

#### M4.HO3.- Strategic approach to protection (in relation to the duty-bearer stakeholders)

##### ☞ According to the kind of action:

- Responsive
- Remedial
- Environment building

##### ☞ According to the established relationship to duty-bearer stakeholders:

- Substitution
- Support
- Persuasion/Mobilization
- Denunciation

##### ☞ Strategic mapping of protection projects

	Substitution	Support	Persuasion / Mobilization	Denunciation
Responsive				
Remedial				
Environment-building				

#### Examples of the strategic mapping matrix with outputs of given projects (in relation to duty-bearer stakeholders, DBS)

	■ Modes of action			
	Providing direct services		Securing compliance by authorities	
	<b>Substitution:</b> Providing protection services or material aid directly to affected people (rights holders)	<b>Support:</b> Empowering DBS and existing national and/or local structures to enable them to carry out their functions.	<b>Persuasion:</b> Convincing the DBS, through dialogue, to fulfil their obligations and protecting those ones exposed to abuse.	<b>Denunciation:</b> Pressuring DBS, through public disclosure, into fulfilling their obligations and protecting those exposed to abuse.
<b>Responsive Action:</b> Undertaken in connection with an emerging or established pattern of violation and aimed at preventing its recurrence, putting a	<b>Output examples:</b> -Provide humanitarian aid. -Provide shelter for battered women. -A safe area for displaced people or for HRD at	<b>Output examples:</b> -Helping DBS to undertake specific protection activities -Helping HRD or IDP organizations to denounce a crisis in HR violations.	<b>Output examples:</b> -Immediate reporting of an early warning to those officially responsible for the issue.	<b>Output examples:</b> -Report to media about urgent needs in protection. -Launch a general early warning on an urgent

stop to it, and/or alleviating its immediate effects.	direct risk.	-Provide physical space or means for these denounces to be made.	-Advocacy activities to call the attention of Government officials on an emerging protection issue.	protection issue.
<b>Remedial Action:</b> Aimed at restoring people's dignity and ensuring adequate living conditions subsequent to a pattern of violation, though rehabilitation, restitution, compensation and repair	<b>Output examples:</b> -Help IDP to make a decision about return. -Provide new houses to HRD who have had to flee to protect them.	<b>Output examples:</b> -Train Government officials in the Guiding Principles for IDP. -Train IDP/refugee / HRD organizations to better claim for their rights	<b>Output examples:</b> -Advocacy activities to call the attention of Government officials on a protection issue.	<b>Output examples:</b> -Report to media about needs for the return of refugees or IDP. -Report to UN high bodies or other Governments, so that they take action.
<b>Environment Building:</b> A more structural process aimed at creating and/or consolidating an environment - political, social, cultural, institutional, economic and legal - conducive to full respect for the rights of the individual".	<b>Output examples:</b> -Provide funds for strengthening micro enterprises. -Provide funds to right holders for launching awareness and education campaigns.	<b>Output examples:</b> -Provide support to a Government to develop policies or legal systems to address structural needs in relation to protection issues.	<b>Output examples:</b> -Advocate before a Government (and other stakeholders) to develop policies or legal systems to address structural needs in relation to protection issues.	<b>Output examples:</b> -Report to UN high bodies, other Governments or media about legal and policy needs in relation to a protection issue.

- Capacity-will matrix for duty-bearer stakeholders

