

Division of Labour in Rwanda



May 2010

EU Fast Track Initiative

- Commenced 2008
- Lead facilitator – DFID
- Support facilitator – EC
- Non-EU involvement incl WB, AfDB, UN, CIDA
- Progress at 2nd monitoring round (Sept 09):
 - Donor mapping and sector leads established
 - Re-programming underway
 - Self-assessment complete but not validated
 - Sector definitions not agreed with GoR



Rwandan Government leadership - 2009

GoR Strategic Options Paper to take forward
DoL over 2-3 year period - published 2009

- broadly agreed by donors
- recommended high level Govt committee to agree policy parameters for DoL exercise
- regular meetings of senior civil servants to monitor DoL and negotiations with donors
- Govt to consult donors on criteria to use in allocating sectors based on self assessment



2009 assessment of DoL – the process so far

- Enabling factors:
 - Strong govt leadership and commitment
 - DoL already in place for budget support
- Challenges:
 - Impact of withdrawals on quality
 - Keeping overall aid level constant
- Role of HQ:
 - as a group: ensuring HQ staff policy commitment to division of labour
 - Within donor agency: taking decisions where country office does not have the power to



Developments in 2010

- February 2010 – GoR proposal on division of labour:
 - maximum 3 sectors per donor
 - exceptions: regional projects; cross-cutting activities; basket funds; emergency assistance; currently ongoing projects; silent partnerships
- Process of joint and bilateral dialogue on DoL since February
- Draft EU proposal on DoL, led by EC
- Budget Support Harmonisation Group - joint position on DoL now mostly agreed with GoR



DoL proposal 30 March 2010

Proposed sectors for future support

	Education	Health & population	Social protection	Employment and capacity building	Youth, Sports & Culture	ICT	Energy	Water and Sanitation	Agriculture	Forestry, Land and Environment	Manufacturing, Services & off-farm industry	Justice Reconciliation, Law and Order CDF&Decentraliz
Belgium		X					X			i		
Canada									X			
Germany	X			X								X
Japan	X					X			X			
NL	i						X				o	X
Sweden	i		i							X		o
DIFD	X	i	X						o			
US		X		X					X			
ADB						X	X	X				
EC						X		o	X			X
WB						X	X		X			
France					X							
Austria								X				
Lux		X										



Next steps and challenges

- Agreement on 3 sector ‘allocations’ by June meeting of coordination group
 - Likely to be most problematic for non-EU donors with cross-cutting, projectised programmes eg USAID, UN, Japan
 - Japan seeking advice on silent partnership arrangements
 - USAID considering sector budget support in agriculture



A positive, constructive process...

- Impact of strong partner government leadership
- Effective aid management & coordination architecture in Rwanda
- Importance of EU support – highlighted by GoR
- Good progress in Kigali should be supported by HQ
- A possible DoL case study for EU DGs?

