessment.

As a result of this assessment, we can confirm that:

- **13 Initiatives were co-financed.**
- **13 Initiatives finalised implementation and submitted their implementation report in a timely manner.**
- **13 Initiatives received approval of their implementation reports, thus fulfilling all of the commitments to date with the ADELANTE Window / DG INTPA / European Union.**
- **13 Initiatives were effective: through the Triangular Cooperation modality, they achieved their objective as planned in the formulation phase, fulfilling the work plan and efficiently managing resources.**

Source: ADELANTE Extranet statistical system.

February 2025 - The impact of the Triangular Cooperation Initiatives of the ADELANTE Window 2023

After the finalisation and closure of the Initiatives.

Once the implementation period came to a close, the challenge for each of the Partnerships was to apply the knowledge generated to address the development challenges initially presented (in the case of the Beneficiary entities), and to increase the impact of their interventions (in the case of the Provider entities).

In turn, the goal for the ADELANTE Window Team was to ensure its availability to support the Partnerships, and to monitor the progress over time of the processes initiated during implementation and their corresponding impact.

The impact of the Initiatives.

Based on the characteristics of Triangular Cooperation as a modality, having confirmed the capacity building of the Partnership member entities and the Partnerships themselves (effectiveness), the ADELANTE Window's interest in the progress made over time in the processes initiated during implementation (impact) centres on these four aspects:

Continuity of the Partnerships.

The application of knowledge generated through capacity building.

To address the development challenge that gave rise to the Initiative (Beneficiary entities) and to increase the impact of its interventions (Provider entities).

Future prospects.

Assessment of the level of impact of the Initiatives one year after completion. Joint ex post analysis exercises - year 1.

In order to determine the scope of the aspects mentioned in the previous point, the policy framework of the ADELANTE Window provides for **'joint ex post analysis exercises'** for each of the co-financed Initiatives, on an annual basis.

Not only are these exercises considered one of the four phases of the management cycle of the Initiatives, but they are also a substantial part of the ADELANTE Window approach; reflecting the particular commitment of DG INTPA / European Union to the sustainability and impact of the co-financed interventions.

In this regard, and as envisioned in item A.5.b of the Guidelines for applicants, the corresponding ex post exercises began one year after concluding the Initiatives that were co-financed by the ADELANTE Window 2023.

Due to the imminent closure of the ADELANTE Window in March 2025, the exercises were carried out in a more efficient modality than in previous years, with the following steps: a) communication to the Partnerships about the start of the process and explanation of the objectives and work dynamics; b) presentation of the 'ex post form' (see Annex B) and invitation for each of the Partnerships to fill in the form; and c) analysis and systematisation of the data, publication of the conclusions and dissemination. It should be noted that, in parallel to this exercise, meetings were held with some Partnerships in the context of the final systematisation of the ADELANTE Window, whose inputs were vital to this process.

The information shared (meetings) and submitted (form) by each Partnership was analysed by the ADELANTE Window Team in order to make a rigorous final assessment of the level of impact of each of the Initiatives one year after their completion.

As a result of this assessment, we can confirm that:

- **13 Partnerships were invited to carry out the ex post exercise.**
- **13 Initiatives have been analysed.**
- **13 Initiatives have had an impact.**

On the continuity of the Partnerships:

[Contribution to SDG 17 - Partnerships to achieve the goals].

- **11 Partnerships have maintained long-term continuity.**
- **Of these, 5 Partnerships have expanded their membership.**
- **2 Partnerships have not maintained continuity over time, but the member entities have continued bilateral collaboration in the core areas of the Initiative.**

With regard to the application of the knowledge generated:

- **In 13 Partnerships, the Beneficiary entities have applied the knowledge generated.**
- **In 10 of these 13 Partnerships, the Provider entities have also applied the knowledge generated.**

With regard to impact:

[Contribution to the 2030 Agenda; the ultimate goal of the ADELANTE Window, ADELANTE 2 and all EU interventions].

- **In 13 Partnerships, applying this knowledge has enabled the Beneficiary entities to successfully address the development challenge that gave rise to the Initiative with the necessary quality assurance.**
- **Of these, in 11 Partnerships, applying this knowledge has also enabled the Provider entities to increase the impact of their interventions.**

With regard to future prospects:

- **13 Partnerships are well-positioned for the future and have shown interest in a new ex post exercise.**

Source: ADELANTE Extranet statistical system.

In the following pages, an **'impact factsheet'** is presented for each Initiative, summarising the main results of the exercise.

Each factsheet also includes the factors that the Partnerships consider to have either enabled or hindered their impact.

In some cases, certain relevant elements are highlighted that demonstrate a strong added value.

It is important to note that the [ADELANTE Window 2021 Impact Report](#) and the [ADELANTE Window 2022 Impact Report](#) are also available.

We trust that this exercise and the corresponding published results will be useful for the entities and Partnerships that have participated in the ADELANTE Window, as well as for those currently involved in projects co-financed by the European Union through ADELANTE 2.

We are also confident that it will be useful for all actors involved in the Triangular Cooperation system, by providing evidence and encouraging reflection on the effectiveness, impact and sustainability of development initiatives carried out under this modality.

These ex post exercises are conducted annually. However, due to the closure of the ADELANTE Window in March 2025, there are no plans to carry out an ex post exercise of the ADELANTE 2024 Window Initiatives, nor the subsequent ex post exercises for the previous Windows.

Summary table of the impact

Joint ex post analysis exercise - year 1

	Effectiveness (achieve the objective - capacity building of the entities and the Partnerships - at the end of the implementation period)	Continuity of the Partnership				Application of the knowledge generated			Impact		Future prospects
		Partnership has not maintained continuity over time		Partnership has maintained continuity over time		The knowledge generated has not been applied	The knowledge generated has been applied		Beneficiary entities: address the development challenge that gave rise to the Initiative with the necessary quality and guarantees.	Beneficiary entities + Provider entities: increased the impact of their interventions	
		Partnership member entities have not continued collaborating in the core areas of the Initiative	Partnership member entities continue to work together in the core areas of the Initiative	The composition of the partnership has not changed	The composition of the Partnership has grown to include more members		By the Beneficiary entities	By the Beneficiary entities and the Provider entities			
1 - Astrotourism for Sustainable Local Development											
2 - Cultural Routes and Itineraries											
3 - Cultural Strategies for Citizen Participation											
4 - Developing Innovative Cancer Treatment Methodologies											
5 - Employee Ownership in the Private Sector											
6 - Enhancing Techno-Pedagogical Competences for Virtual Education											
7 - Fostering Competitive Leadership in Waste Pickers' Organizations											
8 - Fostering Sustainable Transformation for Competitive MSMEs											
9 - Promoting Business Statistics with Gender Indicators											
10 Promoting Cross-Border Cooperation for River Basin Environmental Sustainability											
11 Promoting Sustainable Urban Development through Associations of Municipalities											
12 Protecting Ecosystems in Protected Areas											
13 Sustainable Production of Andean Agave											

1. Astrotourism for Sustainable Local Development

A TRIANGULAR COOPERATION INITIATIVE CHILE • MEXICO • PERU • SPAIN



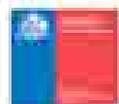
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BENEFICIARY

FIRST PROVIDER

SECOND PROVIDER

AMOMÉXICO



Adelante2
TRIANGULAR COOPERATION EU-LAC
FACILITY CO-FINANCED BY THE EUROPEAN UNION



Objective

(reached upon finalising the implementation period)

This Triangular Cooperation Initiative sought capacity building among the Partnership entities to create an innovative model that would boost tourism in rural areas, based on astrotourism, while harnessing the natural heritage of the local areas through sustainable local development.

Continuity of the Partnership

STARTING POINT: Existing North-South relationship that has extended its scope to include more Beneficiary entities in Latin America and the Caribbean.

The Partnership has been strengthened and maintained over time.

The dynamic of collaboration and joint work has been maintained among all the Partnership member entities involved in the Initiative.

In addition, a solid platform for collaboration has been created and reinforced by incorporating new entities from Partnership countries, as well as other countries in the region..

 **The Ibero-American Astrotourism Network was created, recognised by SEGIB.**

Application of the knowledge generated

The knowledge generated has been applied by all Partnership member entities.

Applying this knowledge has led to the implementation of new astro-tourism experiences with a significant added value for the beneficiary countries, while also improving the service offer in the provider countries.

During implementation, the Initiative involved final beneficiary groups (tourist guides from local communities).

All of the Beneficiary entities have continued to work closely with these groups, who have benefited from and applied the knowledge generated throughout the Initiative.

Impact

Applying this knowledge has enabled the Beneficiary entities to address the development challenge that gave rise to the Initiative with the necessary quality assurance. At the same time, the other Partnership member entities have increased the impact of their interventions.

In addition, it has given rise to high-impact actions beyond those envisaged in the Initiative, such as the creation of the National Network for the Promotion of Astrotourism in Peru, which has helped to enhance the value of natural and cultural heritage, and has encouraged the integration of local communities in the tourism sector.

Future prospects

Maintain the working dynamic of the Partnership and its willingness to work with new entities.

Mobilise public financial support and international funding to seek opportunities to apply the knowledge generated.

Continue to make progress in the transfer of knowledge to the beneficiary groups, monitoring and evaluating the impact in their respective areas of intervention.

FACTORS THAT HAVE ENABLED IMPACT

The relevance of the knowledge generated to respond to the challenges of the Beneficiary entities and the final beneficiary groups.

The relevance of the technical expertise of the Partnership member entities.

Mutual trust and a good rapport between the individuals from the Partnership member entities.

2. Cultural Routes and Itineraries for Territorial Development

A TRIANGULAR COOPERATION INITIATIVE ECUADOR • LUXEMBOURG • MEXICO • SPAIN



[» More information](#)



Objective
(reached upon finalising the implementation period)

This Triangular Cooperation Initiative sought to harness the Provider entities' knowledge of cultural routes and itineraries to transfer its model, based on preserving heritage, in order to contribute to the creation of employment and promote sustainable development through tourism.

Continuity of the Partnership

STARTING POINT: Existing North-South relationship that has extended its scope to include more Beneficiary entities in Latin America and the Caribbean.

The Partnership has been strengthened and maintained over time.

The dynamic of collaboration and joint work has been maintained between all the Partnership member entities involved in the Initiative.

This dynamic has made it possible to identify new areas of collaboration with significant added value.

Application of the knowledge generated

The knowledge generated has been applied by all Partnership member entities.

Applying this knowledge has led them to consider the multi-actor approach as a key element in interventions with a territorial perspective.

During implementation, final beneficiaries participated in the Initiative (local public and private actors involved in the implementation of the cultural routes and itineraries).

Several of the Beneficiary entities have continued to work closely with these groups, who have benefited from and applied the knowledge generated throughout the Initiative.

Impact

Applying this knowledge has enabled the Beneficiary entities to address the development challenge that gave rise to the Initiative with the necessary quality assurance. At the same time, the other Partnership member entities have increased the impact of their interventions.

 **Thanks to the Cacao Origin Route developed within the framework of the Initiative, the Ministry of Foreign Affairs of Ecuador seeks to position cacao as a country brand at the international level.**

Future prospects

Maintain the working dynamic of the Partnership and its willingness to work with new entities.

Continue to make progress in the transfer of knowledge to the beneficiary groups, monitoring and evaluating the impact in their respective areas of intervention.

FACTORS THAT HAVE ENABLED IMPACT

Mutual trust and a good rapport between the individuals from the Partnership member entities. The well-designed framework of relations throughout implementation of the Initiative, which has resulted in institutional support at the highest level. The relevance of the Triangular Cooperation modality.

FACTORS THAT HAVE HINDERED IMPACT

Political instability and changes in government in some Latin American countries, which poses the risk of a breakdown of relations and previous work with several entities.

3. Cultural strategies for citizen participation

A TRIANGULAR COOPERATION INITIATIVE ARGENTINA • BRAZIL • COLOMBIA • MEXICO • SPAIN



[» More information](#)



Objective (reached upon finalising the implementation period)

This Triangular Cooperation Initiative enabled knowledge sharing by the Partnership entities to jointly develop tools for the design of public cultural strategies that promote citizen participation, with a focus on sustainable development and human rights.

Continuity of the Partnership

STARTING POINT: Existing relationship that corresponds to the logic and definition of Triangular Cooperation.

The Partnership has been strengthened and maintained over time.

The dynamic of collaboration and joint work has been maintained between all the Partnership member entities involved in the Initiative.

In addition, a working group has been set up which has made it possible to replicate the knowledge generated within the framework of the Initiative, reaching more direct beneficiaries.

Application of the knowledge generated

The knowledge generated has been applied by all Partnership member entities.

Applying this knowledge has allowed them to shape cultural policies in Guadalajara, which has sparked interest among other countries in the region.

Use of the Ibero-American Cultural Space to share the 'Guiding Model for Cultural Activities with a human rights and sustainability approach'.

During implementation, final beneficiary groups participated in the Initiative (associations from the cultural environment of the Partnership entities).

The Beneficiary entities have maintained close ties with these groups, working side by side with them, allowing them to benefit from and apply the knowledge generated during the Initiative.

Impact

Applying this knowledge has enabled the Beneficiary entities to address the development challenge that gave rise to the Initiative with the necessary quality assurance.

Future prospects

Maintain the working dynamic of the Partnership and its willingness to work with new entities.

Continue efforts to apply the knowledge acquired by the Beneficiary entity.

Continue to make progress in the transfer of knowledge to the beneficiary groups, monitoring and evaluating the impact in their respective areas of intervention.

FACTORS THAT HAVE ENABLED IMPACT

The relevance of the knowledge generated to respond to the challenges of the Beneficiary entities and the final beneficiary groups.

The relevance of the technical expertise of the Partnership member entities.

Mutual trust and a good rapport between the individuals from the Partnership member entities.

FACTORS THAT HAVE HINDERED IMPACT

Changes in the political structure in Argentina, especially the restructuring and unification of the Argentinean Ministry of Culture.

4. Developing Innovative Cancer Treatment Methodologies (INNOCANCER)

A TRIANGULAR COOPERATION INITIATIVE CUBA • MEXICO • SPAIN



[» More information](#)

BENEFICIARY

FIRST PROVIDER

SECOND PROVIDER



Objective
(reached upon finalising the implementation period)

This Triangular Cooperation Initiative achieved capacity building within the Partnership to develop an innovative methodology to treat cancer, based on research and the development of new techniques, while also maximising the technological expertise of the Partnership countries.

Continuity of the Partnership

STARTING POINT: Existing South-South relationship that has been strengthened with the incorporation of EU partners as Second providers.

The Partnership has been strengthened and maintained over time.

The dynamic of collaboration and joint work has been maintained between all the Partnership member entities involved in the Initiative.

This dynamic has made it possible to identify new areas of collaboration with significant added value.

In addition, a working group has been set up which has made it possible to replicate the knowledge generated within the framework of the Initiative, reaching more direct beneficiaries.

In addition, a solid platform for collaboration has been created and strengthened by incorporating new entities from Partnership countries and other countries in the region.

A research group from the University of Buenos Aires joined the Partnership.

Application of the knowledge generated

The knowledge generated has been applied by all Partnership member entities.

Applying this knowledge has led to the development of new scientific projects and joint research, to be published in scientific articles.

Throughout implementation, final beneficiary groups participated in the Initiative (companies and laboratories working on the development of cancer vaccines, as well as university students interested in pursuing research related to the Initiative).

All of the Partnership entities have continued to work closely with these groups, who have benefited from and applied the knowledge generated throughout the Initiative.

Impact

Applying this knowledge has enabled the Beneficiary entity to address the development challenge that gave rise to the Initiative with the necessary quality assurance.

At the same time, the other Partnership member entities have increased the impact of their interventions.

Future prospects

Maintain the working dynamic of the Partnership and its willingness to work with new entities.

Mobilise public financial support and international funding to foster opportunities to apply the knowledge generated.

Continue to make progress in the transfer of knowledge to the beneficiary groups, monitoring and evaluating the impact in their respective areas of intervention.

FACTORS THAT HAVE ENABLED IMPACT

The relevance of the knowledge generated as a response to the challenges of the Beneficiary entities and the final beneficiary groups.

The relevance of the technical expertise of the Partnership member entities.

The relevance of the Triangular Cooperation modality.

5. Employee Ownership for Economic Democracy in the Private Sector

A TRIANGULAR COOPERATION INITIATIVE FRANCE • MEXICO • PERU • SLOVENIA



[» More information](#)

BENEFICIARY

FIRST PROVIDER

SECOND PROVIDER

COLLABORATING ENTITIES



Objective
(reached upon finalising the implementation period)

This Triangular Cooperation Initiative facilitated knowledge sharing among the Partnership entities to develop a model for employee share ownership plans, based on the experience of the Provider entities, and sought to promote economic democracy in the private sector through inclusion, equality and a horizontal approach.

Continuity of the Partnership

STARTING POINT: Existing North-South and South-South relationship that has been strengthened by the combination of both modalities (with the Beneficiary entity as the unifying partner).

The Partnership has been strengthened and maintained over time.

The dynamic of collaboration and joint work has been maintained between all the Partnership member entities involved in the Initiative.

This dynamic has made it possible to identify new areas of collaboration with significant added value.

In addition, a solid platform for collaboration has been created and strengthened by incorporating new entities from Partnership countries as well as other countries in the region.



New Initiative in the framework of the ADELANTE Window 2024, in which three new entities joined the Partnership.



Application of the knowledge generated

The knowledge generated has been applied by all Partnership member entities.

Throughout implementation, the Initiative involved final beneficiaries from both the private and public sectors and universities.

All of the Beneficiary entities have continued to work closely with these groups, who have benefited from and applied the knowledge generated throughout the Initiative.



Pilot project to apply the employee share ownership model in two companies in Jalisco.



Impact

Applying this knowledge has enabled the Beneficiary entities to address the development challenge that gave rise to the Initiative with the necessary quality assurance. At the same time, the other Partnership member entities have increased the impact of their interventions.

In addition, it has led to high-impact actions beyond those foreseen in the Initiative, such as faculty exchanges and joint publications with academic entities outside of the Partnership.

Future prospects

Maintain the working dynamic of the Partnership and its willingness to work with new entities.

Continue to make progress in the transfer of knowledge to the beneficiary groups, monitoring and evaluating the impact in their respective areas of intervention.

FACTORS THAT HAVE ENABLED IMPACT

The relevance of the knowledge generated as a response to the challenges of the Beneficiary entities and the final beneficiary groups.

Mutual trust and a good rapport between the individuals from the Partnership member entities.

The relevance of the Triangular Cooperation modality.

6. Enhancing Techno-Pedagogical Competences for Virtual Education

A TRIANGULAR COOPERATION INITIATIVE COLOMBIA • HAITI • SPAIN



[» More information](#)

BENEFICIARY



FIRST PROVIDER



SECOND PROVIDER



COLLABORATING ENTITIES

Académie de Recherche et d'Enseignement Supérieur
Equipo de líderes educativos a nivel mundial comprometidos con la transformación educativa y social sostenible
KAIRÓS

Objective (reached upon finalising the implementation period)

This Triangular Cooperation Initiative enabled the Beneficiary entity to harness the knowledge of the Provider entities on distance learning and virtual education models, with a strong emphasis on technical and pedagogical quality to promote access to lifelong learning and social inclusion.

Continuity of the Partnership

STARTING POINT: Existing North-South relationship that has been strengthened by the addition of Latin American and Caribbean partners as First providers. The Partnership has been strengthened and maintained over time.

The dynamic of collaboration and joint work has been maintained between all the Partnership member entities involved in the Initiative.

In addition, a working group has been set up which has made it possible to replicate the knowledge generated within the framework of the Initiative, reaching more direct beneficiaries.

Application of the knowledge generated

The knowledge generated has been applied by the Beneficiary entity.

Throughout implementation, the Initiative involved final beneficiaries (professors from all faculties and campuses nationwide of the State University of Haiti).

The Beneficiary entity has continued to work closely with these groups, who have benefited from and applied the knowledge generated throughout the Initiative.

A department has been created at the State University of Haiti to promote educational innovation.

+ Impact

Applying this knowledge has enabled the Beneficiary entity to address the development challenge that gave rise to the Initiative with the necessary quality assurance.

A virtual master's degree in university training was developed, with the continuous support of the Provider entities and collaborating entities.

Future prospects

Maintain the working dynamic of the Partnership and its willingness to work with new entities.

Mobilise public financial support and international funding to foster opportunities to apply the knowledge generated.

Continue efforts to apply the knowledge acquired by the Beneficiary entity.

FACTORS THAT HAVE ENABLED IMPACT

The relevance of the technical expertise of the Partnership member entities.

Mutual trust and a good rapport between the individuals from the Partnership member entities.

The relevance of the Triangular Cooperation modality.

FACTORS THAT HAVE HINDERED IMPACT

Political instability and changes in government in Haiti, which poses a risk to the continuity of previous work and achievements.

7. Fostering Competitive Leadership in Waste Pickers' Organizations

A TRIANGULAR COOPERATION INITIATIVE BRAZIL • CHILE • SPAIN



[» More information](#)

BENEFICIARY

FIRST PROVIDER

SECOND PROVIDER



Objective (reached upon finalising the implementation period)

This Triangular Cooperation Initiative aimed to share the expertise of the Partnership entities to jointly develop tools to strengthen the leadership of waste pickers' organisations at the national and regional levels, with a focus on advocacy for sustainable and inclusive public policies.

Continuity of the Partnership

STARTING POINT: Existing North-South relationship that has been strengthened by the addition of Latin American and Caribbean partners as First providers. The Partnership has been strengthened and maintained over time.

The dynamic of collaboration and joint work has been maintained between all the Partnership member entities involved in the Initiative.

This dynamic has made it possible to identify new areas of collaboration with significant added value.

Application of the knowledge generated

The knowledge generated has been applied by several of the Beneficiary entities.

Throughout implementation, the Initiative involved final beneficiary groups (waste pickers and recyclers in the Beneficiary countries).

Some organisations under the leadership of the Beneficiary entity have continued to work closely with these groups, who have benefited from and applied the knowledge generated throughout the Initiative.

Impact

Applying this knowledge has enabled the Beneficiary entity to address the development challenge that gave rise to the Initiative with the necessary quality assurance. At the same time, the other Partnership member entities have increased the impact of their interventions.



The Partnership will work together on a project to calculate methane gas emissions and reductions in the activities of grassroots waste picker organisations.

Future prospects

Maintain the working dynamic of the Partnership and its willingness to work with new entities.

Mobilise public financial support and international funding to foster opportunities to apply the knowledge generated.

Continue to make progress in the transfer of knowledge to the beneficiary groups, monitoring and evaluating the impact in their respective areas of intervention.

FACTORS THAT HAVE ENABLED IMPACT

The relevance of the knowledge generated as a response to the challenges of the Beneficiary entities and the final beneficiary groups.

Mutual trust and a good rapport between the individuals from the Partnership member entities.

8. Fostering Sustainable Transformation for Competitive MSMEs

A TRIANGULAR COOPERATION INITIATIVE ARGENTINA • COLOMBIA • DOMINICAN REPUBLIC • SPAIN



[» More information](#)



Objective
(reached upon finalising the implementation period)

This Triangular Cooperation Initiative enabled knowledge sharing by the Partnership entities to jointly develop tools for the digital transformation and promotion of the circular economy, which responds to the needs of MSMEs to improve their competitiveness, with a focus on responsible production and care for the environment.

Continuity of the Partnership

STARTING POINT: Existing North-South and South-South relationship that has been strengthened by the combination of both modalities (with the First provider entity as the unifying partner).

The Partnership has not been consolidated and has not been maintained over time.

However, some of the Partnership member entities continue to engage in bilateral collaboration in the core areas of the Initiative and have formalised their frameworks for collaboration.

Application of the knowledge generated

The knowledge generated has been applied by all Partnership member entities.

Applying this knowledge has led them to strengthen expertise in key areas such as digital transformation, circular economy, the management of continuous improvement processes and innovation culture in organisations.

During its implementation, final beneficiary groups belonging to the Dominican and Argentinian business environment participated in the Initiative.

The Beneficiary entity has continued to work closely with these groups, who have benefited from and applied the knowledge generated throughout the Initiative.

Impact

Applying this knowledge has enabled the Beneficiary entity to address the development challenge that gave rise to the Initiative with the necessary quality assurance. At the same time, the other Partnership member entities have increased the impact of their interventions.

 **The Ministry of Industry and Trade has successfully expanded the scope of assistance to companies, offering new services through its SME Centres.**

Future prospects

Maintain bilateral relations between the different Partnership member entities and add new entities to establish Triangular Cooperation models.

Continue to make progress in the transfer of knowledge to the beneficiary groups, monitoring and evaluating the impact in their respective areas of intervention.

FACTORS THAT HAVE ENABLED IMPACT

The relevance of the technical expertise of the Partnership member entities.

Mutual trust and a good rapport between the individuals from the Partnership member entities.

9. Promoting Business Statistics with Gender Indicators

A TRIANGULAR COOPERATION INITIATIVE DOMINICAN REPUBLIC • GUATEMALA • SPAIN • URUGUAY



[» More information](#)



Objective
(reached upon finalising the implementation period)

This Triangular Cooperation Initiative maximised the knowledge of the Partnership entities to create a methodology for measuring business statistics with a gender-sensitive perspective, with a view to strengthening public policies in order to reduce inequalities.

Continuity of the Partnership

STARTING POINT: Existing North-South and South-South relationship that has been strengthened by the combination of both modalities (with the First provider entity as the unifying partner).

The Partnership has been strengthened and maintained over time.

The dynamic of collaboration and joint work has been maintained between all the Partnership member entities involved in the Initiative.

This dynamic has made it possible to identify new areas of collaboration with significant added value.

Application of the knowledge generated

The knowledge generated has been applied by all Partnership member entities.

Applying this knowledge has enabled them to strengthen statistical methodologies and processes, expanding the development of gender-sensitive business statistics.

Impact

Applying this knowledge has enabled the Beneficiary entities to address the development challenge that gave rise to the Initiative with the necessary quality assurance. At the same time, the other Partnership member entities have increased the impact of their interventions.

In addition, this has resulted in high-impact actions beyond those foreseen in the Initiative, such as the presentation of the methodology for measuring business statistics with a gender-sensitive approach at the XXV International Meeting on Gender Statistics in Aguascalientes, Mexico, organised by ECLAC and UN Women, as well as the Statistical Conference of the Americas, and at the V United Nations World Data Forum in Medellín, Colombia.

Future prospects

Maintain the working dynamic of the Partnership and its willingness to work with new entities.

Continue efforts to apply the knowledge acquired by the Partnership entities.

FACTORS THAT HAVE ENABLED IMPACT

The relevance of the technical expertise of the Partnership member entities.

The well-designed framework of relations throughout implementation of the Initiative, which has resulted in institutional support at the highest level.

Mutual trust and a good rapport between the individuals from the Partnership member entities.

The relevance of the Triangular Cooperation modality.

10. Promoting Cross-Border Cooperation for River Basin Environmental Sustainability

A TRIANGULAR COOPERATION INITIATIVE ARGENTINA • ECUADOR • GERMANY • PANAMA • SPAIN • URUGUAY



[» More information](#)

BENEFICIARY

FIRST PROVIDER

SECOND PROVIDER

COLLABORATING ENTITIES



Objective (reached upon finalising the implementation period)

This Triangular Cooperation Initiative maximised the knowledge of the Provider entities to transfer and adapt their model of cross-border watershed governance, harnessing the practices and knowledge of Indigenous groups and local communities to promote the conservation and sustainable use of ecosystems located in international watersheds.

Continuity of the Partnership

STARTING POINT: Existing North-South relationship that has extended its scope to include more Beneficiary entities in Latin America and the Caribbean.

The Partnership has been strengthened and maintained over time.

The dynamic of collaboration and joint work has been maintained between all the Partnership member entities.

In addition, a solid platform for collaboration has been created and reinforced by incorporating new entities from Partnership countries, as well as other countries in the region.

Application of the knowledge generated

The knowledge generated has been applied by all Partnership member entities.

Applying this knowledge has enabled them to develop pilot interventions centred on good cross-border governance, environmental preservation and the protection of natural areas, sustainable resource management and sustainable tourism.

Throughout implementation, final beneficiary groups participated in the Initiative (municipal associations and entrepreneurs in border areas, as well as Indigenous communities).

Some Beneficiary entities have continued to work closely with these groups, who have benefited from and applied the knowledge generated throughout the Initiative.

Impact

Applying this knowledge has enabled the Beneficiary entities to address the development challenge that gave rise to the Initiative with the necessary quality assurance. At the same time, the other Partnership member entities have increased the impact of their interventions.

Future prospects

Maintain the working dynamic of the Partnership and its willingness to work with new entities.

Continue efforts to apply the knowledge acquired by the Beneficiary entities.

Continue to make progress in the transfer of knowledge to the beneficiary groups, monitoring and evaluating the impact in their respective areas of intervention.

FACTORS THAT HAVE ENABLED IMPACT

The relevance of the knowledge generated as a response to the challenges of the Beneficiary entities and the final beneficiary groups.

The relevance of the Triangular Cooperation modality.

Mutual trust and a good rapport between the individuals from the Partnership member entities.

11. Promoting Sustainable Urban Development through Associations of Municipalities

A TRIANGULAR COOPERATION INITIATIVE EL SALVADOR • HONDURAS • PARAGUAY • SPAIN • URUGUAY



[» More information](#)

BENEFICIARY



FIRST PROVIDER



SECOND PROVIDER



COLLABORATING ENTITIES



Objective
(reached upon finalising the implementation period)

This Triangular Cooperation Initiative contributed to capacity building among the Partnership entities to create a management model for associations of municipalities, based on the models of joint management of essential public services of the Provider entities, and focused on inclusive and sustainable development.

Continuity of the Partnership

STARTING POINT: Existing North-South relationship that has been strengthened by the addition of Latin American and Caribbean partners as First providers. The Partnership has not been consolidated and has not been maintained over time. However, some of the Partnership member entities continue to engage in bilateral collaboration in the core areas of the Initiative and have formalised their frameworks for collaboration.

Application of the knowledge generated
The knowledge generated has been applied by all Partnership member entities. Applying this knowledge has led them to recognise that practically all municipal policies can be implemented through joint strategies, thus strengthening their capacity to attain economies of scale.

Impact
Applying this knowledge has enabled the Beneficiary entities to address the development challenge that gave rise to the Initiative with the necessary quality assurance. At the same time, the other Partnership member entities have increased the impact of their interventions.

The Municipal Association of Cordillerita has achieved greater impact than expected, including the development of its digital infrastructure and the transfer of good practices to other municipalities and regions beyond those involved in the Initiative.

Future prospects
Continue efforts to apply the knowledge acquired by the Beneficiary entities. Maintain bilateral relations between the different Partnership member entities and add new entities to establish Triangular Cooperation models.

FACTORS THAT HAVE ENABLED IMPACT
The relevance of the knowledge generated in response to the challenges faced by the Beneficiary entities.
The relevance of the technical expertise of the Partnership member entities.
The relevance of the Triangular Cooperation modality.

FACTORS THAT HAVE HINDERED IMPACT
Changes in focal points in some of the local Partnership member entities.

12. Protecting Ecosystems through Forest Resource Management in Protected Areas

A TRIANGULAR COOPERATION INITIATIVE GUATEMALA • MEXICO • SPAIN



[» More information](#)

BENEFICIARY FIRST PROVIDER



SECOND PROVIDER



Objective (reached upon finalising the implementation period)

This Triangular Cooperation Initiative contributed to capacity building among the Partnership entities to create a model for forest resource management in protected areas, focusing on the protection of ecosystems and the active participation of local communities.

Continuity of the Partnership

STARTING POINT: Existing North-South and South-South relationship that has been strengthened by the combination of both modalities (with the Beneficiary entity as the unifying partner).

The Partnership has been strengthened and maintained over time.

The dynamic of collaboration and joint work has been maintained between all the Partnership member entities involved in the Initiative.

This dynamic has made it possible to identify new areas of collaboration with significant added value.

Application of the knowledge generated

The knowledge generated has been applied by the Beneficiary entity.

Throughout implementation, final beneficiaries participated in the Initiative (operational teams and forest rangers, as well as local communities in protected areas).

The Beneficiary entity has continued to work closely with these groups, who have benefited from and applied the knowledge generated throughout the Initiative.

Impact

Applying this knowledge has enabled the Beneficiary entity to address the development challenge that gave rise to the Initiative with the necessary quality assurance. At the same time, the other Partnership member entities have increased the impact of their interventions.

Future prospects

Maintain the working dynamic of the Partnership and its willingness to work with new entities.

Continue efforts to apply the knowledge acquired by the Beneficiary entity.

Continue to make progress in the transfer of knowledge to the beneficiary groups, monitoring and evaluating the impact in their respective areas of intervention.

FACTORS THAT HAVE ENABLED IMPACT

The relevance of the knowledge generated as a response to the challenges of the Beneficiary entities and the final beneficiary groups.

The relevance of the Triangular Cooperation modality.

13. Sustainable Production of Andean Agave

A TRIANGULAR COOPERATION INITIATIVE ECUADOR • FRANCE • MEXICO



[» More information](#)

BENEFICIARY FIRST PROVIDER SECOND PROVIDER COLLABORATING ENTITIES



Objective (reached upon finalising the implementation period)

This Triangular Cooperation Initiative contributed to capacity building among the Partnership entities to create an integrated management model for the sustainable production of Andean Agave, aiming to maintain its protected designation of origin status while respecting the environment and cultural traditions.

+ Continuity of the Partnership

STARTING POINT: Relationship established for the purpose of the ADELANTE Window.

The Partnership has been strengthened and maintained over time.

The dynamic of collaboration and joint work has been maintained among all the Partnership member entities involved in the Initiative.

In addition, a working group has been set up to replicate the knowledge generated within the framework of the Initiative, reaching more direct beneficiaries.

In addition, new entities have joined.

Application of the knowledge generated

The knowledge generated has been applied by the Beneficiary entity.

Applying this knowledge has led them to draw up a work plan to establish the Miske Designation of Origin Control Office.

During its implementation, final beneficiaries participated in the Initiative (communities involved in the Andean Agave production chain and local authorities).

The Beneficiary entity has continued to work closely with these groups, who have benefited from and have applied the knowledge generated throughout the Initiative.

+ Impact

Applying this knowledge has enabled the Beneficiary entity to address the development challenge that gave rise to the Initiative with the necessary quality assurance. At the same time, the other Partnership member entities have increased the impact of their interventions.



The Initiative has been key to declaring Andean AGAVE as an intangible heritage product of Ecuador.

Future prospects

Maintain the working dynamic of the Partnership and its willingness to work with new entities.

Continue efforts to apply the knowledge acquired by the Beneficiary entity.

Continue to make progress in the transfer of knowledge to the beneficiary groups, monitoring and evaluating the impact in their respective areas of intervention.

FACTORS THAT HAVE ENABLED IMPACT

The relevance of the Triangular Cooperation modality.

Mutual trust and a good rapport between the individuals from the Partnership member entities.

The relevance of the knowledge generated as a response to the challenges of the Beneficiary entities and the final beneficiary groups.

Effectiveness. Quality markers to assess the effectiveness of Triangular Cooperation Initiatives co-financed by the European Union through the ADELANTE Window.

Cross-cutting elements

- The activities have been communicated and disseminated in accordance with the communication and visibility guidelines of the ADELANTE Window.
- The Human Rights-Based Approach has been effectively mainstreamed and concrete measures have been implemented in the activities of the Initiative.
- The Gender Equality Approach has been effectively mainstreamed and concrete measures have been implemented in the activities of the Initiative.
- The Environment and Climate Change Approach has been effectively mainstreamed and concrete measures have been implemented in the activities of the Initiative.

Relevance

- The work plan has been relevant to the development challenge identified by the Partnership.
- The work plan has been relevant to the capacities (both to offer and to benefit) of all Partnership member entities.
- The initial work plan has been suitable or has been adapted to ensure alignment with the evolving context or the Partnership.
- Synergies/coordination with other ADELANTE Window Initiative(s) or with any other programme, project or cooperation action have been identified.

Efficiency

- The Partnership member entities have participated in the activities implemented (technical/financial).
- The ADELANTE Window resources have had a positive cost-benefit ratio.
- Activities have been implemented as planned.

Effectiveness

- The working teams of the Partnership member entities have included technical professionals and decision-makers.
- Direct beneficiaries have used and benefited from the products of the Initiative.
- The products developed in the Initiative have contributed to the achievement of the objective.
- The objective has been achieved.
- The implementation mechanism (ADELANTE Window) has been successful in achieving the objective of the Initiative.

Prospects for impact

- The Partnership is expected to apply the knowledge generated to address the identified development challenge.

Prospects for sustainability

- The model developed through the Initiative can potentially be replicated in other contexts.
- The Partnership has been strengthened throughout the Initiative, the Partnership entities are expected to continue to work together, and other entities may join.

Impact. Form for the joint ex post analysis exercise

At the end of the Initiative's implementation period, what were the Partnership's expectations for the following year?

- Expectations with regard to the continuity of the objectives over time (development impact)
- Expectations in relation to a greater scope of application or implementation of the knowledge generated (beyond the scope of the Initiative)
- Expectations regarding the continuity of the joint work or even an increase in the number of Partnership member entities

At this stage, does the Partnership feel that these expectations have been met?

- Continuity of objectives over time (development impact)
- Broader scope or wider application of the knowledge generated (beyond the scope of the Initiative)
- Continuity of joint work or even an increase in the number of Partnership member entities

Where expectations have been met: What factors have been essential? What insights have been gained?

Where expectations have not been met:

What factors have made this difficult or impossible? Is there an incentive and possibility to correct them? What insights have been gained?

In cases where there have been direct beneficiaries who are not directly affiliated with the Partnership member entities, has the relationship with these individuals been maintained in any way?

Are there any additional products you would like to share with the ADELANTE Window or with third parties (e.g., new studies, new reports)?

At this point in time and in light of the above, how could the ADELANTE Window contribute?

Has the journey of the Initiative and the Partnership been shared and given visibility? Can the ADELANTE Window contribute to better communication and visibility?

Do you have any comments or recommendations for future editions of the ADELANTE Window or for new EU Triangular Cooperation projects and programmes?

Additional comments

In the case of a second or subsequent joint ex post analysis exercise, have the assessments (comments and recommendations) of DG INTPA in previous exercises been taken into account and have they been useful?



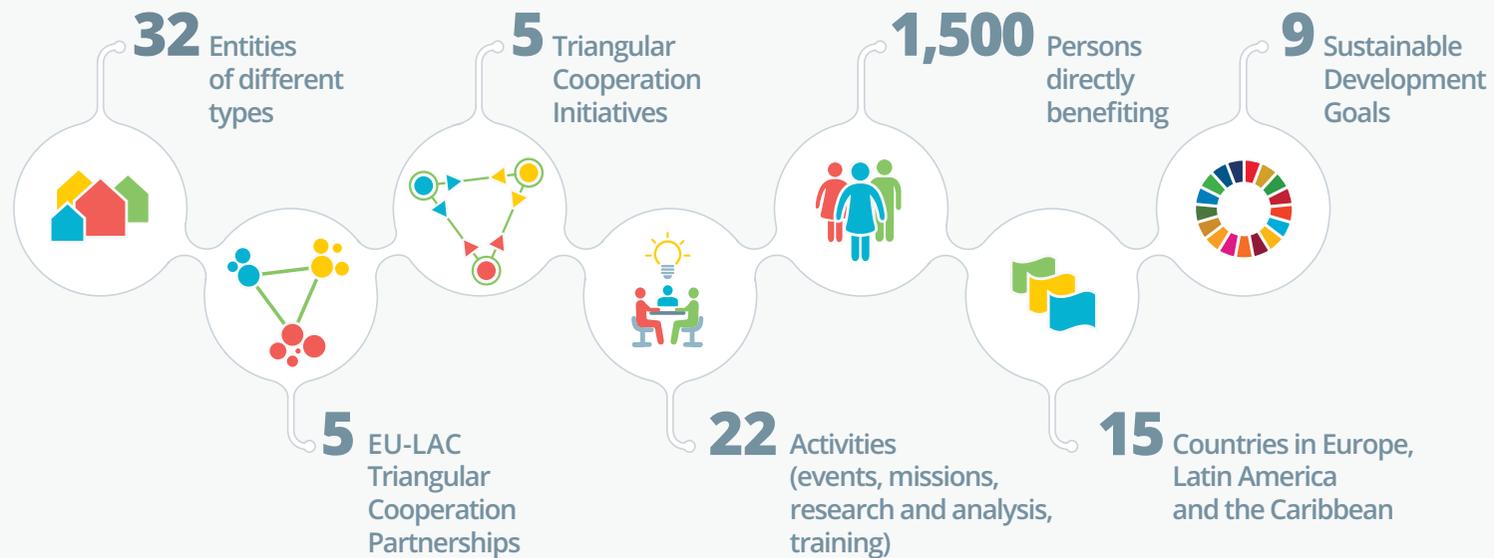
www.adelante2.eu



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AdelanteWindow2024

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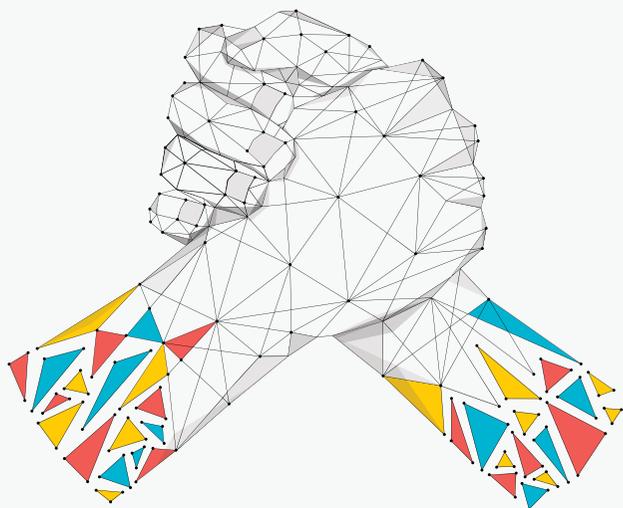
For more information on the ADELANTE Window 2024 timeline, visit : <https://www.adelante2.eu/en/adelante-window-2024>

The 5 Triangular Cooperation Initiatives co-financed by the European Union in the framework of the ADELANTE Window 2024

- Contributing to sustainable production and consumption in the agri-food sector
- Contribution to digital transformation in Indigenous communities
- Inclusive local entrepreneurship
- New Frontiers for Employee Ownership in Latin America
- Strengthening artisanal fishery governance

More information on each of the Initiatives:

<https://www.adelante2.eu/en/initiatives-list?country=&ods=&-year=2024&status=>



The 5 Triangular Cooperation Initiatives of the ADELANTE Window 2024

32 entities participated in the ADELANTE Window 2024. Of these, 25 entities were members of the 5 Triangular Cooperation Partnerships and 7 were collaborating entities. **The statistical data in this document refers to the 25 Partnership member entities.**

The number of Partnerships and, therefore, the number of entities in the ADELANTE Window 2024 (32) is lower than in previous editions (83 in 2021, 73 in 2022 and 70 in 2023) due to the fact that the budget for this edition (500,000 EUR) is, as planned, the lowest of the ADELANTE Windows (1,000,000 EUR in 2021; 1,500,000 EUR in 2022; and 2,000,000 EUR in 2023).

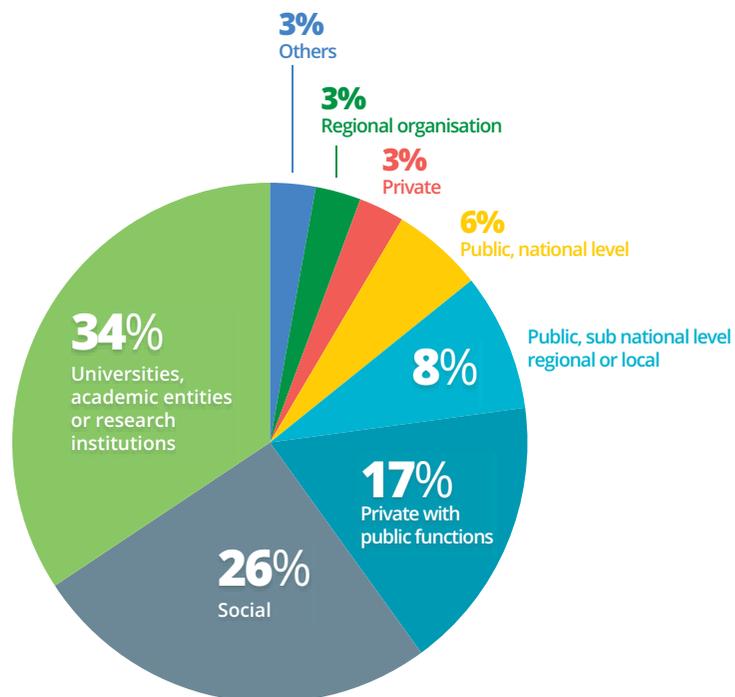
In terms of the type of entity

The ADELANTE 2024 Window involved significant participation by university, academic or research entities (9), social entities (7), private entities (5 private entities with a public function) and sub-national public entities (3); highlighting the **growing interest in Triangular Cooperation among less traditional actors in this modality**, as well as **demonstrating the capacity of this modality to facilitate multi-stakeholder collaboration.**

With regard to the multi-stakeholder approach, it is worth noting that all Partnerships are composed of two or more types of actors.

Although this edition of the ADELANTE Window has not had a notable representation of national public entities, their constant participation throughout all editions demonstrates **significant interest in Triangular Cooperation among the public sector in Europe and Latin America**, while at the same time attesting to **the capacity of this modality to foster collaborative work at multiple levels.**

It is worth noting that these actors, working in multi-stakeholder and multi-level partnerships, have made a strong contribution to the priority established by the ADELANTE Window 2024 in terms of 'promoting a green and just transition, inclusive digital transformation, human development, and health and vaccine resilience'; in line with the European Global Gateway strategy in Latin America.



In terms of the entities' nationalities

Latin American and Caribbean countries

In the ADELANTE Window 2024, 17 entities from 11 countries in Latin America and the Caribbean have participated as Partnership member entities, most notably from Mexico (3), Colombia (3) and Argentina (3); maintaining a similar dynamic year after year. The other countries participating in this edition are Bolivia, Brazil, Chile, Cuba, Dominican Republic, Ecuador, Panama and Peru, with 1 entity each; all of them regular participants in the ADELANTE Window.

This information demonstrates [the significant interest in Triangular Cooperation among Latin American and Caribbean countries](#).

European Union countries

Eight entities from four European Union countries have participated as Partnership member entities, with the participation of entities from Spain (4), France (2), Austria (1) and Italy (1).

This information highlights [the growing interest in Triangular Cooperation among European Union countries](#), while [various actors in Latin America and the Caribbean continue to be interested in Triangular Cooperation with Spain](#).

In addition, it should be noted that in both Latin America and the Caribbean and Europe, there are a variety of entities involved in general and within each country, which also reflects the multi-actor and multi-level approach.

1 - According to the Guidelines for applicants, these collaborating entities have the capacity and willingness to make a specific contribution of their knowledge and expertise to achieve the Initiative's objectives, with a strong added value, but without this contribution necessarily implying that they are members of the Partnership. The figure of a collaborating entity seeks to maximise the knowledge and expertise of certain entities, without producing any of the implications listed in the Guidelines for the Partnership member entities. Collaborating entities will not be considered Partnership member entities. This is not a compulsory role or figure.

In terms of the **role of the entities**

Of the 25 Partnership member entities, 9 have assumed the role of Beneficiary entity, 8 the role of First provider and 8 as Second providers.

The Second provider entities (European Union) are mostly non-public entities (5/8), notably those in the university, academic or research sectors (3).

This trend is also seen in the case of First provider entities (Latin America and the Caribbean), which are all non-public entities (8/8); most notably universities (4).

In the case of the Beneficiary entities (Latin America and the Caribbean), the majority are also non-public entities (8/9), in this case representing a wider variety of different sectors.

This data highlights [the capacity of Triangular Cooperation to bring together all types of actors in all types of roles, fostering partnerships that are not often seen in international development cooperation.](#)

The countries with the highest number of First provider entities are Mexico (3) and Colombia (3), while the country with the highest number of Beneficiary entities is Argentina (3).

Although this particular edition of the ADELANTE Window does not include countries with dual roles, it is important to note that this has been an important feature throughout the entire ADELANTE Window, demonstrating [the capacity of Triangular Cooperation to respond to the most modern approaches to cooperation in engaging with middle-income countries.](#)

Finally, it is worth noting that the European Union participates in each of the Partnerships in a role that goes far beyond that of a funder, and can be compared to that of a Second provider within the context of Triangular Cooperation.

In terms of **background**

The 5 Partnerships have responded to the following theoretical premises in the Triangular Cooperation narrative, as anticipated in the ADELANTE Window:

- Previous partnerships that had already met the criteria and definition of Triangular Cooperation: 1 Partnership.
- Previous North-South and South-South relations that have been strengthened by the combination of both modalities: 2 Partnerships.
- Partnerships formed as a result of the ADELANTE Window: 2 Partnerships.

This information highlights [the capacity of Triangular Cooperation to activate processes in which previous relations grow to become more open and comprehensive, thus maximising the potential of actors from different nationalities and backgrounds.](#)

In terms of the **collaborating entities**

In the ADELANTE Window 2024, 7 entities have participated as 'collaborating entities'.

These entities correspond to 5 types of actors, again reinforcing the multi-actor approach outlined above: social entities (2), public entities at the national level (2), private entities with a public function (1), university, academic or research entities (1), and regional organisations (1).

In terms of nationality, it is worth noting that there are entities from Latin American and Caribbean countries (3 from Brazil, Chile and Mexico) as well as from European Union countries (4 from Slovenia and Spain).

This information highlights [the capacity of Triangular Cooperation to leverage and showcase the knowledge and expertise of all types of actors from all countries and regions, and not only traditional providers.](#)

The 5 Triangular Cooperation Initiatives of the ADELANTE Window 2024

22 activities

The number of Initiatives and, therefore, the number of activities within the ADELANTE Window 2024 (22) is lower than in previous editions (94 in 2021, 82 in 2022 and 87 in 2023), due to the fact that the budget for this edition (500,000 EUR) is, as planned, the lowest of the ADELANTE Windows (1,000,000 EUR in 2021; 1,500,000 EUR in 2022; and 2,000,000 EUR in 2023).

In line with previous editions, there is still a strong interest in and demand for activities such as study visits (9), workshops (4) and seminars (2), as well as consultancies (4). These figures show that [such activities are very much aligned with the spirit and definition of Triangular Cooperation in terms of 'sharing knowledge and expertise'](#).

It is also worth highlighting activities such as the studies and courses, which deliver products that either add value and serve as a previous input for the generation of knowledge within the Partnership, or are produced as a result of the activities mentioned in the previous paragraph; thus reinforcing their scope and quality.

The courses have provided a significant amount of new knowledge while benefitting many direct beneficiaries, both from the Partnership entities and third parties (specialists and the general public), therefore increasing the direct impact of the Initiatives.

The vast majority of the activities are carried out in person, with 11 hybrid and 10 entirely face-to-face, thus enriching the exchange of knowledge and expertise as well as strengthening the Partnerships, which clearly justifies the direct costs and transaction costs associated with these.

With regard to these 21 face-to-face activities, the vast majority are held in the countries where the Partnership member entities are from. Out of a total of 17 activities in Latin America and the Caribbean, most are carried out in Panama (4), Argentina (3) and Brazil (3). In the case of Europe, all activities are carried out in Spain (2) and Italy (2).

1,500 direct beneficiaries (individuals)

In the ADELANTE Window, direct beneficiaries are all individuals (natural persons) participating in the activities of the Initiatives.

The 22 activities previously described involve 1,500 direct beneficiaries.

In accordance with the nature of the activities of the ADELANTE Window, the vast majority of the direct beneficiaries belong to the Partnership member entities or are affiliated with them; including the teams most directly involved in the corresponding Initiative, as well as others with whom collaboration is sought. This highlights [the potential of Triangular Cooperation to engage and unite teams, and to ultimately build capacity in the entities by harnessing the knowledge of these individuals](#).

The numbers for each type of entity are very much in line with the entities most involved in the ADELANTE Window 2024. In addition to the general public (629) who participate in the open activities, such as courses, there are employees of universities, academic or research centres (248) and employees of social entities (231).

In terms of the numbers on nationality, however, this is not the case. In addition to direct beneficiaries from the countries with the greatest number of entities, such as Argentina (280), Colombia (130) and Mexico (17), there are also a significant number of people from Brazil (321), Chile (155) and Cuba (132), among others. In the case of European countries, the number of direct beneficiaries in Spain is worth noting (191).

It should be recalled that for the ADELANTE Window, final beneficiaries are the people or groups of people (natural persons) who will benefit from the development process by applying the knowledge generated. These will be addressed in future reports on the ADELANTE Window 2024.

The geographical scope of the ADELANTE Window 2024



The 'geographic approach' of the ADELANTE Window is shaped by the nationality of the Partnership member entities, as this will determine to a large extent the locations of the activities and the participation of the direct and final beneficiaries.

In Latin America and the Caribbean, Argentina, Colombia and Mexico are the countries with the highest concentration of the ADELANTE Window 2024 based on the nationality of the entities involved in the Partnerships, followed by Panama and Brazil from the standpoint of the place where the activities are held, and Chile and Cuba from the standpoint of the nationality of the direct beneficiaries.

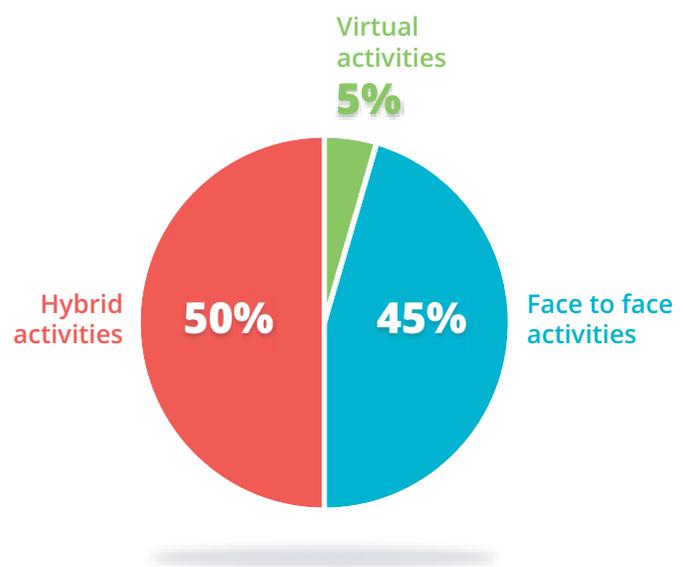
Spain is the most active European country in the ADELANTE Window 2024 with regard to the three criteria outlined above, followed by France.

BY LOCATION OF THE ACTIVITIES

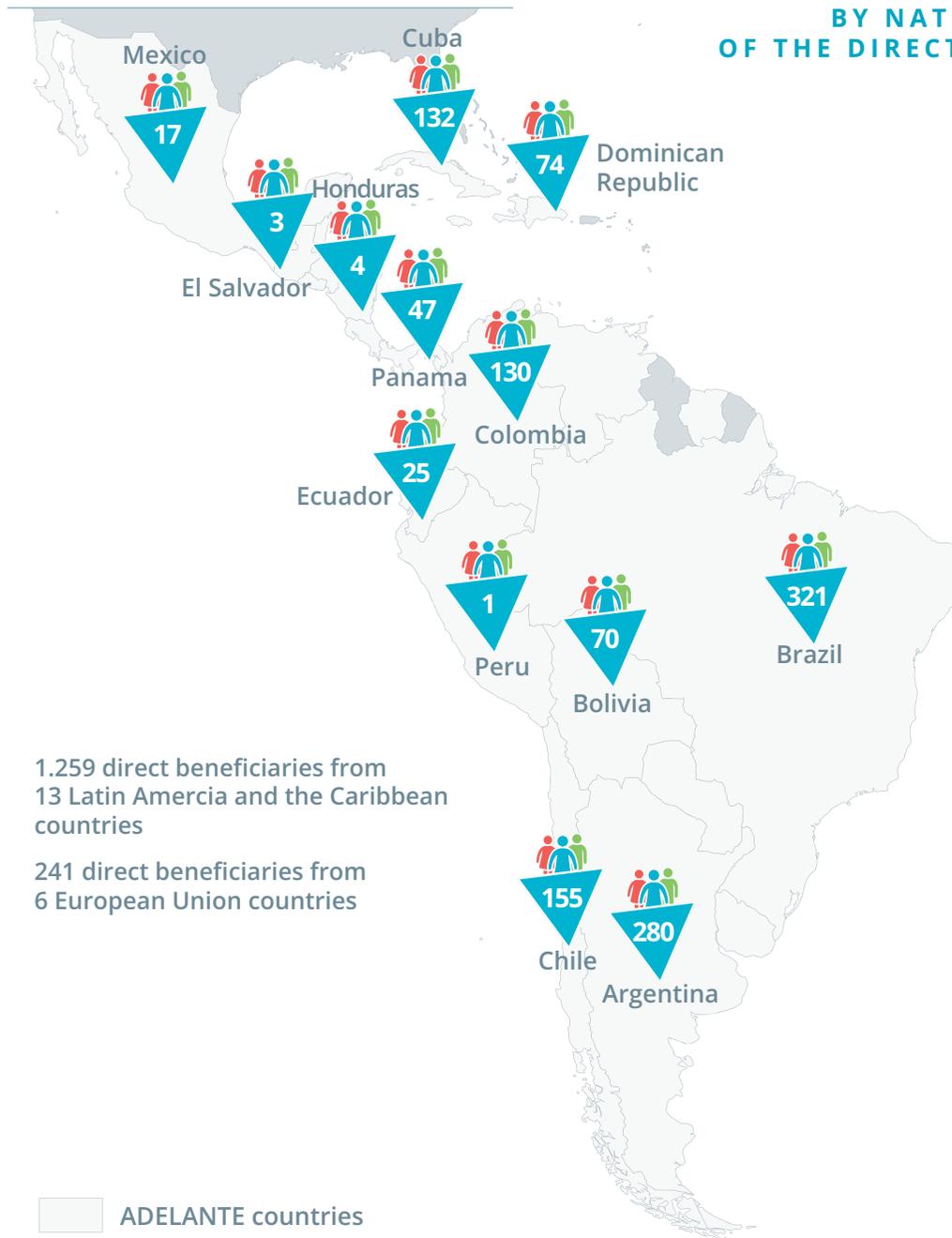


17 activities in
10 Latin America and the Caribbean
countries

4 activities in
2 European Union countries

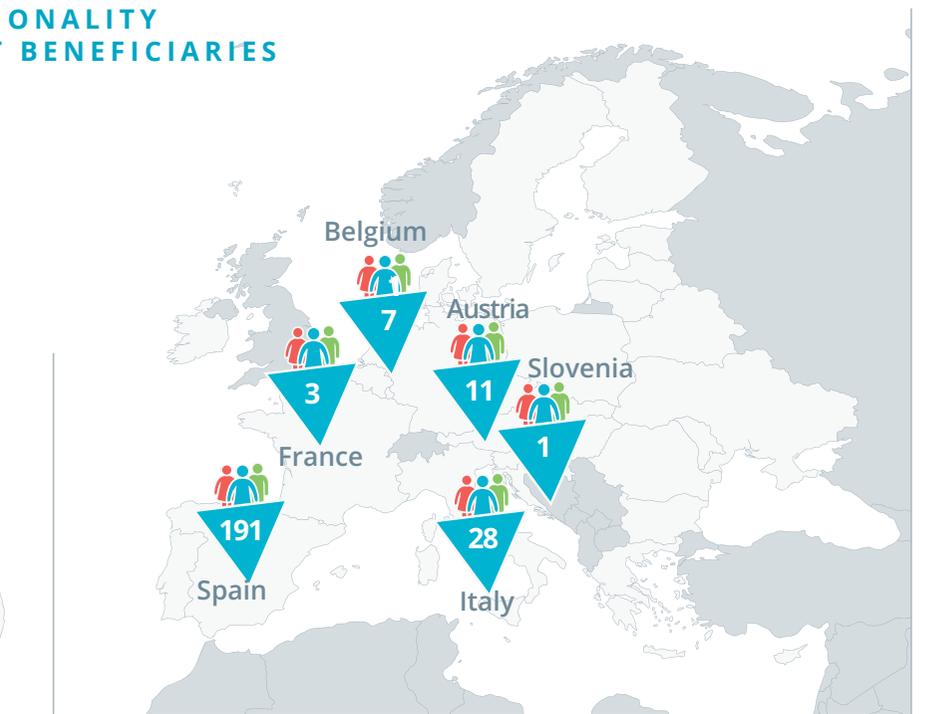


BY NATIONALITY OF THE DIRECT BENEFICIARIES



1.259 direct beneficiaries from 13 Latin America and the Caribbean countries

241 direct beneficiaries from 6 European Union countries



General public	629
From universities, academic institutions or research centres	248
From social entities	231
From regional organisations	174
From private entities	120
From private entities with public functions	39
From public entities at the sub-national level (regional or local)	20
From public entities at the national level	17
From international organisations	8
From development agencies or similar organisations	7
Others	7

ADELANTE countries

The sectoral approach of the ADELANTE Window 2024

The 'sectoral approach' of the ADELANTE Window is shaped by the 2030 Agenda for Sustainable Development. Rather than considering 'sectors' or 'intervention themes', the direct (primary SDG) or indirect (secondary SDG) contribution to the Sustainable Development Goals (SDGs) and their targets is taken into account.

Of the 5 Initiatives in the ADELANTE Window 2024, 4 contribute to SDG 8, addressing 7 of its 10 targets; once again making it the most relevant SDG among the Initiatives. In addition, 1 Initiative contributes to SDG 9 and 1 Initiative contributes to SDG 12. In this regard, the ADELANTE Window continues to have a special focus on the SDGs under the 'Prosperity' theme.

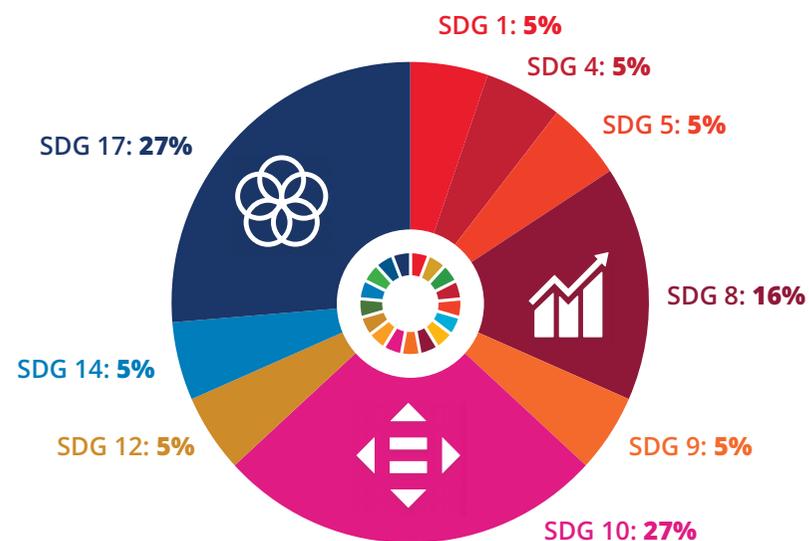
With regard to the theme of 'People', the contribution is distributed among SDGs 1, 4 and 5, with 1 Initiative each. In terms of the SDGs under the theme of 'Planet', 1 Initiative contributes to SDG 14.

These figures demonstrate how Triangular Cooperation is well-equipped to contribute to the 2030 Agenda and to respond to all kinds of challenges, in line with the demand and needs of the Beneficiary entities and the capacities of the Provider entities.

In line with the objectives of ADELANTE 2, all Initiatives aim to contribute in some way to SDG 10. Within this objective, there is still a strong focus on targets 10.1 (Growth in incomes of the poorest 40% of the population), 10.2 (Social, economic and political inclusion), and 10.3 (Equal opportunities).

In keeping with the definition of Triangular Cooperation, it is understood that all Initiatives also primarily contribute to SDG 17. Within this framework, the focus remains on Targets 6 (Technology transfer), 9 (Capacity building), 16 (Multi-stakeholder partnerships that mobilise and share knowledge, expertise, technology and financial resources) and 17 (Effective partnerships).

These figures for SDGs 10 and 17 confirm once again that these SDG targets are the most consistent with Triangular Cooperation in general, and the ADELANTE Window in particular.



All of the contributions from all Initiatives are recorded, including the primary and secondary SDGs, as well as contributions to the 'ADELANTE SDGs': SDG 10 and SDG 17.



Effectiveness and impact of the ADELANTE Window 2024

Effectiveness

The Triangular Cooperation Initiatives are seen as being broader in scale than an activity, but less comprehensive than a project in terms of budget, time and reach. A distinctive aspect of this approach is the implementation period, reduced to 150 days in the ADELANTE Window 2024.

Based on this, an intense exercise takes place during the implementation period that consists of 'sharing' knowledge and expertise. Knowledge and expertise are 'requested' and 'maximised' by the Beneficiary entities in order to respond to a development challenge, which is 'offered' by the First and Second providers.

This 'triangular knowledge sharing approach' is possible thanks to the joint collaboration during the implementation phase, coordinated through a series of activities and a work plan (intervention methodology) that are meticulously designed for this purpose. The purpose of this is to 'generate' new knowledge, with its corresponding systematisation, modelling or parameter setting.

However, due to the nature of the Initiatives, only in a few cases is it possible to 'apply' this new knowledge during the implementation period, since the pilot experiences are limited in time and scope.

Therefore, at the end of the implementation period the objective / effectiveness of the Initiatives will focus on:

Capacity building among the Partnership member entities.

The strengthening of the Partnerships themselves, thanks to the joint work under the Triangular Cooperation modality and the added value of generating new knowledge.

In order to establish the level of effectiveness of the Initiatives, the ADELANTE Window has a 'quality marker system' to systematise the exercise and standardise the outcomes. There are 19 markers developed within the Triangular Cooperation approach which focus on relevance, efficiency, effectiveness, potential impact, sustainability and the incorporation of cross-cutting approaches.

At the time of publishing this Summary Report, all ADELANTE Window 2024 Initiatives are managing resources efficiently, successfully implementing their work plan (intervention methodology), delivering high quality intermediate results, and have strong expectations of achieving their objective as anticipated in the formulation phase, which will lead to capacity building among the Partnership member entities and the strengthening of the Partnerships themselves.

In addition, in some cases, the relevant actors (geographical and thematic) have already acknowledged a broad effect, with a significant impact at the local, national and regional levels.

Impact

Based on the characteristics of Triangular Cooperation as a modality, once the capacity building of the Partnership member entities and of the Partnerships themselves has been confirmed (effectiveness), the focus of the ADELANTE Window has been on the progress made over time in the processes initiated during implementation (impact), centred on the following four aspects:

Continuity of the Partnerships. [Contribution to SDG 17]

The application of the knowledge generated through capacity building.

To meet the development challenge that gave rise to the Initiative (Beneficiary entities) and to increase the impact of its interventions (Provider entities). [Contribution to the 2030 Agenda as a whole]

Future outlook.

In order to determine the scope of the aspects mentioned in the previous point (impact), the policy framework of the ADELANTE Window provides for joint ex post analysis exercises for each of the co-financed Initiatives on an annual basis. This is a substantial element of the ADELANTE Window concept, reflecting the particular interest of DG INTPA - European Union regarding the impact and continuity of the co-financed interventions.

The first joint ex-post analysis exercises of the Initiatives co-funded by the ADELANTE 2024 Window have been planned for the beginning of 2026, one year after the last Initiative is finalised. Following this, the outcomes will be published and disseminated.

As a reference, see the Impact Report of the ADELANTE Windows 2021 and 2022:

[Impact Report of the ADELANTE Window 2021](#)

[Impact Report of the ADELANTE Window 2022](#)

Effectiveness and impact of the ADELANTE Window 2024

Effectiveness

The Triangular Cooperation Initiatives are seen as being broader in scale than an activity, but less comprehensive than a project in terms of budget, time and reach. A distinctive aspect of this approach is the implementation period, reduced to 150 days in the ADELANTE Window 2024.

Based on this, an intense exercise takes place during the implementation period that consists of 'sharing' knowledge and expertise. Knowledge and expertise are 'requested' and 'maximised' by the Beneficiary entities in order to respond to a development challenge, which is 'offered' by the First and Second providers.

This 'triangular knowledge sharing approach' is possible thanks to the joint collaboration during the implementation phase, coordinated through a series of activities and a work plan (intervention methodology) that are meticulously designed for this purpose. The purpose of this is to 'generate' new knowledge, with its corresponding systematisation, modelling or parameter setting.

However, due to the nature of the Initiatives, only in a few cases is it possible to 'apply' this new knowledge during the implementation period, since the pilot experiences are limited in time and scope.

Therefore, at the end of the implementation period the objective / effectiveness of the Initiatives will focus on:

Capacity building among the Partnership member entities.

The strengthening of the Partnerships themselves, thanks to the joint work under the Triangular Cooperation modality and the added value of generating new knowledge.

In order to establish the level of effectiveness of the Initiatives, the ADELANTE Window has a 'quality marker system' to systematise the exercise and standardise the outcomes. There are 19 markers developed within the Triangular Cooperation approach which focus on relevance, efficiency, effectiveness, potential impact, sustainability and the incorporation of cross-cutting approaches.

At the time of publishing this Summary Report, all ADELANTE Window 2024 Initiatives are managing resources efficiently, successfully implementing their work plan (intervention methodology), delivering high quality intermediate results, and have strong expectations of achieving their objective as anticipated in the formulation phase, which will lead to capacity building among the Partnership member entities and the strengthening of the Partnerships themselves.

In addition, in some cases, the relevant actors (geographical and thematic) have already acknowledged a broad effect, with a significant impact at the local, national and regional levels.

Impact

Based on the characteristics of Triangular Cooperation as a modality, once the capacity building of the Partnership member entities and of the Partnerships themselves has been confirmed (effectiveness), the focus of the ADELANTE Window has been on the progress made over time in the processes initiated during implementation (impact), centred on the following four aspects:

Continuity of the Partnerships. [Contribution to SDG 17]

The application of the knowledge generated through capacity building.

To meet the development challenge that gave rise to the Initiative (Beneficiary entities) and to increase the impact of its interventions (Provider entities). [Contribution to the 2030 Agenda as a whole]

Future outlook.

In order to determine the scope of the aspects mentioned in the previous point (impact), the policy framework of the ADELANTE Window provides for joint ex post analysis exercises for each of the co-financed Initiatives on an annual basis. This is a substantial element of the ADELANTE Window concept, reflecting the particular interest of DG INTPA - European Union regarding the impact and continuity of the co-financed interventions.

The first joint ex-post analysis exercises of the Initiatives co-funded by the ADELANTE 2024 Window have been planned for the beginning of 2026, one year after the last Initiative is finalised. Following this, the outcomes will be published and disseminated.

As a reference, see the Impact Report of the ADELANTE Windows 2021 and 2022:

[Impact Report of the ADELANTE Window 2021](#)

[Impact Report of the ADELANTE Window 2022](#)



Next steps

First joint ex post analysis exercise
(1 year after finalising implementation
of the last Initiative).



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