



Joint programming in Cambodia

Country case study

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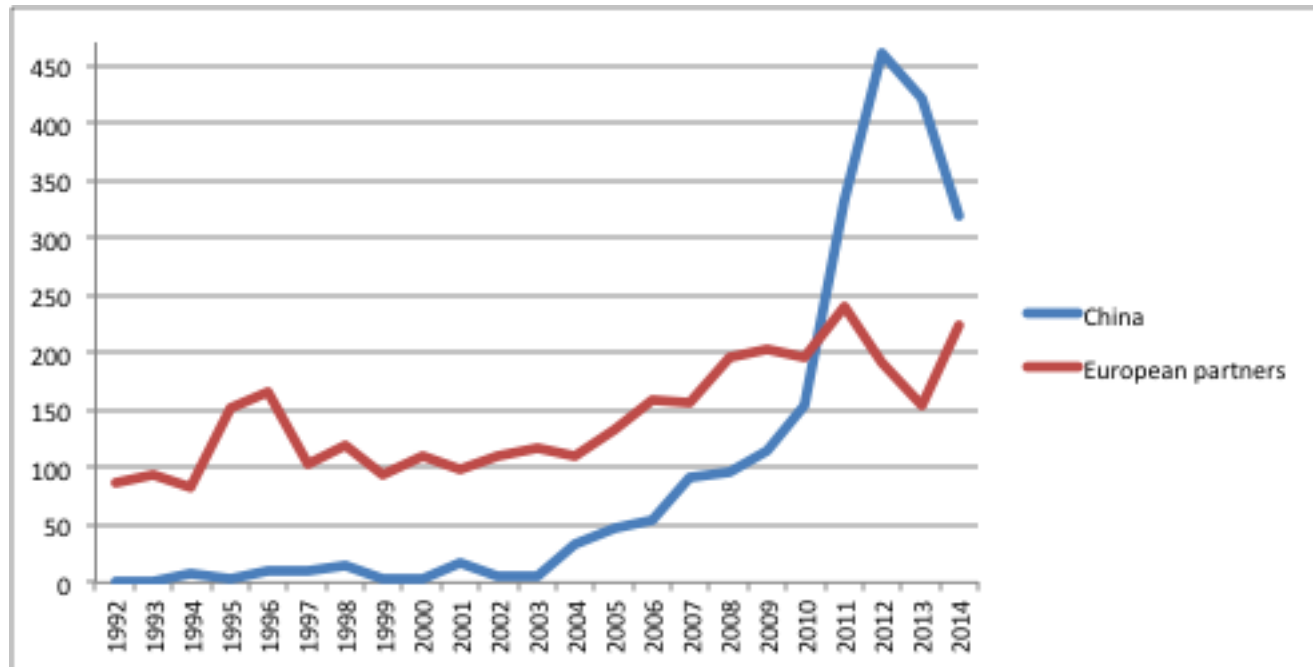


Rationale for JP in Cambodia

- First idea in December 2008!
- Busan 2011 commitments, including to JP
- European voice more effective as one
 - Joint EU positions on key policy issues for dialogue with Government since 2012
- Favourable timing
 - Synchronisation of programming cycles (among European and with Government)
- Development Cooperation and Partnership Strategy 2014-2018 commitments
- Changing aid dynamics, emerging donors...

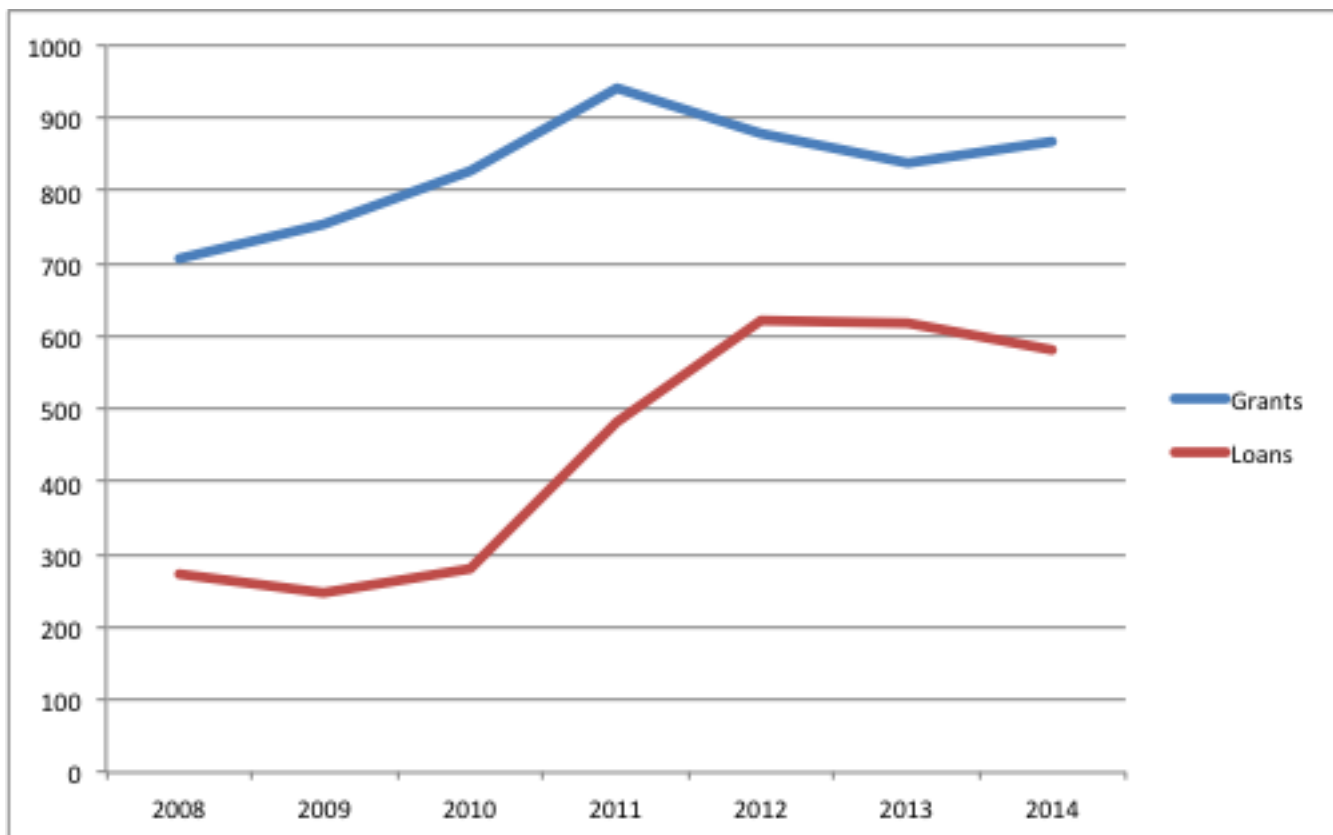
Rationale for JP in Cambodia

European and China aid trends in Cambodia 1992-2014



Rationale for JP in Cambodia

Grants vs loans trend in Cambodia



Key steps – process and highlights

- Preparation – 2012
 - ✓ Feasibility study
 - ✓ Deciding to go for it!
- Groundwork – 2013
 - ✓ EU retreat early on – “crystallising” the process
 - ✓ Agreement on time-line and key steps
 - ✓ Synthesis of lessons learnt
- Strategy finalisation and launch – 2014
 - ✓ Consultations with stakeholders
- Adjusting to local (and changing) circumstances





What really helped us?

- Established EU DC group (2006/07)
- History of DoL (2008)
- External facilitation
- Common understanding of the context (PEA synthesis)
- Clarity about our terminology and expectations of the process
- Locally-led process (creating our ‘own’ JP)
- Ability to respond to different partners’ needs and pace
- Timing (RGC programming cycle)

What really helped us?

- HQ and HoMs timely but selective inclusion



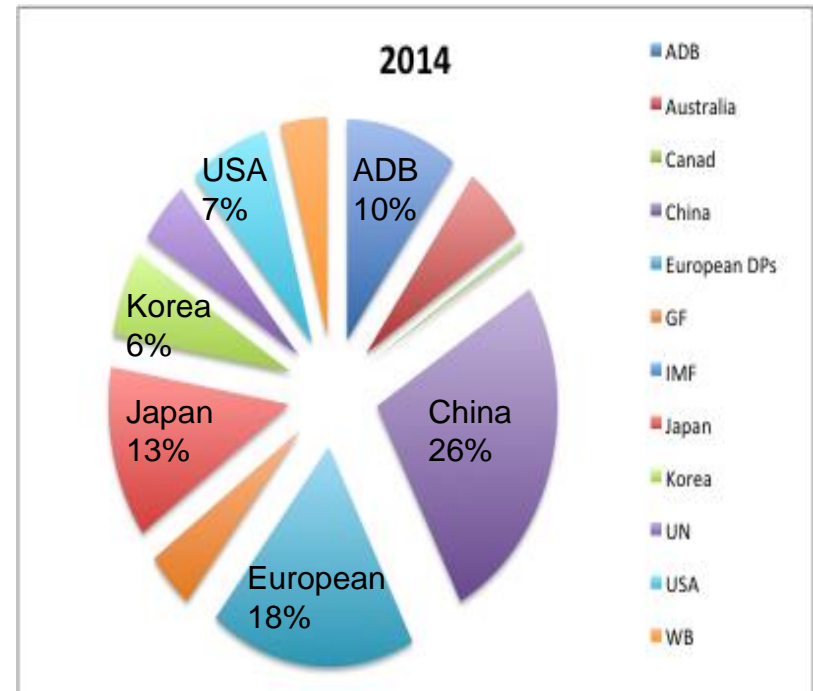
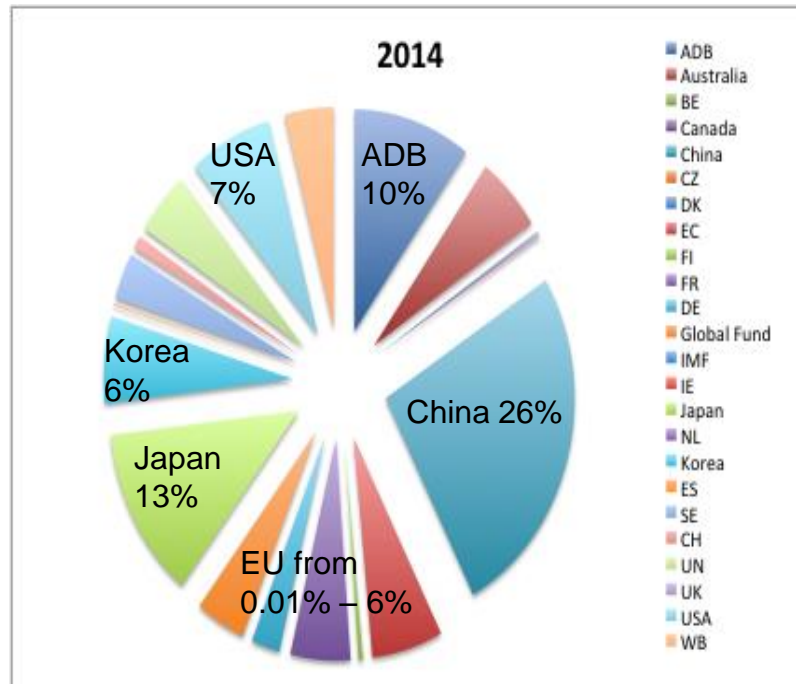


What was the value added for European partners?

- Deepened trust within the European group
- Better understanding of our individual programmes
- Identifying potential for joint implementation
- Process vs/and product
- Communication matters
- DoL – guidance and rules: “good enough” DoL – providing enabling environment for Switzerland joining the process
- Increased effectiveness and efficiency - joint analytical work and upcoming joint M&E
- Fragmentation - Improved (and streamlined) policy dialogue
- Leveraging one European voice and values...

What was the value added for European partners?

Our individual strength vs. Our collective strength



Value added for the Government?

- “Building on the collective learning and experience”
- “Much more than the sum of its parts”
- “Evidence-based and highly consultative”



Value added for the Government?

- “Good practice and an example” of aligning DP resources with national priorities and jointly monitoring the impact of collective efforts
- Strengthens and uses country systems
- Promotes predictability
- “Refreshing” and “encouraging” that analysis uses Government’s own evidence and positively
- Placing on record appreciation and strong support





Good practice - Lessons learnt

- Flexible, accommodating and country led process
- Review of government's achievements and CMDGs - common understanding of achievements (and challenges)
- Discussion and agreement on shared values and principles
- Explicit alignment with the RGC's new rectangular strategy - national ownership and positive response by government
- Alignment provided common ground for pragmatic RF

...



Good practice - Lessons learnt

... and importance of celebrating success!





Next steps

- Implementation of the strategy
 - further harmonisation, DoL ongoing in sectors
- Joint M&E allows for adjustments
- Responding to the political context
- Bigger picture – HoMs comprehensive strategy (March 2015)



Thank you for your attention

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