

Roadmap for Joint Programming in Ghana (2017-2020).

1. Objective of the Roadmap

The main purpose of this Roadmap is to ensure that the Joint Programming process described in the JCS document is actively implemented over the coming years. This Roadmap sets out the steps that need to be taken to implement the JCS over the period 2017-2020 by EU+ Development partners. The Roadmap presents **indicative milestones** aimed more broadly at strengthening the policy dialogue with the GoG; measuring the effectiveness of the planned actions in achieving expected results and in contributing to Development Effectiveness principles as well as increasing the visibility of the EU+ cooperation in Ghana.

2. Participants

The EU+ development partners with bilateral cooperation which have agreed to work closely together to implement the JCS for the period 2017-2020 are:

- Denmark
- The European Union Delegation (including facilitation role)
- The EIB
- France
- Germany
- Switzerland
- The Netherlands
- UK.

The European Investment Bank (EIB) has expressed its interest in participating in the discussions related to the Joint Co-operation Strategy and stands ready in identifying common areas of interest with EU+ development partners and combining resources and responses, compatibly with its mandate and priorities.

In addition, other EU countries and like-minded donors are politically engaged in the process such as Hungary, Czech Republic, Italy, Spain and Norway.

3. Actions to be taken during the period 2017-2020

The actions set down below are planned to be carried out during the rollout of the JCS. Actions and deadlines set out are tentative and may be subject to revision as needed.

Phase I: Validation of the JCS

ACTION 1:	In-country validation of draft 4 of the JCS by EU+ DPs present in Ghana.
WHEN:	1 February 2017
WHO:	EU HoCs
HOW:	Validation workshop on Wednesday 1 February.
STATUS	Done <input checked="" type="checkbox"/>

ACTION 2:	Presentation of the JCS by HoCs to HoMs: validation of its main principles and the overall strategy.
WHEN:	In 2 steps, first each EU+ HoCs to respective HoMs with dedicated presentation prepared by consultants; then amongst HoMs during monthly meeting in March (14 March 2017)
WHO:	HoCs and HoMs
HOW:	First each EU HoCs brief their respective HoMs, then the JP is discussed in regular HoMs meeting. A point on the agenda will be added.
STATUS	

ACTION 3:	Presentation of the JCS to the relevant Government Departments (NDPC, MoF etc.) towards the validation of its main principles and the overall strategy.
WHEN:	Week 20 March 2017
WHO:	NDPC and MoF Officials to their respective Ministers
HOW:	A briefing note will be prepared by the consultants and submitted to EU+DPs for their comments/approval before being shared with Directors Ayesu (MoF) and Thompson (NDPC).
STATUS:	

In addition, this meeting will serve to inform the GoG that maybe not all donors will be able to give firm/definitive financial commitments per sector for the whole strategy period. However, indicative figures will be provided and then updated on an annual basis. Finally, this meeting will also establish a timeline for future consultations with the GoG.

ACTION 4:	Feedback/approval process with HQs and capitals. The objective of this action is to have the Joint Co-operation Strategy's core principles and strategy endorsed by EU+ HQs.
WHEN:	Submission: End March 2017 – Deadline for approval April 2017
WHO:	EU+ HoCs and respective HQ Officials
HOW:	It is suggested to write a joint letter signed by all HoCs to accompany the submission of the JCS to respective HQs with a common deadline for comments and timeline for approval.
STATUS	

ACTION 4:	Sector Teams to engage with relevant ministerial departments (NDPC, line ministries) to fine-tune joint actions in view of forthcoming Mid-Term National Development Agenda 2018-2021 and other recent policy guidelines (i.e.
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	National Infrastructure Plan 2018-2047). Coordinators (leads and active) continue consulting government expert groups responsible for developing the strategy for each of the Long-term Goals of the Mid-term National Development Agenda 2018-2021. Also, consultation with other development partners, civil society and the private sector on a more informal basis where necessary.
WHEN:	March-June 2017
WHO:	Heads of sector and Heads of Cooperation together with relevant ministries (NDPC, line ministries).
HOW:	Through relevant sector meetings or otherwise ad-hoc meetings as may be needed.
STATUS	

ACTION 5:	HoCs meeting with the UN, WB and other relevant stakeholders such as BRICS, private sector and civil society representatives to ensure understanding and synergies with EU+ strategy. The purpose of this action is to present the JCS to the wider donor audience and seek potential avenues of cooperation/engagement with other DPs. Ideally it could take the form of a half-day workshop
WHEN:	March/April 2017
WHO:	All HoCs
HOW:	At scheduled HoCs meeting. Request to add item on the agenda.
STATUS	

Phase II: Visibility and communication

The actions described below are in line with the JCS's Communication and Visibility Plan.

ACTION 6:	Signing ceremony of the JCS by EU+ HoMs and the GoG.
WHEN:	9 th May when the EU will celebrate its 60 Anniversary.
WHO:	HoMs, GoG
HOW:	Signing ceremony with press
STATUS	

ACTION 7:	Presentation of JCS to civil society, private sector and academia. The purpose of this action is for the EU+ to present the JCS and planned communication strategy to raise the EU+ profile in Ghana, for example a joint website showcasing results, a brochure giving an overview of cooperation within the new JCS and press releases on joint EU+ positions.
WHEN:	May 2017 (either during 9 th of May or separately, to be decided)
WHO:	HoCs, Head of sectors, civil society and private sector and academia.
HOW:	HOW: Information conference. The financial aspects of this proposal would need to be discussed at EU+ level.
STATUS	

ACTION 8:	Implement Joint Visibility Strategy including joint publications, joint messages and joint press releases; Joint events and joint signing ceremonies for projects and programmes; Joint meetings with stakeholders including the Government, CSOs and the private sector; Joint missions and joint reporting building on each other's technical competences; Joint annual review meetings with Ministry of Finance; Cross reference to each individual EU+ partners on respective websites, perhaps the development of a joint logo etc.
WHEN:	Start 3-4 months after adoption of the JCS and operationalize throughout until 2020
WHO:	Appointed communication officer – on a rotation basis? Or local budgeted staff?
HOW:	Entrust these objectives with the Communication Officer and measure results achieved at regular monthly EU+ HoCs meetings.
STATUS	

Phase III: monitoring and evaluation

The actions described below are in line with the JCS's Monitoring & Evaluation Strategy.

ACTION 9:	Update the CRF.
WHEN:	Once the Government's new Results Framework becomes available
WHO:	Heads of sectors, HoCs for validation.
HOW:	During dedicated EU sector meetings (or donor-wide sector meetings if judged more convenient/appropriate).
STATUS	

ACTION 10:	Carry out a Joint monitoring and evaluation to measure the results of Joint Cooperation Strategy in support of Ghana's MTDA in line with the current joint donor and government M&E strategy.
WHEN:	Two years after start of implementation of JCS – then at the end of the JP process (mid-term and final).
WHO:	Evaluation experts (consultants)
HOW:	Launch request for services with evaluation consultants. Use Joint Results' Framework and JCS M&E Plan.
STATUS	

ACTION 11:	Evaluation of the contribution of the JCS to the Development Effectiveness principles (as per the GPEDC) in line with M&E Strategy of the JCS.
WHEN:	Two years after start of implementation of JCS – then at the end of the JP process (mid-term and final).
WHO:	Consultants
HOW:	Launch request for services with evaluation consultants.

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ACTION 12:	Dissemination of results in Ghana (through different methods) and their publication online. EU+ to agree on a number of communication products (in line with the visibility strategy) to present main findings of monitoring and evaluation exercises.
WHEN:	After the Monitoring/evaluation report is adopted
WHO:	EU+ group through communication officer
HOW:	Through communication budget and allocated resources.
STATUS	

Phase IV: drafting of JCS version 2

ACTION 13:	Update JCS in line with adopted Government National Development Plan (if needed)
WHEN:	After adoption of National Development Plan or similar document.
WHO:	EU+ HoCs, consultants
HOW:	consultants to update JCS
STATUS	

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